# Earnings Presentation



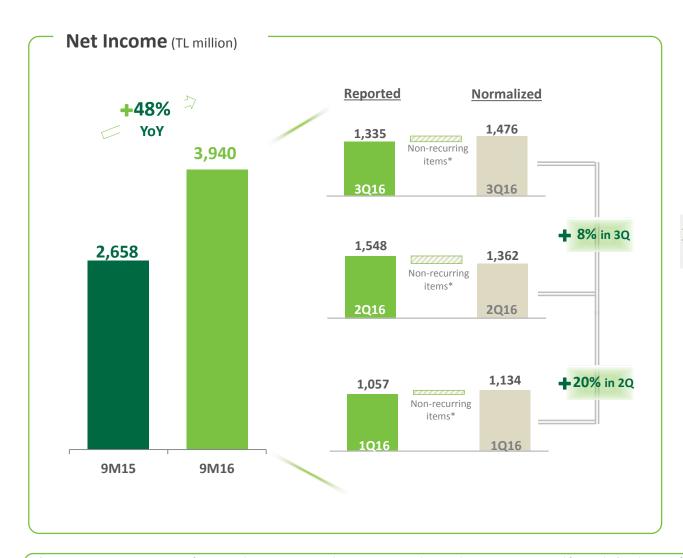
**BRSA Consolidated Financials** 

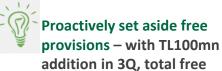




#### **SUSTAINED ROBUST PROFITABILITY...**

Net Income: ROAE<sup>1</sup>: ROAA<sup>1</sup>: 1.8%





provisions reached TL300mn



#### **SUSTAINED ROBUST PROFITABILITY...**

Net Income: TL3,940mn

ROAE<sup>1</sup>: 16.1%

ROAA<sup>1</sup>:

### CORE OPERATING INCOME, ONCE AGAIN, DEFINED THE SOLID RESULTS



TL I	Million	9M15	9M16	∆YoY	2Q16	3Q16	$\Delta QoQ$
(+)	NII excl. income on CPI linkers & inc. Swap costs	5,793	6,902	19%	2,263	2,549	13%
	(+) NII excld. inc. on CPI linkers	6,402	7,720	21%	2,637	2,727	3%
	(-) Swap Cost	-609	-818	34%	-374	-178	-53%
(+)	Net Fees & Comm.	2,223	2,440	10%	792	826	4%
(-)	Specific + General provisions net of collections*	-1,236	-1,441	17%	-459	-567	24%
	(-) Specific Prov. excl. the effect of collateral re-assessment & NBR related extra provision	-1,152	-1,828	59%	-646	-658	2%
	(-) General Provisions	-544	-169	-69%	-76	-18	-76%
	(+) Collections excl. the effect of collateral re-assessment	460	426	-7%	133	109	-18%
	(+) Free prov. Reversal assigned to shipping file	0	130	n.m.	130	0	n.m.
(-)	OPEX	-4,834	-5,003	3%	-1,677	-1,637	-2%
=	CORE OPERATING INCOME	1,946	2,897	49%	919	1,171	27%

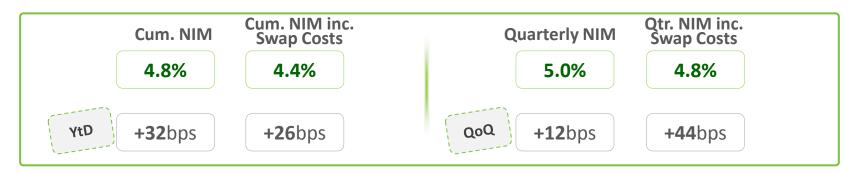
<sup>\*</sup> Includes free provision reversal (TL130mn in 2Q16) assigned to files guided in OP, excludes the net effect of collateral re-assessment (TL78mn in 9M16) and provisions imposed by NBR to Romanian banking sector (TL96mn).



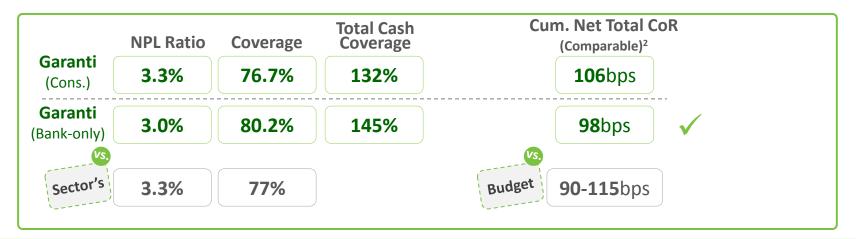
#### WHAT LIES BENEATH...

Net Income: ROAE<sup>1</sup>: ROAA<sup>1</sup>: 1.8%

Outstanding NIM performance, highest among peers



NPL ratio consistently below sector & comfortable provisioning preserved

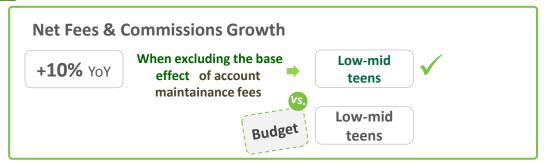




#### WHAT LIES BENEATH...

Net Income: ROAE<sup>1</sup>: ROAA<sup>1</sup>: 1.8%

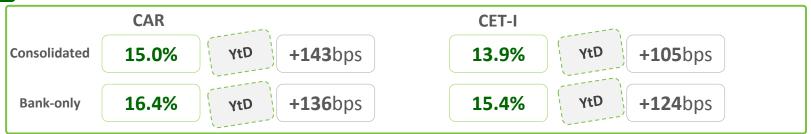
Outperformance in diversified fee areas -- highest market share in fees



Disciplined cost management & increased efficiencies



→ Further strengthened capital -- highest CET-I in the sector

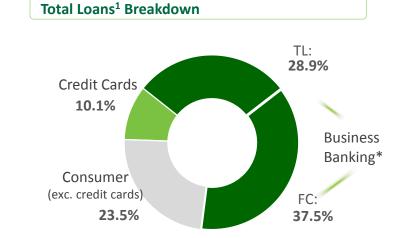




### 1 Outstanding NIM performance, highest among peers

a. Selective lending growth with primary focus on profitability





#### Uninterrupted growth in TL loans while maintaining disciplined pricing

- Healthy market share gains sustained across all retail products
  - Solidified leadership in Consumer Loans, Mortgages, Auto Loans, Credit Cards<sup>2</sup> Issuing & **Acquiring Volumes**
- FC loans remained flattish YTD due to redemptions and weak private investments

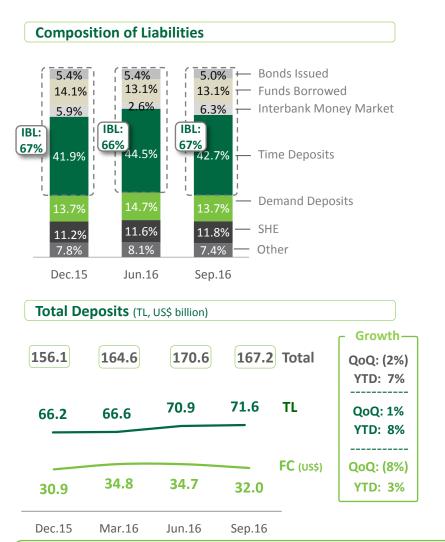
Growth —			
	1Q16	2Q16	3Q16
TL Business banking	11%	4%	1%
FC Business banking	3%	(3%)	(1%)
Consumer loans (excl. CCs)	3%	4%	3%
Credit Cards	1%	5%	4%

<sup>1</sup> Performing cash loans 2 Per Interbank Card Center data as of September 30,2016 \* Business banking loans represent total loans excluding credit cards and consumer loans



### 1 Outstanding NIM performance, highest among peers

**b.** Well-diversified funding base to actively manage funding cost



 «Opportunistic utilization of alternative funding» & «refraining from deposit competition» for cost optimization

Net Interest Income including swap cost increased by

+ TL320mn

in 3Q alone

- Increased utilization of CBRT depo facility
   upper band of interest rate corridor
- Lower swap funding utilization

Below-sector deposit growth<sup>2</sup>

Maintained high share of sticky & low-cost deposit

SME & Retail deposits/ TL Deposits 82%<sup>1</sup> Zero-Cost Demand Deposits
/Total Deposits
Cons.:24%, Bank-Only: 22%
vs. sector's 19%²

Cost of deposits¹ continued to decrease QoQ

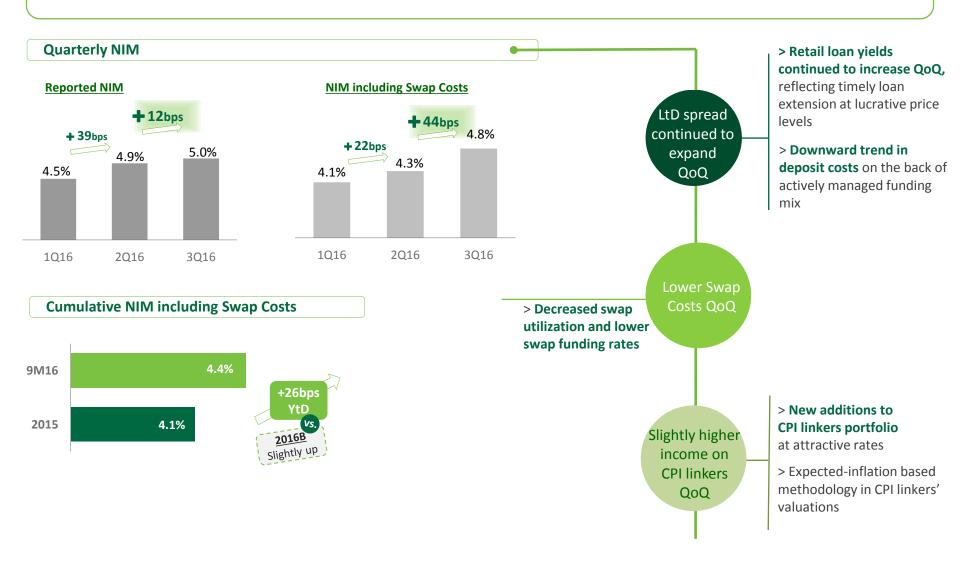
TL Time	9.7 <u>%</u>	10.4%	10.9%	10.6%	10.0%
TL Blended	7.6%	8.1%	8.6%	8.2%	7.7%
FC Time FC Blended	1.7%	1.8%	2.1%	2.1% 1.7%	2.1%
	3Q15	4Q15	1Q16	2Q16	3Q16

<sup>1</sup> Based on bank-only MIS data. Cost of deposits calculated using daily averages.

<sup>2</sup> TL deposit growth: 1% vs. sector's 7%. FC deposit growth (US\$): -8% vs. sector's -9%. Figures are per bank-only financials for fair comparison. Sector data is based on BRSA weekly data as of September 30, 2016, commercial banks only.



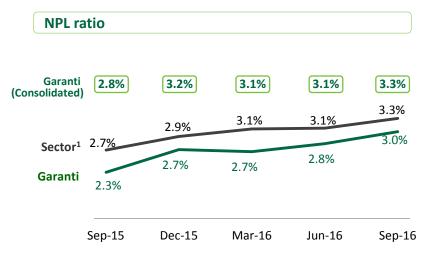
### 1 Outstanding NIM performance, highest among peers

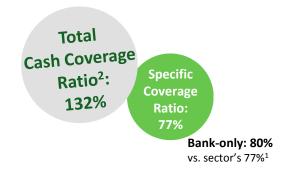


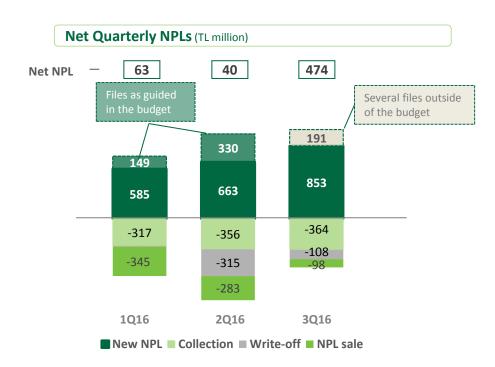


### 2 NPL ratio consistently below sector &...

a. Slight deterioration in NPL ratio yet at manageable levels

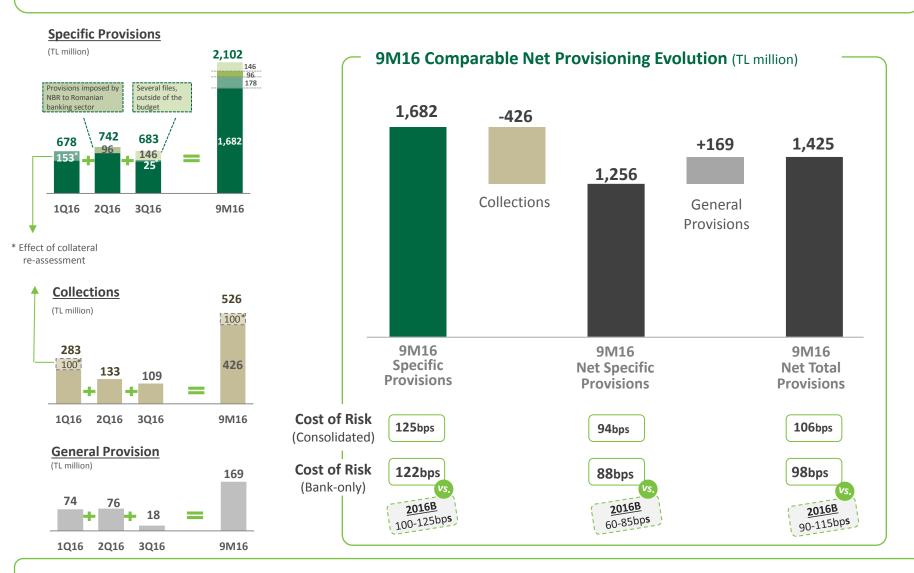








### 2 Comfortable provisioning preserved

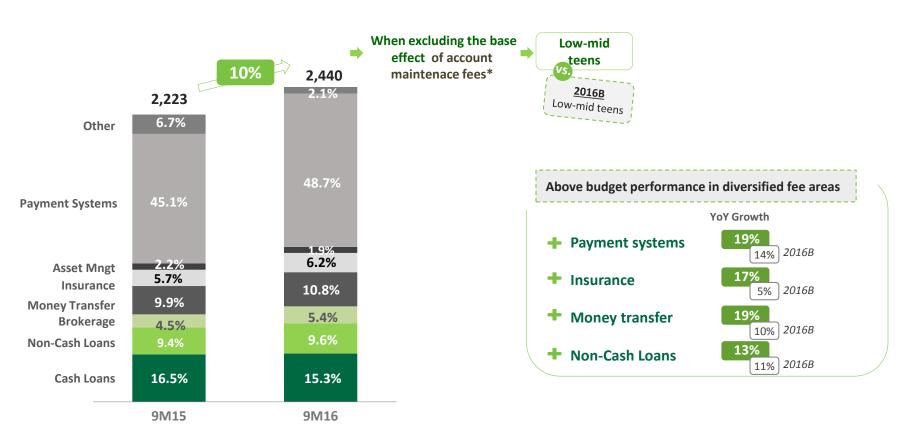




### 3 Outperformance in diversified fee areas

#### Highest market share in fees

Net Fees & Commissions<sup>1</sup> (TL Million)



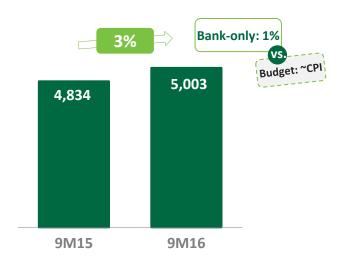
<sup>1</sup> Based on MIS breakdown, including the impact of subsidiaries.

<sup>\*</sup>Account maintenance fees, which typically hit 1Q & 3Q, are suspended in Feb 16. Court case still pending.



### 4 Disciplined cost management & increased efficiencies

#### **Operating Expenses** (TL million)





- Fee rebates are trending down
  - o **TL142mn in 9M16** vs. TL255mn in 9M15
- 9M15 OPEX base was inflated
  - administrative fine (TL83mn in 3Q15) and
  - tax penalty (TL80.5mn in 1Q15)



### 5 Further strengthened capital -- highest CET-I in the sector

Capital generative growth absorbing adverse effects on capital

#### **Capital Adequacy Ratios**

Dividend Payment: -23 bps YtD

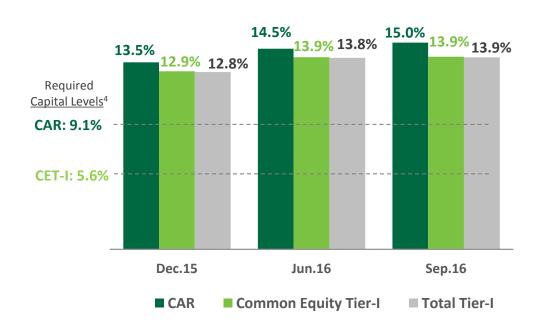
Regulation Impact¹: +39 bps YtD

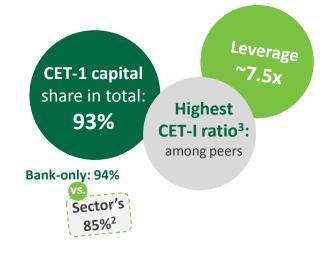
Currency Impact: -14 bps YtD

MtM Difference: +14 bps YtD

Capital generative growth absorbing adverse effects on capital

- CAR up by 143bps YtD
- CET1 up by 105bps YtD





Required Consolidated CET-I (5.654%) = 4.5% + SIFI Buffer for Group 3 (0.5%) + Capital Conservation Buffer (0.625%) + Counter Cyclical Buffer (0.029%)

<sup>1</sup> New capital regulations on free reserves, FC RR, unsecured loan and mortgage risk weightings, effective as of March 31, 2016. Impact calculated as of March 31 2016. 2 BRSA monthly data as of Aug2016, for commercial banks only 3 Among peers as of June 30, 2016

<sup>2</sup> Broad Holding used as of Haggette, 10 commercial Buffer for Group 3 (0.5%) + Capital Consolidated CAR (9.154%) = 8.0% + SIF Buffer (0.029%)



### **Appendix**

Pg. 15	Summary Balance Sheet	
Pg. 16	Composition of Assets and Liabilities	
Pg. 17	Securities portfolio	
Pg. 18	Retail Loans	
Pg. 19	External Debt	
Pg. 20	Normalized Net Income	
Pg. 21	Summary P&L	
Pg. 22	Key Financial Ratios	



### **Summary Balance Sheet**

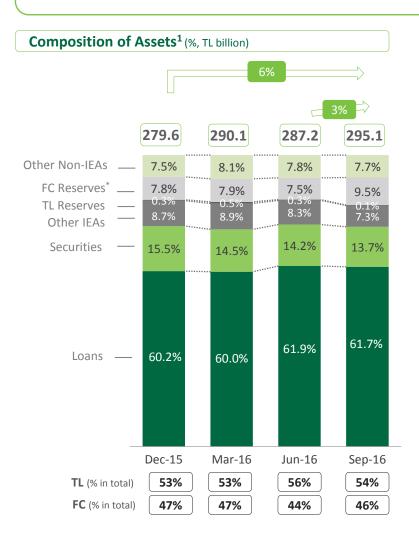
(TL million)	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	YtD Change
Cash &Banks <sup>1</sup>	27,334	20,387	24,826	22,324	20,639	1%
Reserve Requirements	21,967	21,286	21,178	18,888	24,879	17%
Securities	44,861	46,495	45,781	44,767	44,710	-4%
Performing Loans	172,028	170,408	176,229	180,233	184,633	8%
Fixed Assets & Subsidiaries	2,269	4,126	4,162	4,190	4,494	9%
Other	17,900	16,944	17,877	16,846	15,776	-7%
TOTAL ASSETS	286,359	279,647	290,054	287,248	295,130	6%
Deposits	165,659	156,134	164,567	170,623	167,160	7%
Repos & Interbank	14,611	16,568	17,741	7,566	18,678	13%
Bonds Issued	16,295	15,512	16,282	15,897	15,027	-3%
Funds Borrowed <sup>2</sup>	40,005	39,520	36,656	37,696	38,702	-2%
Other	21,477	20,710	22,932	22,165	20,838	1%
SHE	28,313	31,204	31,876	33,301	34,725	11%
TOTAL LIABILITIES & SHE	286,359	279,647	290,054	287,248	295,130	6%

<sup>1</sup> Includes banks, interbank, other financial institutions

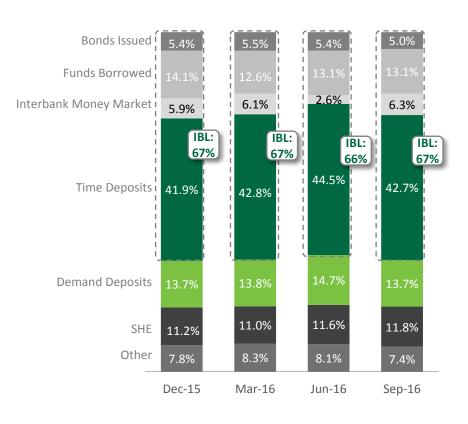
<sup>15</sup> 



#### **Composition of Assets and Liabilities**



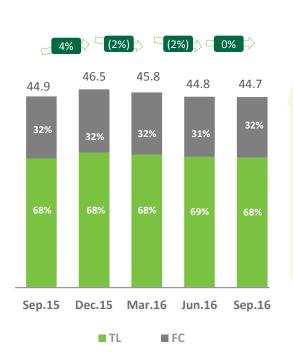
#### **Composition of Liabilities**

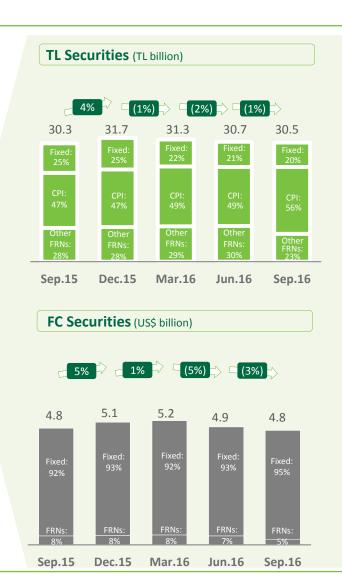




#### Securities portfolio remains as hedge against volatility

Total Securities (TL billion)





Securities<sup>1</sup>/Assets: 14%

hovering at its lowest level



#### **Unrealized MtM loss (pre-tax)**

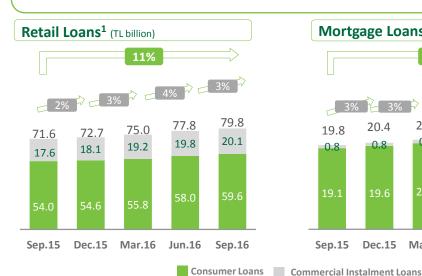
**~TL182mn loss** as of September-end vs. **~TL** 166mn loss as of June-end;

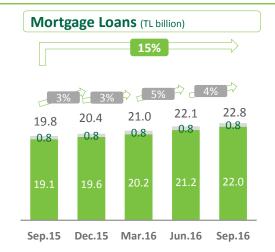
~TL367mn loss in March-end;

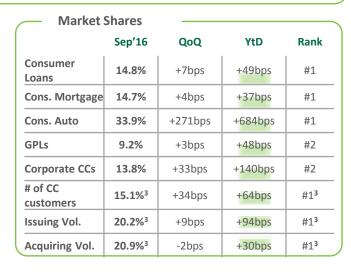
~TL 645mn loss in YE15.

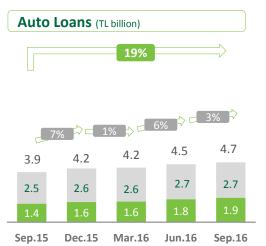


#### Healthy market share gains sustained across all retail products

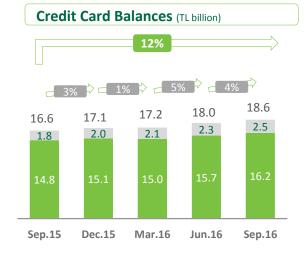












<sup>1</sup> Including consumer, commercial instalment, overdraft accounts, credit cards and other

<sup>2</sup> Including other loans and overdrafts

<sup>3</sup> As of September 2016, as per Interbank Card Center data.

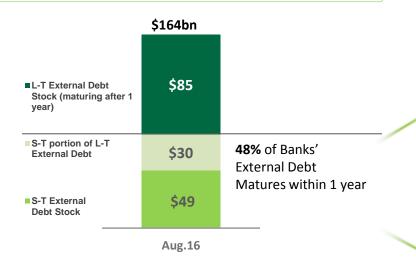


## External debt -- Private Banks have sufficient buffer even in a worst case scenario

#### **Total External Debt**

As of August 2016 (USD bln)	S-T External Debt Stock	S-T portion of L-T External Debt	Total Ext. Debt Maturing within 1 year	L-T External Debt Stock (maturing after 1 year)	I O I AL LA I LINIAL
Real Sector	36.8	15.3	52.1	58.7	110.9
Private Banks*	49.1	30.0	79.2	84.9	164.0
Financial Inst. Except Banks	2.3	6.6	8.9	12.3	21.2
Public Sector	17.0	10.6	27.6	95.4	123.0
Total	105.2	62.6	167.8	251.3	419.1

#### Private Banks' Total External Debt\*



Note that, **syndicated loans make up ~22%** of \$79bn external debt maturing within 1 year

#### Sector's ST Liabilities hedged via;

FC reserves under ROC	~34bn\$
MM Placements	~11bn\$
ST swaps (inc. CBRT depo facility)	~21bn\$
Unencumbered FC sec.	~7bn\$
TOTAL:	~74bn\$

~9% of sector's assets



#### **Normalized Net Income**

TL Million	1Q16	2Q16	3Q16	9M16
Net Income	1,057	1,548	1,335	3,940
Provision reversal due to collateral re-assessment	-80	0	0	-80
Extra provisions related to collateral re-assessment	122	0	20	142
Provisions imposed by NBR to Romanian banking sector	0	96	0	96
Visa sale gain	0	-251	0	-251
Income from NPL sale	-26	-17	-8	-50
Gains from asset sale	0	-14	0	-14
Provision reversal from Miles&Smiles	0	-51	0	-51
Free provision	0	0	100	100
Fee rebates	60	52	30	142
Normalized Net Income	1,134	1,362	1,476	3,973



### **Summary P&L**

TL Million	9M 15	9M 16	Δ ΥοΥ	2Q 16	3Q 16	∆ QoQ
(+) NII excl. income on CPI linkers & inc. Swap costs	5,793	6,902	19%	2,263	2,549	13%
(+) NII excld. inc. on CPI linkers	6,402	7,720	21%	2,637	2,727	3%
(-) Swap Cost	-609	-818	34%	-374	-178	-53%
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(+) Free prov. Reversal assigned to shipping file	0	130	n.m	130	0	n.m
(-) OPEX	-4,834	-5,003	3%	-1,677	-1,637	-2%
= CORE OPERATING INCOME	1,946	2,897	49%	919	1,171	27%
(+) Income on CPI linkers	936	1,269	36%	413	446	8%
(+) Net Trading & FX gains/losses	96	157	63%	83	60	-28%
(+) Dividend Income	5	9	68%	9	0	-100%
(+) Other income	628	767	22%	331	214	-36%
(+) NPL sale income	27	63	133%	21	10	-51%
(+) Provision reversal from Miles&Miles	0	64	n.m	64	0	n.m
(+) Gains from asset sale	0	18	n.m	18	0	n.m
(+) Provision reversal of tax penalty paid	81	0	n.m	0	0	n.m
(+) Other	521	622	n.m	229	203	n.m
(+) Visa sale	0	279	n.m	279	0	n.m
(+) Provision reversal due to collateral re-assessment	0	100	n.m	0	0	n.m
(-) Extra provisions related to collateral re-assessment	0	-178	n.m	0	-25	n.m
(-) Provisions imposed by NBR to Romanian banking sector	0	-96	n.m	-96	0	n.m
(-) Taxation and other provisions	-954	-1,265	n.m	-390	-532	n.m
(-) Free Provision	-35	-100	n.m	0	-100	n.m
(-) Other Provision	-98	-176	n.m	-45	-69	n.m
(-) Taxation	-821	-989	n.m	-345	-363	n.m
= NET INCOME	2,658	3,940	48%	1,548	1,335	-14%

<sup>\*</sup> Includes free provision reversal (TL130mn in 2Q16) assigned to files guided in OP, excludes the net effect of collateral re-assessment (TL78mn in 9M16) and provisions imposed by NBR to Romanian banking sector (TL96mn).



### **Key financial ratios**

_	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16
Profitability ratios	•				•
ROAE <sup>1</sup> (Cumulative)	13.4%	12.8%	14.2%	16.0%	16.1%
ROAA <sup>1</sup> (Cumulative)	1.4%	1.4%	1.6%	1.8%	1.8%
Cost/Income <sup>2</sup>	57.3%	57.6%	54.7%	50.2%	49.0%
Comparable Cost/Income <sup>2</sup>	52.5%	53.5%	52.4%	50.5%	48.8%
Quarterly NIM including swap costs	3.7%	4.4%	4.1%	4.3%	4.8%
Cumulative NIM including swap costs	4.0%	4.1%	4.1%	4.2%	4.4%
Liquidity ratios					
Loans/Deposits	103.8%	109.1%	107.1%	105.6%	110.5%
Loans/Deposits adj. with on-balance sheet alternative funding sources	71.6%	73.2%	74.0%	73.3%	76.3%
TL Loans / (TL Deposits + TL Bonds + Merchant Payables)	124.2%	129.4%	134.6%	131.1%	134.4%
Asset quality ratios					
NPL Ratio	2.8%	3.2%	3.1%	3.1%	3.3%
Coverage	74.6%	76.1%	76.2%	76.4%	76.7%
Solvency ratios					
CAR	12.3%	13.5%	13.6%	14.5%	15.0%
CET-1 Ratio	11.6%	12.9%	13.0%	13.9%	13.9%
Leverage	9.1x	8.0x	8.1x	7.6x	7.5x



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