# Earnings Presentation

June 30, 2014

**BRSA Consolidated Financials** 





## 2Q 14 – Easing macro conditions backed by improving global & domestic outlook

	January – March 2014	March - June 2014	Monthly Net Capital Flows* (US\$ Bn)
Global & Domestic Outlook	<ul> <li>Capital flows affected by volatile market conditions &amp; political uncertainty</li> </ul>	<ul> <li>Increasing global risk appetite on the back of FED's &amp; ECB's dovish stance</li> <li>Easing political tension post local elections</li> <li>Rising geopolitical risks in June triggered sell-offs</li> </ul>	Ara.12 6 0 0 2 1 3 6 0 0 2 1 3 7 0 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1
Economic Indicatiors	<ul> <li>Interest rate hike by CBRT</li> <li>Avg. cost of funding up to 9.2% from 6.5% in 4Q13</li> <li>Further TL depreciation US\$/TL touched 2.4 &amp; eased back to 2.2 in March</li> </ul>	<ul> <li>125bps rate cut by CBRT reduced risk premium indicators &amp; uncertainties and improved global liquidity conditions</li> <li>Rebalancing growth (4.3% in 1Q14)         <ul> <li> stronger net external demand vs. a softer domestic demand</li> <li>Improving CAD increasing net exports &amp; decelerating domestic demand backed by macro prudential measures</li> </ul> </li> </ul>	US\$/TL US\$/TL 2,34 2,07 2,12 11,6% 10,1% Benchmark rate(%) 4,7% ET ray 4,7% ET ray ET ray ET ray ET ray ET ray T ray 0,0% ET ray ET ray 0,0% 10,0% ET ray 0,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0% 10,0%
Banking Sector Dynamics	• Effects of the regulatory actions reflected as a slowdown in lending growth – sector loan growth was in favour of business banking loans	<ul> <li>More positive NIM outlook with higher than expected decline in funding costs</li> <li>Maintained healthy growth composition  slight pick-up in consumer loans, yet business banking loans continue to drive the growth</li> </ul>	$\frac{\text{Sector} - \text{Monthly TL Loan growth}^{1}}{2,7\%}$



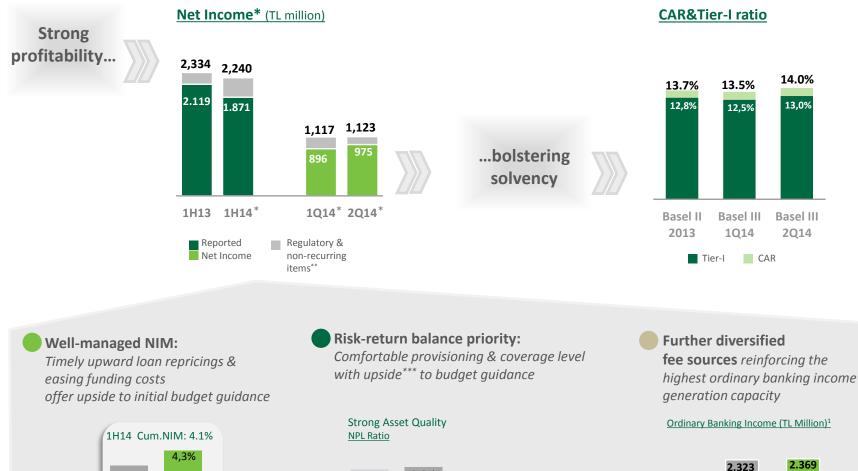
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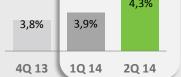
4013

1014

2014

## Sustained strong performance, in line with capital generative growth strategy ...





\* The residual amount of TL170mn from lower provisioning on SME & Export loans is still not reflected to the bottom-line

\*\*Please see page 19 for details of non-recurring items and the regulatory effects

\*\*\*Bank-only coverage ratio preserved at 81% vs guided level of 76% 1 Defined as; net interest income adjusted with provisions for loans and securities, net FX and trading gains + net fees and commissions

2,8%

1Q 14

2.7%

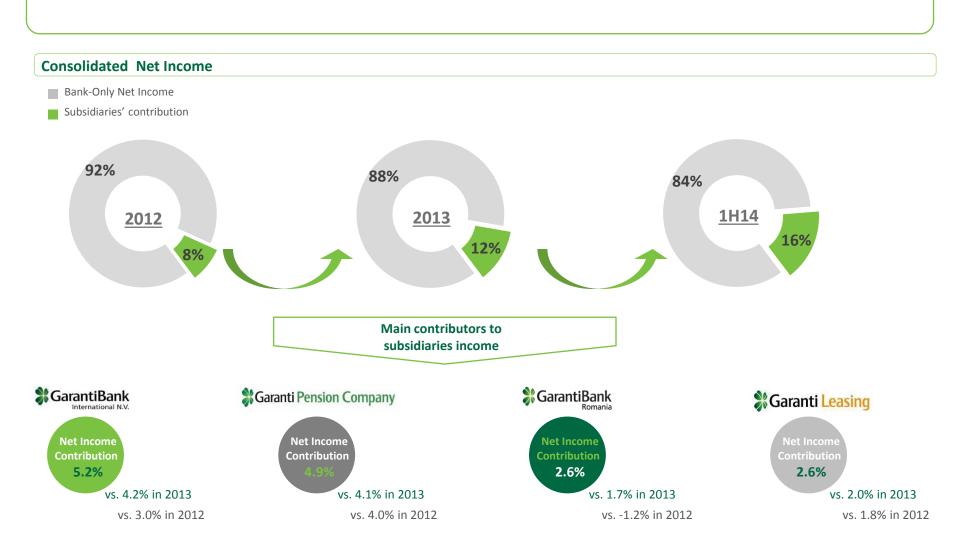
2Q 14

2,7%

4Q 13

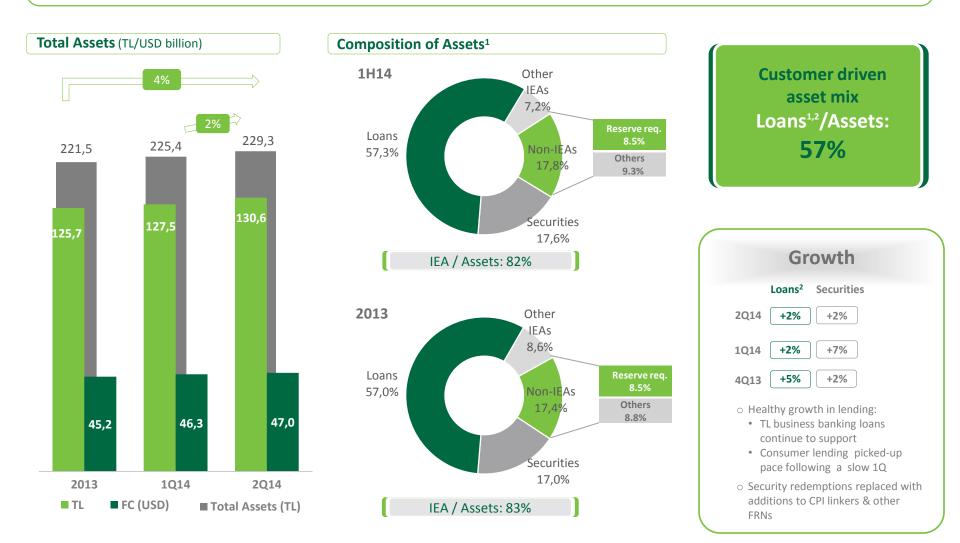


## ...increasingly supported with subsidiaries





## **Closely governed asset liability structure**

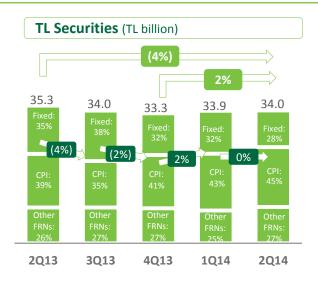


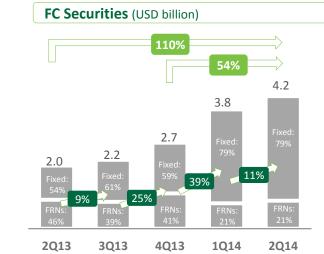


### Strategically shaped securities portfolio serving as hedge









Securities<sup>1</sup>/Assets: 17.6% 17.9% in 1014 17.0% at YE13

> FRN weight in TL increased to 72% from 68% in 1Q14

Redemptions replaced with additions to **CPI linkers & other FRNs** 

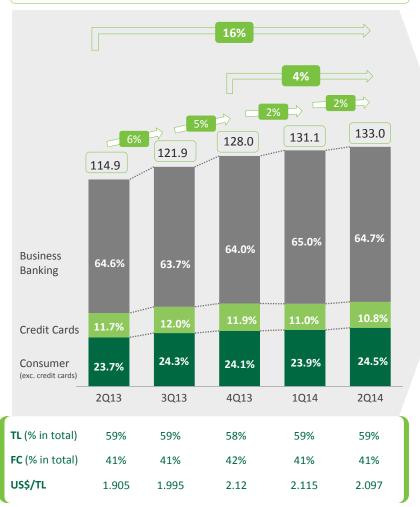
FC securities portfolio supported with long-term TR sovereign risk Eurobonds at attractive spreads in 1Q

1 Excluding accruals Note: Fixed / Floating breakdown of securities portfolio is based on bank-only MIS data.



### Lending growth pace at moderate levels -- in-line with expectations

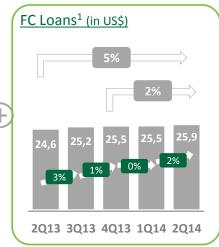
Total Loans<sup>1</sup> Breakdown (TL billion)





> TL business banking loans<sup>\*</sup> continued to contribute

> Consumer lending growth picked-up pace in 2Q, in key profitable products

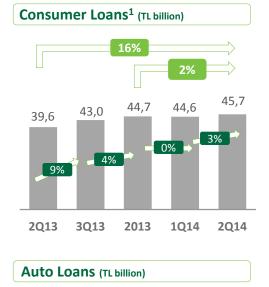


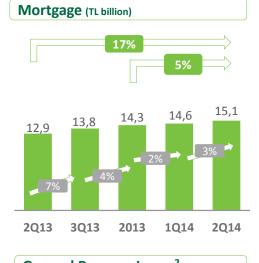
> Projects in the pipeline to kick-in in 2H, amid a more favorable macro and political outlook

1 Performing cash loans \* TL business banking loans represent TL loans excluding credit cards and consumer loans

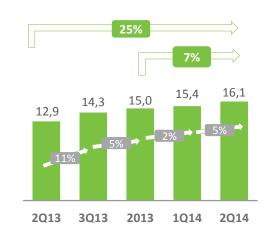


## Healthy market share gains in key profitable products – mortgages & GPLs



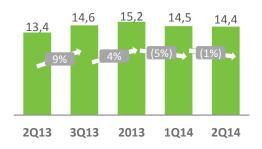


General Purpose Loans<sup>2</sup> (TL billion)



Credit Card Balances (TL billion)





#### **Market Shares<sup>3</sup>**

	QoQ	Jun'14	<b>Rank</b> <sup>4</sup>
Consumer Loans <sup>1</sup>		13.6%	#1
Mortgage		13.7%	#1
Auto		19.4%	#1
General Purpose		11.1%	#3
Acquiring Volume (Cum.)	1	19.6%	#2
# of Credit Card Customers	1	14.1%	#1

<u>5%</u> 1% → (6%) →

1,5

1,4



1,5

(4%)

(10%)

1,4

1 Including consumer credit cards, other and overdraft loans

2 Including other consumer loans and overdrafts

3 Sector figures are based on bank-only BRSA weekly data, commercial banks only

4 As of 1Q14, among private banks. «Acquiring Volume» and «# of Credit Card Customers» rankings are as of June 2014

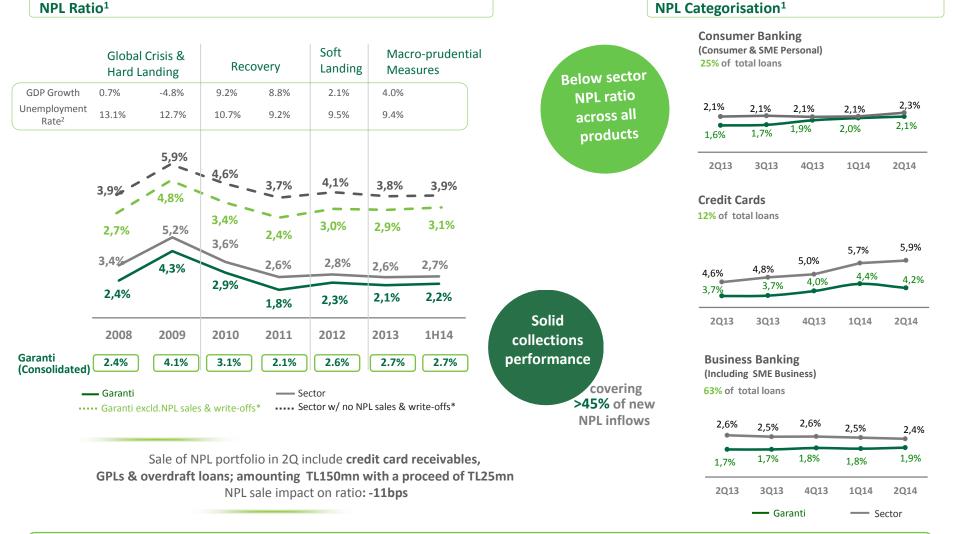
1.3

(3%)



## Sustained low-risk profile...

NPL Ratio<sup>1</sup>



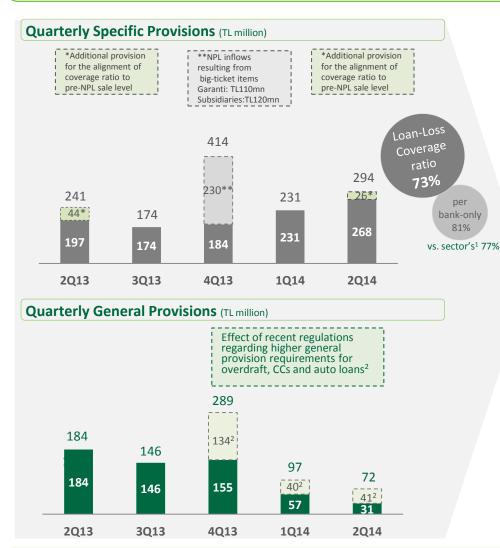
1 NPL ratio and NPL categorisation for Garanti and sector figures are per BRSA bank-only data for fair comparison (as of 27 June 2014)

2 Seasonally adjusted

\* Adjusted with write-offs in 2008, 2009, 2010, 2011, 2012, 2013 ,1H14 Source: BRSA. TBA & CBT



## ...and comfortable provisioning levels



Total Coverage<sup>3</sup> : 146%

#### Cumulative Gross Cost of Risk (bps)



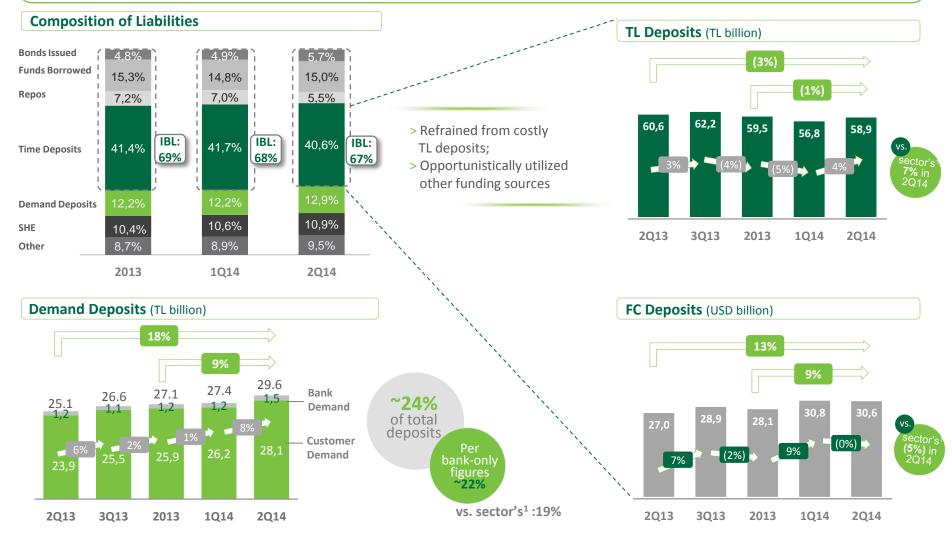
\* Regulatory effect on general provisons & additional provisioning in 2Q14&2Q13 for the alignment of coverage ratio to pre-NPL sale level

1 Sector figures are per BRSA weekly data as of 27 June 2014, commercial banks only

2 Additional general provisioning requirements for credit cards, overdraft and auto loans, which have been included in the «consumer loan definition» in line with the recently introduced regulation by the BRSA, effective as of October 8, 2013. Accordingly, banks have to set aside at least 25% of the necessary provisioning by the end of FY13, at least 50% by the end of FY14 and 100% by the end of FY15. 3 Including cumulative specific allowance, general and free provisions. Free provision as of 1H 2014:TL 485mn



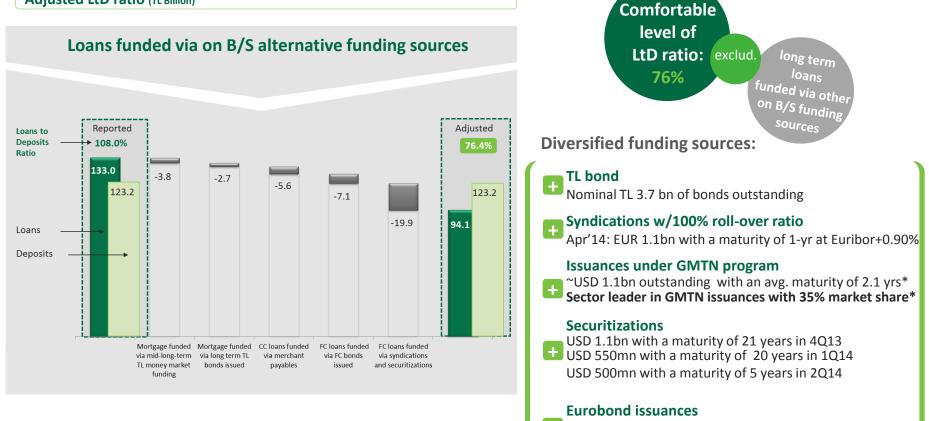
## Actively managed funding mix -- deposits backed by alternative funding sources to manage costs & duration gap





## Increasing contribution from other funding sources at attractive rates

#### Adjusted LtD ratio (TL Billion)



 Apr'14: USD 750mn Eurobond issuance with coupon rate of 4.75%, yielding % 4.776

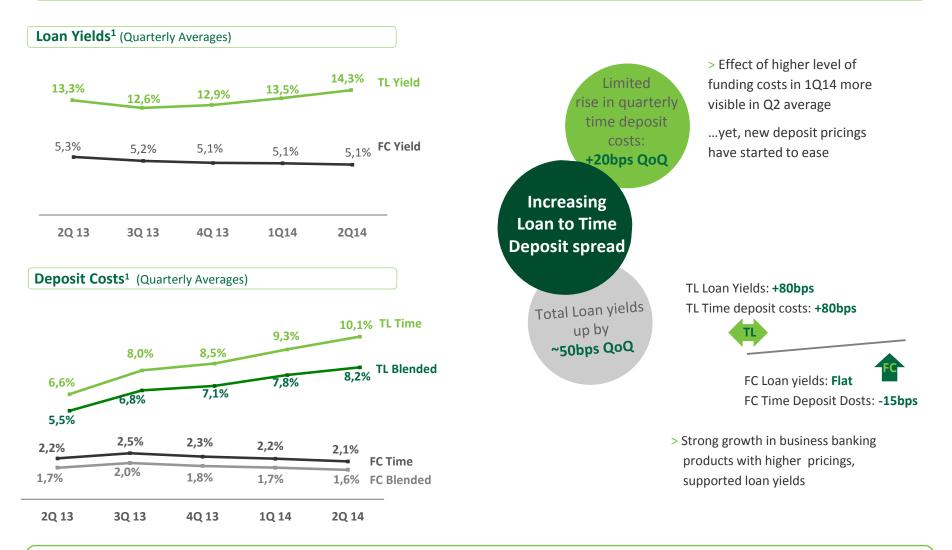


## Sound solvency reinforced with healthy and profitable growth



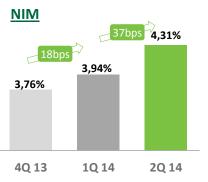


## Disciplined stance in deposit pricing & timely upward loan repricing yielded visible improvement in LtD spreads

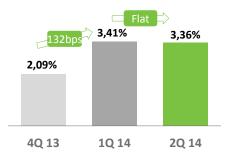


## Two consecutive quarters of margin expansion in 2014...

TL Million	1Q14	Reclass.*	1Q14 Revised	2Q14
Net Interest Income	1,745	83	1,829	2,056
(+) FV option of hedging instruments	(83)	83	-	-
(-) Loss	(83)	83	-	-
Provision for Loans&Securities	(330)	-	(330)	(367)
Net Trading Income/Losses	172	(90)	82	(84)
(+) from FV option of hedging instruments	100	(90)	10	12
(+) Gain	136	-	136	241
(-) Loss	(36)	(90)	(126)	(230)
(+) from security trading	76	-	76	72
(+) from other derivative transactions & FX	(4)	-	(4)	(168)
Adjusted Net Interest Income	1,587	(6)	1,581	1,604
Other Provision	(143)	6	(136)	(81)
Net Income	896	0	896	975
NIM (NII/Avg. IEAs)	3.76%	0.18%	3.94%	4.31%
Adj. NIM (Adj. NII/Avg. IEAs)	3.42%	-0.01%	3.41%	3.36%



#### Adjusted NIM

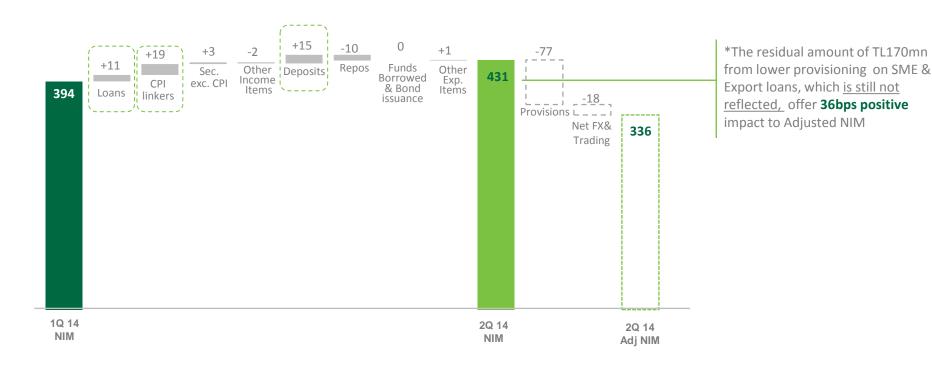


\* 1Q P/L is revised to reflect the net impact of some hedging transaction under «Net trading line» Formerly, the bulk of the related losses were booked under NII while gains were recorded under Net Trading line.



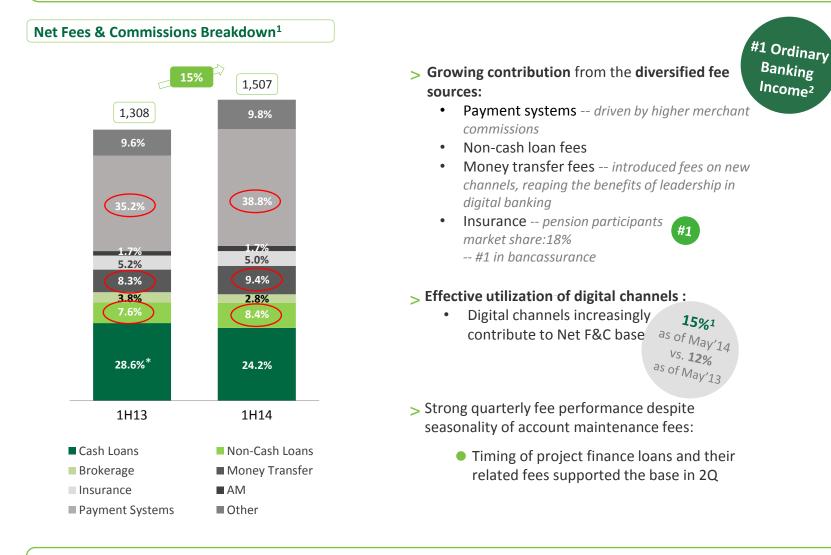
## ... mainly driven by expanding core spreads

#### 2Q14 vs. 1Q14 Margin Evolution(in bps)





### Double digit growth momentum in fees, even off the high base of 1H13



1 Net Fees and Commissions breakdown and Fee income from digital channels are based on Bank-only MIS data 2 As of 1Q14. Defined as; net interest income adjusted with provisions for loans and securities, net FX and trading gains + net fees and commissions

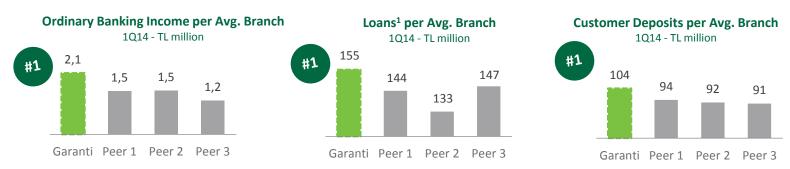
As on 1014. Demend as, her interest income adjusted with provisions on loans and securities, her rA and trading gains a net reas and commissions Accounting of consumer loan fees were revisited in the beginning of 2013 upon the opinion of «Public Oversight» -Accounting & Auditing Standards Authority



## Low base in 1H 13 weighed on Y-o-Y OPEX growth; yet, full year growth will converge to initially guided level by year-end



#### ...preserving the highest efficiency ratios\*\*



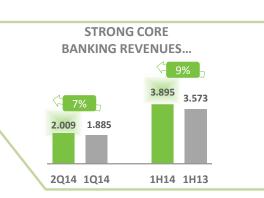
\* Income figure excluding non-recurring items, OPEX figure excluding non-recurring items & and other items hampering comparability due to base effect

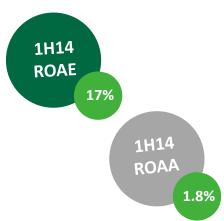
\*\*Per bank-only financials for fair comparison



### Successful results reflect the solid business model

(TL N	Aillion)	2Q 14	1Q 14	ΔQoQ	1H 14	1H 13	ΔΥοΥ
(+) (+)	NII- excl. income on CPI linkers & cap effect Net fees and comm. Specific & General Prov.	1,543 765	1,431 742	8% 3%	2,974 1,507	2,982 1,308	0% 15%
(-)	- excluding regulatory effects on gen. prov. & one-off effect on specific prov.	-299	-288	4%	-586	-717	-18%
(+)	Income on CPI linkers	553	464	19%	1,017	912	11%
(+)	Collections	68	101	-32%	169	136	25%
(+)	Trading & FX gains	-84	82	-203%	-2	305	-101%
(+)	Dividend income	2	0	n.m	2	10	-81%
(+)	Other income excld. non-recurring items	167	150	11%	318	249	27%
(-)	OPEX excld. non-recurring items	-1,263	-1,229	3%	-2,492	-2,128	17%
(-)	Other provisions & Taxation excld. non-recurring items	-329	-337	-2%	-666	-723	-8%
=	BaU* NET INCOME	1,123	1,117	1%	2,240	2,334	-4%
(+)	Regulatory & Non-recurring items	-149	-220	n.m.	-369	-215	n.m.
	(-) Overdraft and comm. cards cap effect	-32	-52	n.m.	-85	-12	n.m.
	(-) Higher general prov. req. for cons. loans	-41	-40	n.m.	-81	0	n.m.
	(-) Free Provision	-50	-100	n.m.	-150	0	n.m.
	(+) Free Provision reversal	0	0	n.m.	0	60	n.m.
	(+) Income from NPL sale	20	0	n.m.	20	35	n.m.
	(-)Add. Prov. to lift coverage ratio to pre-NPL sale level	-21	0	n.m.	-21	-35	n.m.
	(-) Saving Deposits Insurance Fund Expense	-8	-14	n.m.	-21	-7	n.m.
	(-) GT&GOSAS Organizational change	-15	-11	n.m.	-26	-17	n.m.
	(-)Floor on expertise fees	-2	-3	n.m.	-5	-5	n.m.
	(-) Tax Penalty payment	0	0	n.m.	0	-24	n.m.
	(-) Provision for competition board fine	0	0	n.m.	0	-160	n.m.
	(-) Provision for various tax penalties	0	0	n.m.	0	-50	n.m.
=	NET INCOME	975	896	9%	1,871	2,119	-12%







## 2014 Guidance -- Revisited

	2014 Operating Plan (OP)	2014 Mid-Year Outlook			
Banking Sector Loan Growth	• Loan growth: ~15%	<ul> <li>Slightly under15% , and business banking driven</li> </ul>			
Banking Volumes	Loans: • TL lending growth 15% • FC lending growth 10% <u>Customer Deposits:</u> • Deposit growth in-line with lending growth <u>Loans-to- Customer Deposits</u> • Flattish vs. 2013 YE	• In-line with OP guidance			
Asset Quality & CoR	<ul> <li>NPL ratio expected to slightly deteriorate.</li> <li>Gross CoR ~110bps</li> </ul>	In-line with OP guidance			
NIM	<ul> <li>Margin pressure: (-80bps YoY)</li> <li>Mainly driven by higher avg. funding costs</li> <li>CPI linker yields to decline <ul> <li>Lower inflation readings (2013:7.7%, 2014:7.3%)</li> <li>Lower avg. real rate (2013:~5%, 2014:~3%)</li> </ul> </li> <li>Yields on Securities portfolio (YoY): <ul> <li>+45bps excluding CPI linkers,</li> <li>-100bps including CPI linkers</li> </ul> </li> </ul>	<ul> <li>Margin pressure (-20bps YoY)</li> <li>Upward repricing in loans compensating for higher funding costs <ul> <li>Loan to Deposit spreads improving</li> <li>YoY lower securities' contribution to NIM</li> <li>CPI linker yields to decline <ul> <li>Higher weight of CPI linkers within TL securities</li> <li>YoY est.7.8% inflation reading in October</li> <li>Yields on Securities portfolio (YoY): <ul> <li>+85bps excluding CPI linkers</li> <li>-60bps including CPI linkers</li> </ul> </li> </ul></li></ul></li></ul>			
Net fees & Commissions OPEX	<ul> <li>Maintain double digit fee growth – low-teens</li> <li>Strict cost discipline CPI+3%</li> </ul>	• In-line with OP guidance			
Financial Affiliates	<ul> <li>Subsidiary contribution expected to further increase (up to 13%-14% from 12% at 2013 YE)</li> </ul>	Slightly better than OP guidance			



## Appendix

Pg. 22 Information about financial subsidiaries

Pg. 23 Summary Balance Sheet

Pg. 24 Yields on Securities Portfolio

Pg. 25 Key Financial Ratios



## Information about financial subsidiaries

	Sector Positioning	Asset Contribution	Net Income Contribution	ROAE (Cum.)	P/L Highlights
SGarantiBank	<ul> <li>&gt; Established in 1990</li> <li>&gt; Global Boutique bank: offers services in trade finance, private banking, structured finance, corporate and commercial banking.</li> <li>&gt; Well-capitalized with 18.9% CAR (Local)</li> <li>&gt; Sound asset quality with 2.4% NPL Ratio (local)</li> </ul>	5.5%	5.2%	13.7%	> Strong core activity results
Saranti Pension Company	<ul> <li>&gt; Most Preferred pension company with 18% market share in number of participants</li> <li>&gt; #3 in pension fund size (TL 4.8bn)</li> <li>&gt; Most Profitable company<sup>**</sup> in the sector</li> </ul>	2.8%	4.9%	23.8%	<ul> <li>&gt; Improving technical income from life &amp; insurance business</li> <li>&gt; Decrease in OPEX due to timing</li> </ul>
SarantiBank Romania	<ul> <li>&gt; Full-fledged banking operations since May 2010</li> <li>&gt; 12<sup>th</sup> bank in Romania*</li> <li>&gt; 98% geographic coverage w/ 78 branches &amp; 290 ATMs</li> <li>&gt; Well-capitalized with 14.1% CAR**** (Local)</li> <li>&gt; NPL Ratio (local):16.9% vs. sector's 22.2% as of 30 April 2014</li> <li>&gt; NPL Ratio (local):12.5% as of 30 June 2014</li> </ul>	2.5%	2.6%	14.9%	<ul> <li>&gt; Higher trading income</li> <li>&gt; Lower OPEX partially offset the negative effect coming from additional provisions</li> </ul>
🕻 Garanti Leasing	<ul> <li>&gt; #1 in number of contracts for the 9 consecutive year-ends</li> <li>&gt; U\$\$398mn Business Volume as of 1H14</li> </ul>	1.6%	2.6%	15.5%	<ul> <li>Improving margin performance more than offset additional provisioning coming from big-ticket items</li> </ul>
Garanti Factoring	<ul> <li>&gt; Second in the sector with TL3.3bn business volume</li> <li>(as of 31 March 2014)</li> <li>&gt; Publicly traded with a free-float of 8.38%</li> <li>&gt; 21 branches in 14 cities</li> </ul>	1.0%	0.6%	18.7%	<ul> <li>&gt; Better margins due to actively managed funding costs</li> <li>&gt; Lower OPEX</li> </ul>
SarantiBank	<ul> <li>&gt; Established in 1996, active in corporate &amp; commercial banking</li> <li>&gt; Serves Russian firms from various sectors, major Turkish companies as well as Spanish companies active in the Russian market</li> <li>&gt; Well-capitalized with 15.9% CAR (Local)</li> <li>&gt; Sound asset quality with 2.7% NPL Ratio (coming from 2008 crisis)</li> </ul>	0.5%	0.3%	6.3%	> Higher funding cost and decreasing volumes due to unfavourable macro conditions and Ukraine related geopolitical tension.
Garanti Securities	> Strong presence in capital markets with 7.9% brokerage market share	0.0%	0.2%	15.7%	> Growing commission income base backed by corporate finance revenues
Garanti Asset Management	> Turkey's first asset management company with TL 9.8bn AUM	0.0%	0.3%	45.9%	<ul> <li>&gt; Improvements in cost efficiency</li> <li>&gt; Higher commission income resulting from pension business</li> </ul>



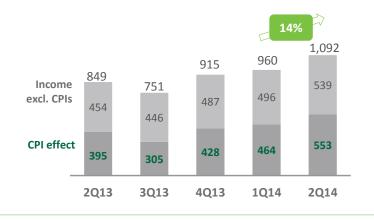
## **Balance Sheet - Summary**

	(TL million)	Jun-13	Sep-13	Dec-13	Mar-14	Jun-14	YTD Change
Assets	Cash &Banks <sup>1</sup>	13,656	17,244	17,056	15,913	14,673	-14%
	Reserve Requirements	14,937	17,964	18,911	18,082	19,491	3%
	Securities	39,070	38,328	39,076	41,958	42,830	10%
Ä	Performing Loans	114,916	121,886	127,964	131,052	133,042	4%
	Fixed Assets & Subsidiaries	1,701	1,717	1,956	1,926	1,942	-1%
	Other	13,111	14,292	16,520	16,469	17,281	5%
	TOTAL ASSETS	197,391	211,431	221,482	225,399	229,259	4%
	Deposits	112,011	119,768	119,209	121,835	123,164	3%
뿌	Repos & Interbank	12,421	12,743	16,008	15,870	12,568	-21%
& S	Bonds Issued	9,066	10,221	10,791	11,146	13,215	22%
Liabilities&SHE	Funds Borrowed <sup>2</sup>	26,962	28,712	34,133	33,611	34,836	2%
ilide	Other	14,993	17,410	18,325	19,052	20,555	12%
Li	SHE	21,938	22,578	23,016	23,886	24,921	8%
	TOTAL LIABILITIES & SHE	197,391	211,431	221,482	225,399	229,259	4%



## Yields on securities portfolio



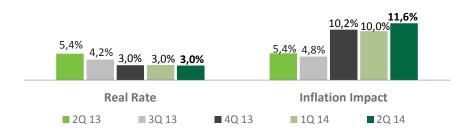


Drivers of the Yields\* on CPI Linkers (% average per annum)

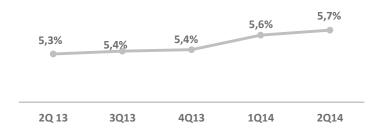


#### **TL Securities**<sup>\*</sup>





**FC Securities**<sup>\*</sup>





## **Key financial ratios**

	Jun-13	Sep-13	Dec-13	Mar-14	Jun-14
Profitability ratios					
ROAE	20.4%	17.9%	14.9%	18.9%	17.3%
ROAA	2.4%	2.0%	1.7%	2.1%	1.8%
Cost/Income (adjusted for non-recurring items)	41.1%	43.8%	47.6%	45.9%	46.2%
NIM (Quarterly)	4.6%	3.5%	3.8%	3.9%	4.3%
Adjusted NIM (Quarterly)	3.7%	3.1%	2.1%	3.4%	3.4%
Liquidity ratios Loans/Deposits adj. with merchant payables <sup>1</sup>	98.7%	97.8%	103.1%	103.5%	103.3%
Loans/Deposits adj. with on-balance sheet alternative funding sources <sup>2</sup>	79.3%	76.7%	76.7%	78.5%	76.4%
Asset quality ratios					
NPL Ratio	2.3%	2.4%	2.7%	2.8%	2.7%
Coverage	78.9%	78.7%	74.4%	74.7%	72.9%
Gross Cost of Risk (Cumulative-bps)	144	131	156	102	105
Solvency ratios					
CAR	15.2%	14.8%	13.7%	13.5%	14.0%
Tier I Ratio	14.3%	13.8%	12.8%	12.5%	13.0%
Leverage	8.0x	8.4x	8.6x	8.4x	8.2x



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