Earnings Presentation

March 31, 2014

BRSA Unconsolidated Financials





1Q 14 -- Continued tough economic times

Net Capital Flows to Turkey

January - May 2013

June - December 2013

January-March 2014

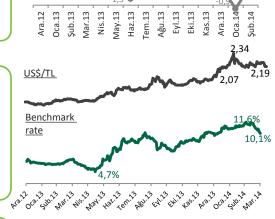
Monthly Net Capital Flows (US\$ Bn)

- Significant net capital inflows
 - o High global risk appetite
 - o Expected rating upgrade
- Sharp contraction in net capital flows*
 - o FED's tapering
 - o Gezi Protests
 - Political distress
- Capital flows affected by volatile market conditions
 & political uncertainty



- Benchmark bond rate as low as 4.7%
- TL appreciation

- Benchmark bond rate reached a max. of 10.3%
- 11% depreciation of TL**
 compared to January-May
 2013
- Interest rate hike by CBRT
- Avg. cost of funding up to 9.2% from 6.5% in 4Q13
- Further TL depreciation --US\$/TL touched 2.4 & eased back to 2.2 in March

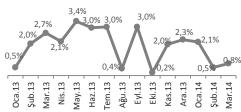


Banking Sector Dynamics

- Expansion in sector NIM (average 5.1%)
- · High loan growth

- Supression in sector NIM
- Loan growth lost pace
- Further regulatory actions by BRSA
- Effects of the regulatory actions reflected as a slowdown in lending growth – sector loan growth was in favor of business banking loans

Sector – Monthly TL Loan growth¹



^{*} Based on CBRT data

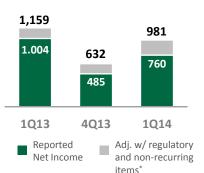
^{**} Based on US\$/TL averages for the respective periods

¹ March data is based on BRSA weekly data, as of March 28, 2014



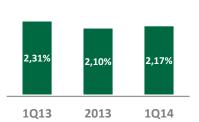
Sustained strong performance under any market condition

Net Income (TL million)



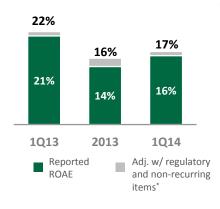
- > Well-defended margin
- > Highest sustainable income generation capability
- > Preserved focus on efficiency

NPL Ratio



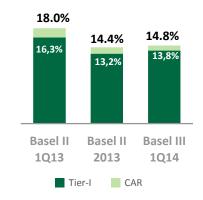
- > Selective growth focus & disciplined credit approval process
- > NPL ratio -- Consistently below sector

ROAE (cumulative)



> Business model ensures high levels of ROAE despite the low leverage

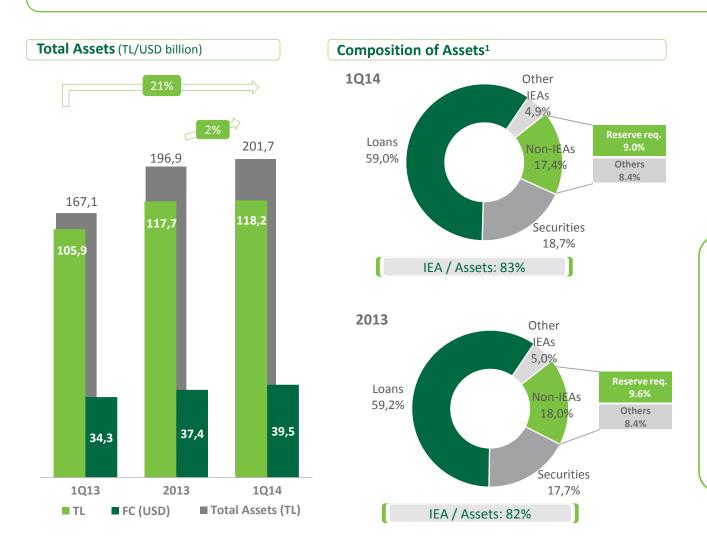
CAR & Tier-I Ratio



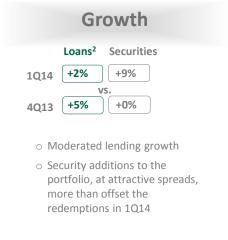
> CAR ratio well above required and recommended levels -even with the standard approach on risk weightings that result in RWA/Assets of 85%



Strategically managed asset/liability mix



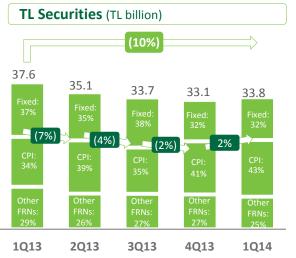
Customer driven assset mix Loans^{1,2}/Assets: 59%





Opportunistic build-up of FC book together with continued investments in CPI linkers, a hedge against volatility



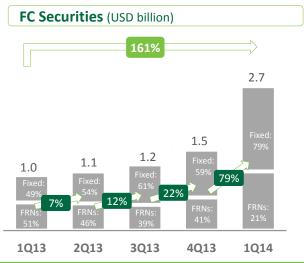




FRN weight in TL remained high at 68%

Total Securities Composition



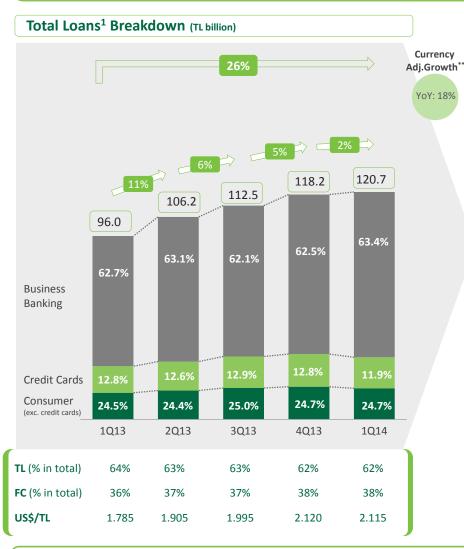


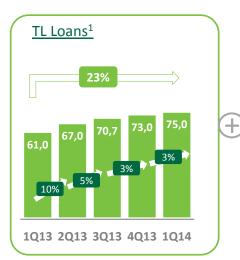
Additions to portfolio

- >\$1bn FC TR sovereign Eurobonds to HTM portfolio
- CPI linkers at 3.5% real rates replace redemptions from TL portfolio



Lending growth slowed down, in-line with sector







FC Loans¹ (in US\$)

- > TL business banking loans* -- main growth driver in 1Q14
- > Consumer lending growth defined by lucrative retail products
- > Large investment projects expected to kick-in in the coming quarters

¹ Performing cash loans
* TL business banking loans represents TL loans excluding credit cards and consumer loans **YoY adj. growth is calculated with 1Q13 USD/TL exchange rate of 1.785.



Moderated growth in consumer lending, as expected; yet, selective & profitability focused

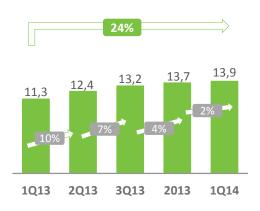
Consumer Loans¹ (TL billion)



Auto Loans (TL billion)



Mortgage (TL billion)



General Purpose Loans² (TL billion)



Credit Card Balances (TL billion)



Market Shares³

	QoQ	Mar'14	Rank ⁴
Consumer Loans ¹	1	13.5%	#1
Mortgage	\Leftrightarrow	13.5%	#1
Auto	\	18.7%	#1
General Purpose	1	11.1%	#3
Acquiring Volume (Cum.)	1	19.6%	#1
# of Credit Card Customers	1	14.0%	#1

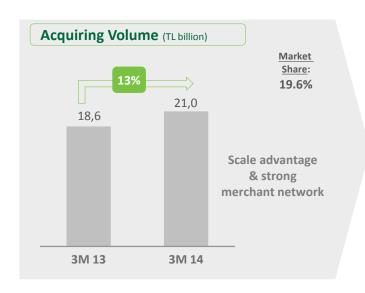
¹ Including consumer credit cards, other and overdraft loans

² Including other consumer loans and overdrafts

A Sector figures are based on bank-only BRSA weekly data, commercial banks only 4 As of 2013, among private banks. «Acquiring Volume» and «# of Credit Card Customers» market shares are as of 1Q14



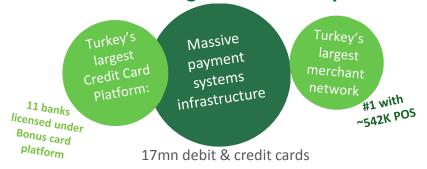
Strength in payment systems underpinned by the differentiated business model



well-balanced business model
results in
strong market positions
both in
acquiring & issuing volumes



Strong player in the market with the ultimate aim of creating cashless society





Sustained low-risk profile...

NPL Ratio¹

	Global Crisis & Hard Landing		Recovery		Soft Landing	Macro-prudent Measures	
GDP Growth	0.7%	-4.8%	9.2%	8.8%	2.1%	4.0%	
Unemployment Rate ²	13.1%	12.7%	10.7%	9.2%	9.5%	9.4%	
	3,9% 2,7% 3,4%	5,9% 4,8% 5,2%	3,4% 3,6%	2,4% 2,6%	4,1% 3,0% 2,8%	3,8% 2,9% 2,6%	3,8% 3,0% 2,7%
	2,4%		2,9%	1,8%	2,3%	2,1%	2,2%
	2008	2009	2010	2011	2012	2013	1Q14

— Garanti — Sector — Sector w/ no NPL sales & write-offs* Sector w/ no NPL sales & write-offs*

Below sector
NPL ratio
across all

products

Solid collections performance covering ~50% of new

NPL originations

NPL Categorisation¹

Consumer Banking (Consumer & SME Personal) 25% of total loans



Credit Cards

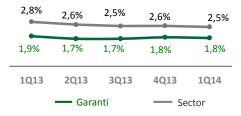
12% of total loans



Business Banking

(Including SME Business)

63% of total loans



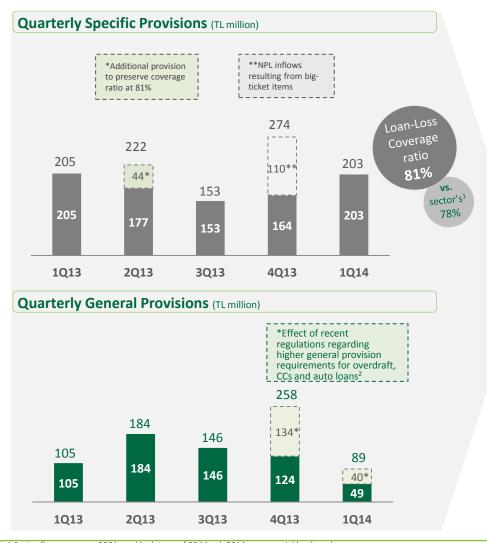
¹ NPL ratio and NPL categorisation for Garanti and sector figures are per BRSA bank-only data for fair comparison (as of 28 March 2014)

² Seasonally adjusted

^{*} Adjusted with write-offs in 2008, 2009, 2010, 2011, 2012, 2013, 1Q14 Source: BRSA, TBA & CBT

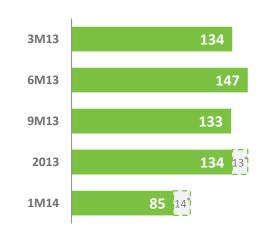


...and comfortable coverage and provisioning levels



Total Coverage³: 174%



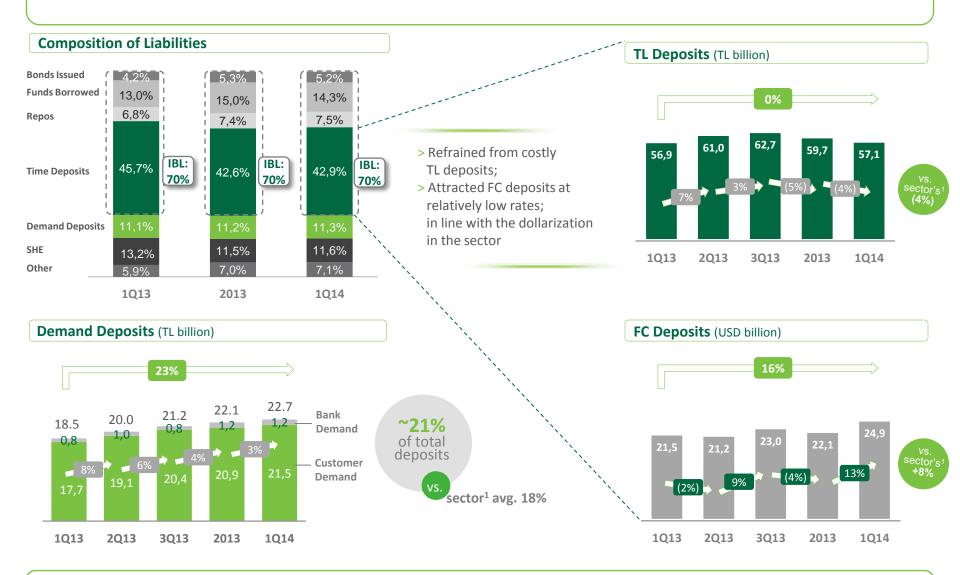


^{*} Regulatory effect on general provisons

¹ Sector figures are per BRSA weekly data as of 28 March 2014, commercial banks only



Solid funding mix -well diversified & actively managed

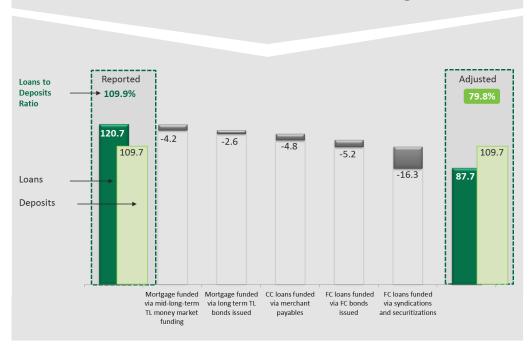


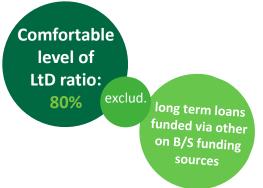


Increasing contribution from other funding sources at attractive rates

Adjusted LtD ratio (TL Billion)

Loans funded via on B/S alternative funding sources





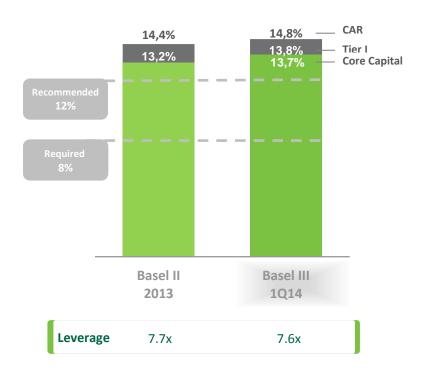
Diversified funding sources:

- TL bond
 Nominal TL 4bn bonds outstanding
- Syndications w/110% roll-over ratio
 Nov'13: USD 1.2bn with a maturity of 1-yr at L+0.75%
 May'13: EUR 1.1bn with a maturity of 1-yr at Euribor+1%
- Issuances under GMTN program
 ~USD 1.1bn outstanding with an avg. maturity of 2.2 yrs*
 Sector leader in GMTN issuances with 40% market share*
- Securitization
 USD 1.1bn with a maturity of 21 years
 175 million USD and 135 million EUR DPR issuance with a maturity of 5 years
- Eurobond issuances
 TL 750mn Eurobond issuance in 1Q13 with coupon rate of 7.375%, yielding 7.5%



Sound solvency reinforced with healthy and profitable growth

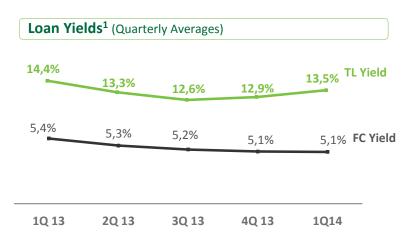
CAR & Tier I ratio

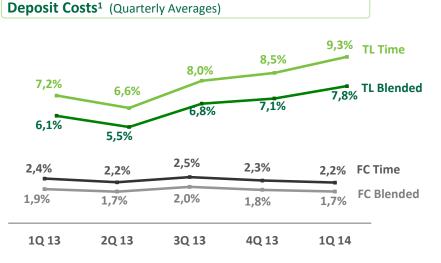


High internal capital generation supporting long-term sustainable growth



LtD Spread maintained flat – higher lending yields offset the increase in the cost of deposits





Limited rise in quarterly time deposit costs

Quarterly flattish Loan to Time Deposit spread

- > up to 200 bps increase in new TL deposit pricings
- > New FC deposit pricings were flattish QoQ

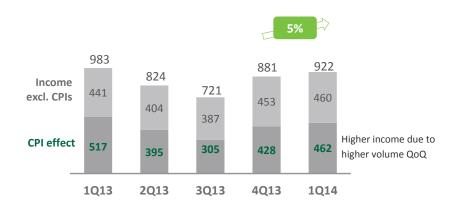
Loan yields up by ~24bps QoQ

- Increase in deposit costs, following CBRT's rate hike, promptly reflected in new loan pricings --~300-500bps increase in loan pricing since December-end
- > Strong growth in relatively short-term business banking products with higher pricings, supported loan yields



Security yields contribute in fight against margin pressure

Interest Income on Total Securities (TL billion)



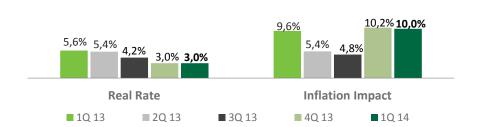
Drivers of the Yields* on CPI Linkers (% average per annum)

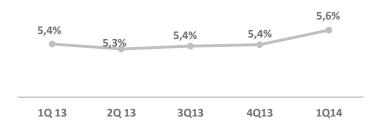
Yields on Securities

TL Securities*



FC Securities*

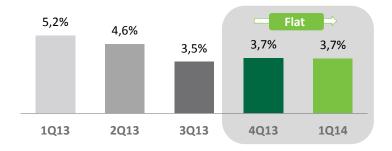




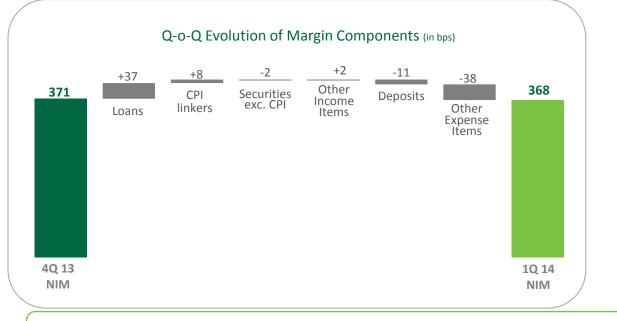


Well-defended margin

Quarterly NIM (Net Interest Income / Average IEAs)



- > LtD spreads on new originations are significantly higher supporting NIM
- > Increasing securities' yield
 - Higher contribution from income on CPI linkers
 - Additions to FC securities portfolio at attractive rates



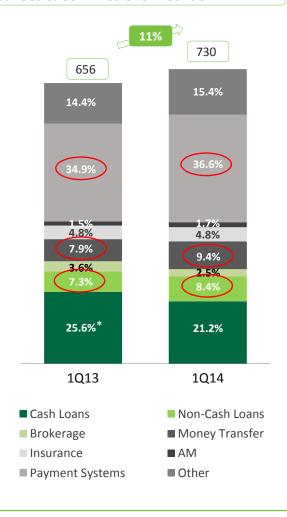


- > Relatively lower provisioning
- Absence of big ticket commercial files
- Higher growth in the loan categories requiring lower general provisioning
- > Increasing contribution from trading income



Double digit growth momentum in net fees & commissions, even off of the high base in 1Q13

Net Fees & Commissions Breakdown¹



- Sources:
 - Payment systems -- driven by higher merchant commissions
 - Non-cash loan fees
 - Money transfer fees -- introduced fees on new channels, reaping the benefits of leadership in digital banking
 - Insurance -- pension participants market share:18%
- > Decreasing weight of cash loan fees due to:

-- #1 in bancassurance

- · Lack of refinancing fees
- Lower loan originations
- Seasonally strong net F&C in 1Q14 vs. 4Q13, due to the timing of account maintenance fees

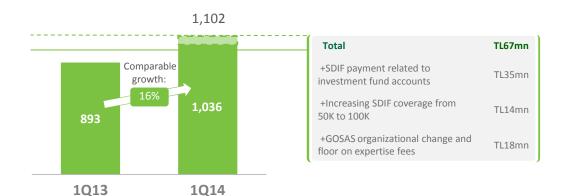
Banking Income²

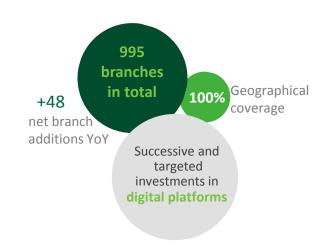
#1 Ordinary



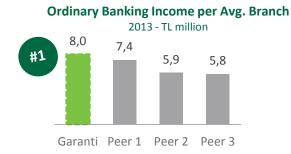
Low base in 1Q 13 weighed on Y-o-Y OPEX growth; yet, full year growth will converge to initially guided level by the year-end

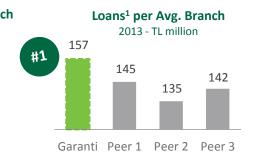
Operating Expenses (TL million)

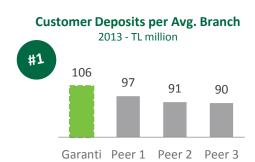




...preserving the highest efficiency ratios*





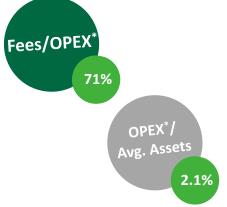


^{*}Figures are per bank-only financials for fair comparison 1 Total Loans=Cash+non-cash loans



Successful results reflect the solid business model

(TL Mil	lion)	1Q 14	4Q 13	ΔΟΟΟ	<u>1Q 13</u>	ΔΥοΥ	STRO
(+)	NII- excl . cap effect and income on CPI linkers	1,115	1,129	-1%	1,286	-13%	
(+)	Net fees and comm.	730	627	17%	656	11%	
(-)	Specific & General Prov excluding regulatory effects on gen. prov.	-252	-398	-37%	-310	-19%	1.593
(+)	Income on CPI linkers	462	428	8%	517	-11%	
(+)	Collections	66	47	39%	74	-11%	
(+)	Trading & FX gains	146	40	262%	141	3%	
(+)	Dividend income	0	0	n.m	3	n.m	1Q14
(+)	Other income -before one-offs	30	28	6%	17	77%	\i
(-)	OPEX – on a comparable basis	-1,036	-1,084	-4%	-893	16%	
(-)	Other provisions & Taxation -before one-offs	-285	-186	53%	-331	-14%	
=	NORMALIZED NET INCOME	981	632	55%	1,159	-15%	
(+)	Regulatory & Non-recurring items	-215	-147	n.m.	-155	n.m.	
	(-) Overdraft and comm. cards cap effect	-47	-43	n.m.	О	n.m.	(ODEY*
	(-) Higher general prov. req. for cons. loans	-40	-134	n.m.	О	n.m.	Fees/OPEX*
	(-) Free Provision	-100	0	n.m.	0	n.m.	71%
	(+) Free Provision reversal	0	55	n.m.	55	n.m.	
	(-) Saving Deposits Insurance Fund Expense	-14	-11	n.m.	0	n.m.	
	(-) GT&GOSAS Organizational change	-11	-17	n.m.	0	n.m.	
	(-)Floor on expertise fees	-3	-5	n.m.	0	n.m.	AV
	(-) SDIF premium related other prov.	0	-16	n.m.	0	n.m.	
	(-) SDIF payment related to investment fund accounts	-35	0	n.m.	0	n.m.	
	(+) Other income - SDIF payment related provision reversal	35	0	n.m.	0	n.m.	
	(+) Other provision reversal	0	24	n.m.	0	n.m.	
	(-) Provision for competition board fine	0	0	n.m.	-160	n.m.	
	(-) Provision for various tax penalties	0	0	n.m.	-50	n.m.	
	NET INCOME	760	485	57%	1,004	-24%	





Appendix

- Pg. 21 Summary Balance Sheet
- Pg. 22 Key Financial Ratios



Balance Sheet - Summary

	(TL million)	Mar-13	Jan-13	Sep-13	Dec-13	Mar-14	QTD Change
	Cash &Banks ¹	9,851	11,078	14,446	13,559	13,681	1%
	Reserve Requirements	15,159	14,937	17,964	18,911	18,082	-4%
Assets	Securities	39,435	37,124	36,163	36,269	39,409	9%
Ass	Performing Loans	96,034	106,193	112,520	118,189	120,663	2%
	Fixed Assets & Subsidiaries	3,937	4,153	4,334	4,785	4,821	1%
	Other	2,663	3,685	4,393	5,183	5,033	-3%
	TOTAL ASSETS	167,080	177,170	189,821	196,896	201,689	2%
	Deposits	95,211	101,318	108,571	106,474	109,794	3%
ш	Repos & Interbank	11,394	11,957	12,140	14,584	15,159	4%
&SH	Bonds Issued	7,085	8,807	9,947	10,380	10,551	2%
ies	Funds Borrowed ²	21,953	23,130	24,493	29,626	29,198	-1%
Liabilities&SHE	Other	9,302	10,443	12,581	13,247	13,576	2%
	SHE	22,134	21,515	22,089	22,585	23,410	4%
	TOTAL LIABILITIES & SHE	167,080	177,170	189,821	196,896	201,689	2%



Key financial ratios

	Mar-13	Jun-13	Sep-13	Dec-13	Mar-14
Profitability ratios					
ROAE	20.9%	18.5%	15.9%	13.7%	16.3%
ROAA	2.8%	2.4%	2.0%	1.7%	1.9%
Cost/Income (adjusted for non-recurring items)	37.5%	40.3%	43.7%	46.7%	45.0%
NIM (Quarterly)	5.2%	4.6%	3.5%	3.7%	3.7%
Adjusted NIM (Quarterly)	4.7%	3.8%	2.7%	2.5%	3.3%
Liquidity ratios					
Loans/Deposits adj. with merchant payables ¹	96.8%	100.4%	99.2%	106.1%	105.3%
Loans/Deposits adj. with on-balance sheet alternative funding sources ²	74.2%	72.5%	78.1%	79.0%	79.8%
Asset quality ratios					
NPL Ratio	2.3%	1.9%	2.0%	2.1%	2.2%
Coverage	81.1%	81.0%	81.1%	81.0%	81.0%
Gross Cost of Risk (Cumulative-bps)	134	147	133	147	99
Solvency ratios					
CAR	18.0%	16.1%	15.4%	14.4%	14.8%
Tier I Ratio	16.3%	14.8%	14.2%	13.2%	13.8%
Leverage	6.5x	7.2x	7.6x	7.7x	7.6x



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