# Earnings Presentation



**BRSA Consolidated Financials** 





## 1Q 14 -- Continued tough economic times

Net Capital Flows to Turkey

#### January - May 2013

### June - December 2013

### January-March 2014

## Monthly Net Capital Flows (US\$ Bn)

- Significant net capital inflows
  - High global risk appetite
  - o Expected rating upgrade
- Sharp contraction in net capital flows\*
  - o FED's tapering
  - Gezi Protests
  - Political distress
- Capital flows affected by volatile market conditions
   & political uncertainty



- Benchmark bond rate as low as 4.7%
- TL appreciation

- Benchmark bond rate reached a max. of 10.3%
- 11% depreciation of TL\*\*
   compared to January-May
   2013
- Interest rate hike by CBRT
- Avg. cost of funding up to 9.2% from 6.5% in 4Q13
- Further TL depreciation --US\$/TL touched 2.4 & eased back to 2.2 in March



### Banking Sector Dynamics

- Expansion in sector NIM (average 5.1%)
- · High loan growth

- Supression in sector NIM
- Loan growth lost pace
- Further regulatory actions by BRSA
- Effects of the regulatory actions reflected as a slowdown in lending growth – sector loan growth was in favor of business banking loans



<sup>\*</sup> Based on CBRT data

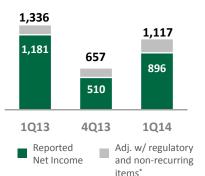
<sup>\*\*</sup> Based on US\$/TL averages for the respective periods

<sup>1</sup> March data is based on BRSA weekly data, as of March 28, 2014



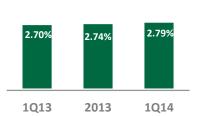
## Sustained strong performance under any market condition

#### Net Income (TL million)



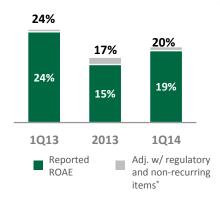
- > Well-defended margin
- > Highest sustainable income generation capability
- > Preserved focus on efficiency

#### **NPL Ratio**



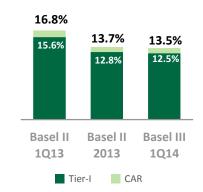
- > Selective growth focus & disciplined credit approval process
- > NPL ratio -- Consistently below sector

#### **ROAE** (cumulative)



> Business model ensures high levels of ROAE despite the low leverage

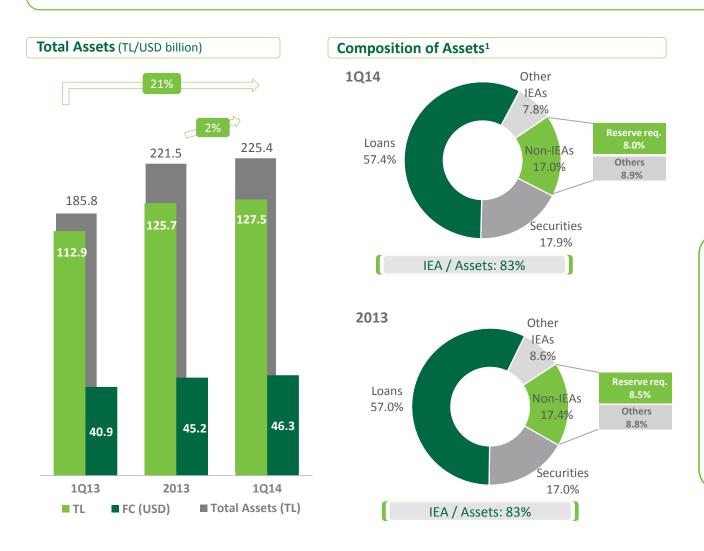
#### **CAR & Tier-I Ratio**



> CAR ratio well above required and recommended levels -even with the standard approach on risk weightings that result in RWA/Assets of 85%



## Strategically managed asset/liability mix

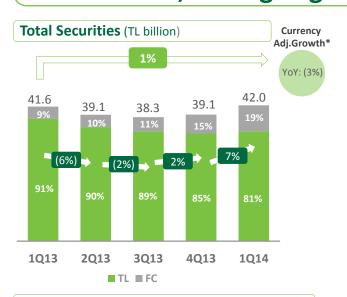


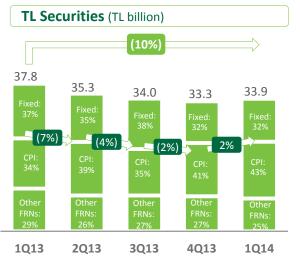
Customer driven asset mix Loans<sup>1,2</sup>/Assets: 57%





## Opportunistic build-up of FC book together with continued investments in CPI linkers, a hedge against volatility





Securities¹/Assets:

18%

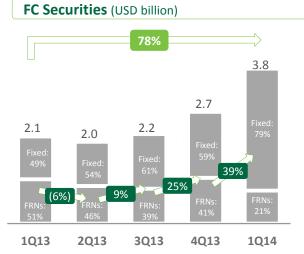
vs. YE13

from 17.0%

FRN weight in TL remained high at 68%

### **Total Securities Composition**



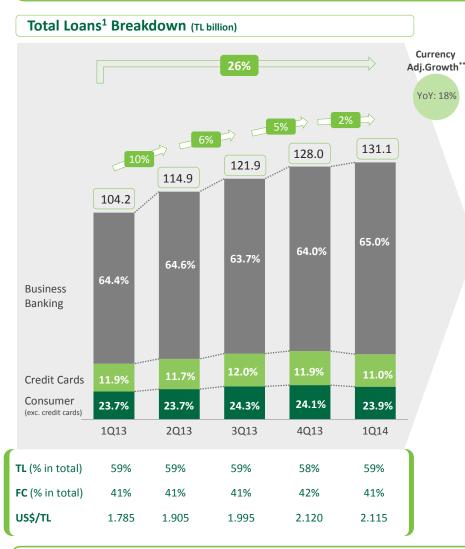


## Additions to portfolio

- >\$1bn FC TR sovereign Eurobonds to HTM portfolio
- CPI linkers at 3.5% real rates replace redemptions from TL portfolio



## Lending growth slowed down, in-line with sector







- > TL business banking loans\* -- main growth driver in 1Q14
- > Consumer lending growth defined by lucrative retail products
- > Large investment projects expected to kick-in in the coming quarters

<sup>1</sup> Performing cash loans
\* TL business banking loans represents TL loans excluding credit cards and consumer loans \*\*YoY adj. growth is calculated with 1Q13 USD/TL exchange rate of 1.785.



## Moderated growth in consumer lending, as expected; yet, selective & profitability focused

### Consumer Loans<sup>1</sup> (TL billion)



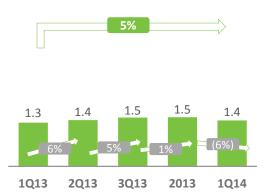
#### Mortgage (TL billion)







#### Auto Loans (TL billion)



## General Purpose Loans<sup>2</sup> (TL billion)



#### Market Shares<sup>3</sup>

|                                | QoQ               | Mar'14 | Rank <sup>4</sup> |
|--------------------------------|-------------------|--------|-------------------|
| Consumer<br>Loans <sup>1</sup> | 1                 | 13.5%  | #1                |
| Mortgage                       | $\Leftrightarrow$ | 13.5%  | #1                |
| Auto                           | $\Leftrightarrow$ | 18.7%  | #1                |
| General<br>Purpose             | 1                 | 11.1%  | #3                |
| Acquiring<br>Volume (Cum.)     | 1                 | 19.6%  | #1                |
| # of Credit Card<br>Customers  | 1                 | 14.0%  | #1                |

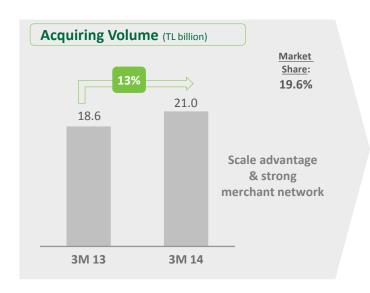
<sup>1</sup> Including consumer credit cards, other and overdraft loans

<sup>2</sup> Including other consumer loans and overdrafts

<sup>3</sup> Sector figures are based on bank-only BRSA weekly data, commercial banks only 4 As of 2013, among private banks. «Acquiring Volume» and «# of Credit Card Customers» market shares are as of 1Q14



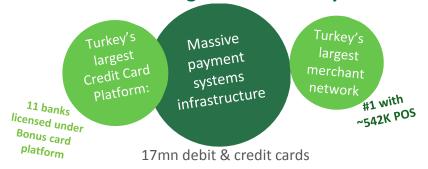
## Strength in payment systems underpinned by the differentiated business model



well-balanced business model
results in
strong market positions
both in
acquiring & issuing volumes



## Strong player in the market with the ultimate aim of creating cashless society





## Sustained low-risk profile...

#### NPL Ratio<sup>1</sup>

|                                   | Global<br>Hard La | Crisis & anding      | Reco  | overy | Soft<br>Landing | Macr<br>Meas | o-prudentia<br>sures |
|-----------------------------------|-------------------|----------------------|-------|-------|-----------------|--------------|----------------------|
| GDP Growth                        | 0.7%              | -4.8%                | 9.2%  | 8.8%  | 2.1%            | 4.0%         |                      |
| Unemployment<br>Rate <sup>2</sup> | 13.1%             | 12.7%                | 10.7% | 9.2%  | 9.5%            | 9.4%         |                      |
|                                   | 3.9%              | 5.9%<br>4.8%<br>5.2% | 3.4%  | 3.7%  | 4.1%            | 3.8%         | 3.8%                 |
|                                   | 3.4%              | 4.3%                 | 3.6%  | 2.6%  | 2.8%            | 2.6%         | 2.7%                 |
|                                   | 2.4%              |                      | 2.9%  | 1.8%  | 2.3%            | 2.1%         | 2.2%                 |
|                                   | 2008              | 2009                 | 2010  | 2011  | 2012            | 2013         | 1Q14                 |
| Garanti<br>(Consolidated)         | 2.4%              | 4.1%                 | 3.1%  | 2.1%  | 2.6%            | 2.7%         | 2.8%                 |

— Garanti — Sector — Sector w/ no NPL sales & write-offs\* — Sector w/ no NPL sales & write-offs\*

Below sector NPL ratio across all products

Solid collections performance covering >50% of new NPL originations

#### **NPL Categorisation**<sup>1</sup>

Consumer Banking (Consumer & SME Personal) 25% of total loans



#### **Credit Cards**

12% of total loans



## **Business Banking**

(Including SME Business)

63% of total loans



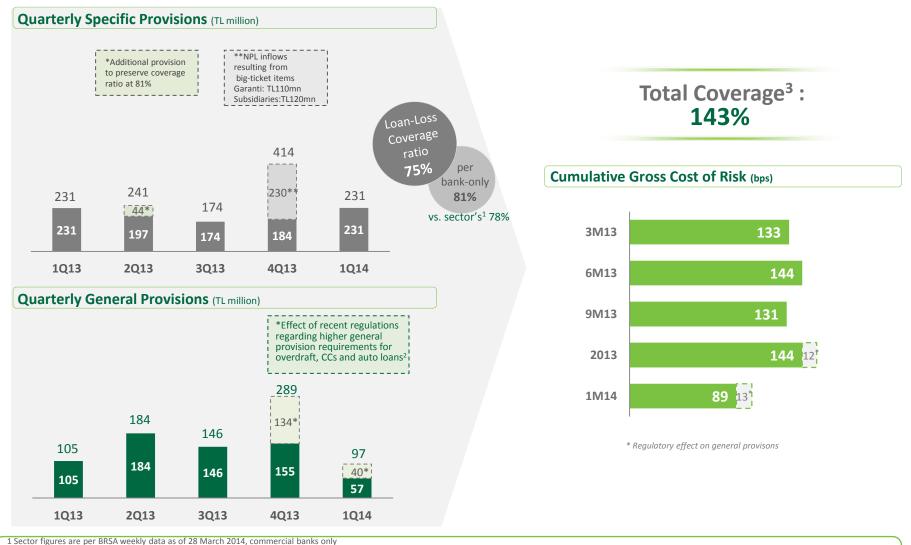
<sup>1</sup> NPL ratio and NPL categorisation for Garanti and sector figures are per BRSA bank-only data for fair comparison (as of 28 March 2014)

<sup>2</sup> Seasonally adjusted

<sup>\*</sup> Adjusted with write-offs in 2008, 2009, 2010, 2011, 2012, 2013 ,1Q14 Source: BRSA, TBA & CBT



## ...and comfortable coverage and provisioning levels

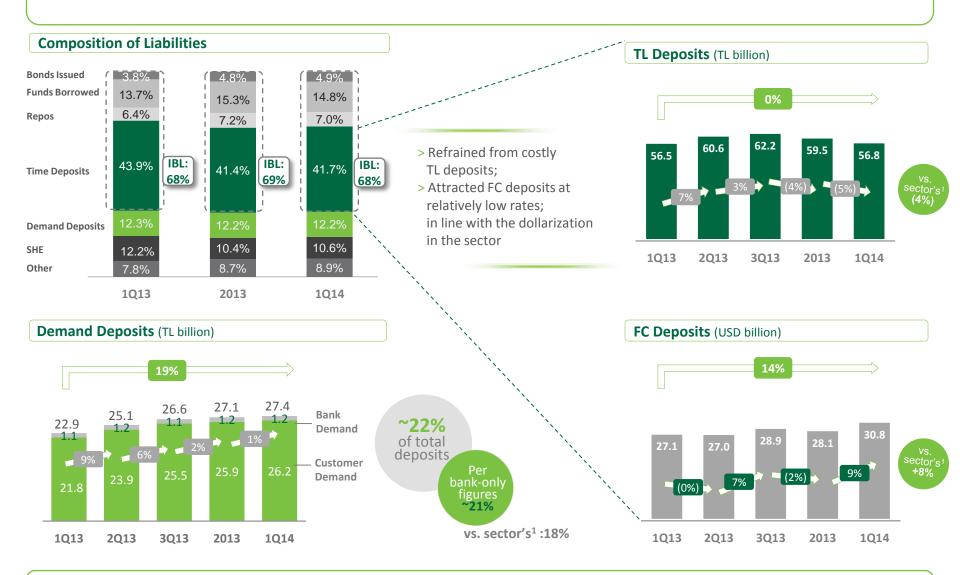


<sup>2</sup> Additional general provisioning requirements for credit cards, overdraft and auto loans, which have been included in the «consumer loan definition» in line with the recently introduced regulation by the BRSA, effective as of October 8, 2013. Accordingly, banks have to set aside at least 25% of the necessary provisioning by the end of FY13, at least 50% by the end of FY14 and 100% by the end of FY15.

3 Including cumulative specific allowance, general and free provisions



## Solid funding mix -well diversified & actively managed

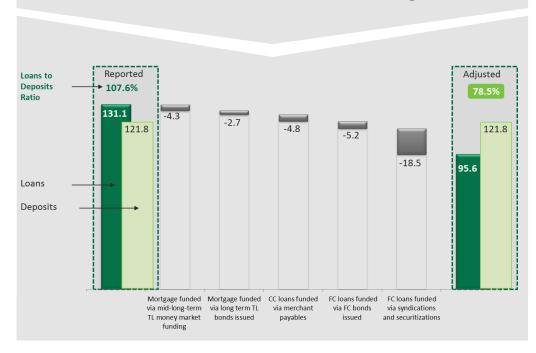




## Increasing contribution from other funding sources at attractive rates

Adjusted LtD ratio (TL Billion)

## Loans funded via on B/S alternative funding sources



Comfortable level of LtD ratio:
79% exclud. long term loans funded via other on B/S funding sources

## **Diversified funding sources:**

- TL bond
  Nominal TL 4bn bonds outstanding
- Syndications w/110% roll-over ratio
  Nov'13: USD 1.2bn with a maturity of 1-yr at L+0.75%
  May'13: EUR 1.1bn with a maturity of 1-yr at Euribor+1%
- Issuances under GMTN program

  ~USD 1.1bn outstanding with an avg. maturity of 2.2 yrs\*

  Sector leader in GMTN issuances with 40% market share\*
- Securitization
  USD 1.1bn with a maturity of 21 years
  175 million USD and 135 million EUR DPR issuance with a maturity of 5 years
- Eurobond issuances
  TL 750mn Eurobond issuance in 1Q13 with coupon rate of 7.375%, yielding 7.5%



## Sound solvency reinforced with healthy and profitable growth

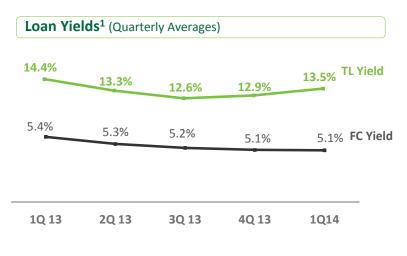
#### **CAR & Tier I ratio**

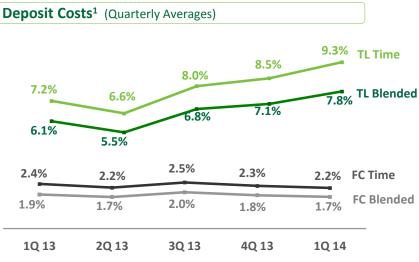


High internal capital generation supporting long-term sustainable growth



## LtD Spread maintained flat - higher lending yields offset the increase in the cost of deposits







- > up to 200 bps increase in new TL deposit pricings
- > New FC deposit pricings were flattish QoQ

Loan yields up by ~24bps QoQ

flattish

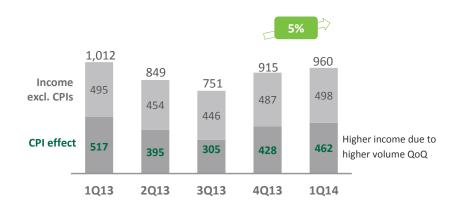
**Loan to Time Deposit spread** 

- > Increase in deposit costs, following CBRT's rate hike, promptly reflected in new loan pricings --
  - ~300-500bps increase in loan pricing since December-end
- > Strong growth in relatively short-term business banking products with higher pricings, supported loan yields



## Security yields contribute in fight against margin pressure

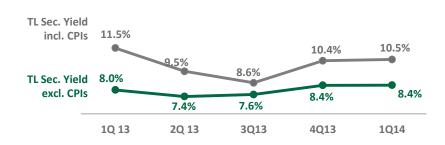
#### Interest Income on Total Securities (TL billion)



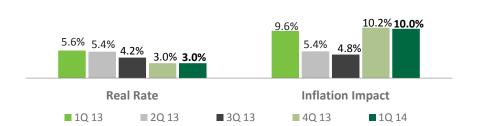
Drivers of the Yields\* on CPI Linkers (% average per annum)

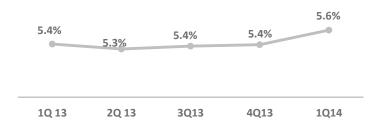
#### **Yields on Securities**

#### **TL Securities**\*



### FC Securities\*

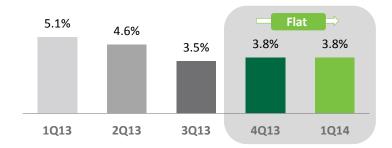


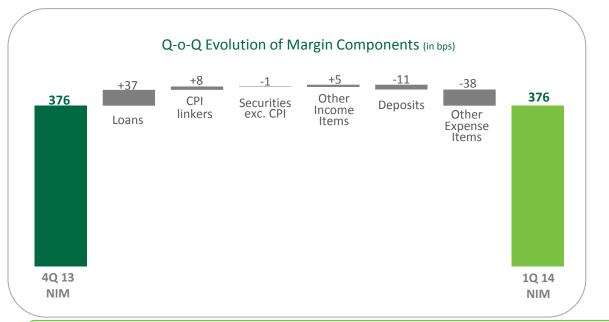




## Well-defended margin

#### Quarterly NIM (Net Interest Income / Average IEAs)





- > LtD spreads on new originations are significantly higher supporting NIM
- > Increasing securities' yield
  - Higher contribution from income on CPI linkers
  - Additions to FC securities portfolio at attractive rates

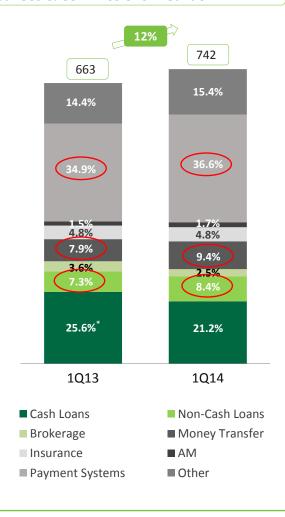


- > Relatively lower provisioning
- Absence of big ticket commercial files
- Higher growth in the loan categories requiring lower general provisioning
- > Increasing contribution from trading income



## Double digit growth momentum in net fees & commissions, even off of the high base in 1Q13

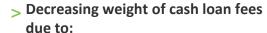
#### Net Fees & Commissions Breakdown<sup>1</sup>



Growing contribution from the diversified fee sources:

Payment systems -- driven by higher merchant commissions

- Non-cash loan fees
- Money transfer fees -- introduced fees on new channels, reaping the benefits of leadership in digital banking
- Insurance -- pension participants market share:18%
  - -- #1 in bancassurance



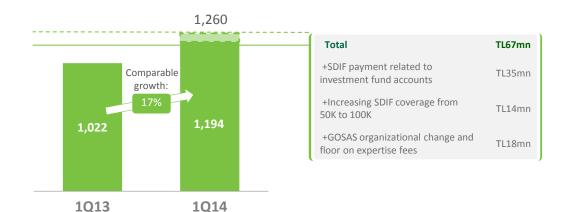
- · Lack of refinancing fees
- Lower loan originations
- Seasonally strong net F&C in 1Q14 vs. 4Q13, due to the timing of account maintenance fees

#1 Ordinary Banking Income<sup>2</sup>



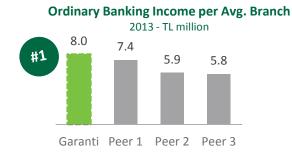
## Low base in 1Q 13 weighed on Y-o-Y OPEX growth; yet, full year growth will converge to initially guided level by the year-end

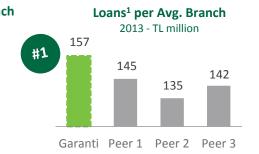
Operating Expenses (TL million)

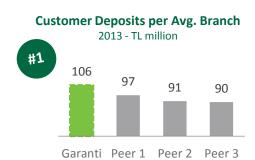




## ...preserving the highest efficiency ratios\*







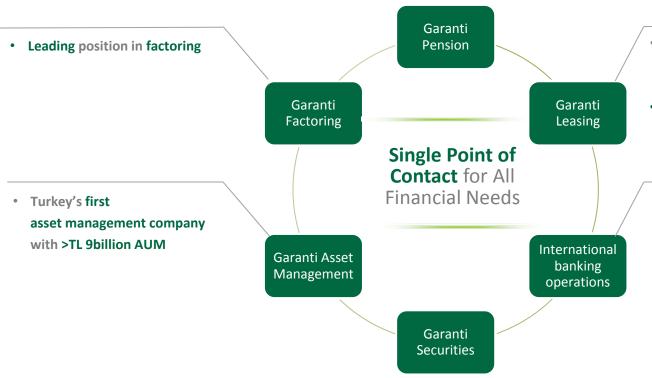
<sup>\*</sup>Figures are per bank-only financials for fair comparison 1 Total Loans=Cash+non-cash loans



## Increasing contribution from subsidiaries

Contribution to consolidated NI in 1Q 14: **15%** vs. **12%**\* in 2013 and **10%**\* in 2012

- Most preferred pension company --18% of all pension participants in Turkey choose Garanti.
- Most profitable\*\* company in the sector
- Effective use of alternative distribution channels in pension & life insurance sales



- Coverage of a broad customer base-corporates, commercial customers
   SMFs
- **Leader**\*\* in number of leasing contracts

- International banking operations in the Netherlands, Russia & Romania since 1990s
  - Capturing new business opportunities
  - Effective management of market risks

• Strong presence in capital markets with

~6.5% brokerage market share



## Successful results reflect the solid business model

| (TL Mi | lion)  | 1Q 14  | 4Q 13  | Δ <b>Q</b> oQ | 1Q 13  | ΔΥοΥ | STRONG CORE          |
|--------|--|--------|--------|---------------|--------|------|----------------------|
| (+)    | NII- excl. cap effect and                                  | 1,349  | 1,343  | 0%            | 1,470  | -8%  |                      |
|        | income on CPI linkers                                      |        |        |               | ·      |      |                      |
| (+)    | Net fees and comm.  Specific & General Prov.               | 742    | 642    | 16%           | 663    | 12%  |                      |
| (-)    | - excluding regulatory effects on gen. prov.               | -288   | -569   | -49%          | -336   | -14% | 1,804 1,797<br>1,416 |
| (+)    | Income on CPI linkers                                      | 462    | 428    | 8%            | 517    | -11% | 1,410                |
| (+)    | Collections  | 66     | 47     | 39%           | 74     | -11% |                      |
| (+)    | Trading & FX gains   | 172    | 23     | 660%          | 236    | -27% |                      |
| (+)    | Dividend income  | 0      | 0      | n.m           | 3      | n.m  | 1Q14 4Q13 1Q13       |
| (+)    | Other income -before one-offs                              | 150    | 192    | -22%          | 124    | 22%  |                      |
| (-)    | OPEX – on a comparable basis                               | -1,194 | -1,245 | -4%           | -1,022 | 17%  |                      |
| (-)    | Other provisions & Taxation -before one-offs               | -343   | -204   | 67%           | -392   | -13% |                      |
| =      | NORMALIZED NET INCOME                                      | 1,117  | 657    | 70%           | 1,336  | -16% | _                    |
| (+)    | Regulatory & Non-recurring items                           | -220   | -147   | n.m.          | -155   | n.m. |                      |
|        | (-) Overdraft and comm. cards cap effect                   | -52    | -43    | n.m.          | О      | n.m. |                      |
|        | (-) Higher general prov. req. for cons. loans              | -40    | -134   | n.m.          | О      | n.m. | Fees/OPEX*           |
|        | (-) Free Provision   | -100   | О      | n.m.          | О      | n.m. |                      |
|        | (+) Free Provision reversal                                | 0      | 55     | n.m.          | 55     | n.m. | 62%                  |
|        | (-) Saving Deposits Insurance Fund Expense                 | -14    | -11    | n.m.          | О      | n.m. |                      |
|        | (-) GT&GOSAS Organizational change                         | -11    | -17    | n.m.          | О      | n.m. | OPEX*/               |
|        | (-)Floor on expertise fees                                 | -3     | -5     | n.m.          | 0      | n.m. | Avg. Assets          |
|        | (-) SDIF premium related other prov.                       | 0      | -16    | n.m.          | О      | n.m. |                      |
|        | (-) SDIF payment related to investment fund accounts       | -35    | 0      | n.m.          | О      | n.m. | 2.3%                 |
|        | (+) Other income - SDIF payment related provision reversal | 35     | 0      | n.m.          | О      | n.m. |                      |
|        | (+) Other provision reversal                               | 0      | 24     | n.m.          | o      | n.m. |                      |
|        | (-) Provision for competition board fine                   | 0      | О      | n.m.          | -160   | n.m. |                      |
|        | (-) Provision for various tax penalties                    | 0      | 0      | n.m.          | -50    | n.m. |                      |
| =      | NET INCOME   | 896    | 510    | 76%           | 1,181  | -24% |                      |



## **Appendix**

- Pg. 22 Summary Balance Sheet
- Pg. 23 Key Financial Ratios



## **Balance Sheet - Summary**

|                 | (TL million)                | Mar-13  | Jun-13  | Sep-13  | Dec-13  | Mar-14  | QTD Change |
|-----------------|-----------------------------|---------|---------|---------|---------|---------|------------|
|                 | Cash &Banks <sup>1</sup>    | 11,800  | 13,656  | 17,244  | 17,056  | 15,913  | -7%        |
| S               | Reserve Requirements        | 15,159  | 14,937  | 17,964  | 18,911  | 18,082  | -4%        |
| Assets          | Securities                  | 41,580  | 39,070  | 38,328  | 39,076  | 41,958  | 7%         |
| Ř               | Performing Loans            | 104,200 | 114,916 | 121,886 | 127,964 | 131,052 | 2%         |
|                 | Fixed Assets & Subsidiaries | 1,713   | 1,701   | 1,717   | 1,956   | 1,926   | -2%        |
|                 | Other                       | 11,346  | 13,111  | 14,292  | 16,520  | 16,469  | 0%         |
|                 | TOTAL ASSETS                | 185,798 | 197,391 | 211,431 | 221,482 | 225,399 | 2%         |
|                 |                             |         |         |         |         |         |            |
| 뿌               | Deposits                    | 104,829 | 112,011 | 119,768 | 119,209 | 121,835 | 2%         |
|                 | Repos & Interbank           | 11,836  | 12,421  | 12,743  | 16,008  | 15,870  | -1%        |
| &SF             | Bonds Issued                | 7,181   | 9,066   | 10,221  | 10,791  | 11,146  | 3%         |
| Liabilities&SHE | Funds Borrowed <sup>2</sup> | 25,680  | 26,962  | 28,712  | 34,133  | 33,611  | -2%        |
| billi           | Other                       | 13,687  | 14,993  | 17,410  | 18,325  | 19,052  | 4%         |
| Lia             | SHE                         | 22,585  | 21,938  | 22,578  | 23,016  | 23,886  | 4%         |
|                 | TOTAL LIABILITIES & SHE     | 185,798 | 197,391 | 211,431 | 221,482 | 225,399 | 2%         |



## **Key financial ratios**

|  | Mar-13  | Jun-13  | Sep-13 | Dec-13 | Mar-14   |
|--|---------|---------|--------|--------|----------|
| Profitability ratios   | Widi-13 | Juli-13 | 3CP-13 | DCC-13 | IVIGI-14 |
| ROAE   | 23.8%   | 21.0%   | 17.9%  | 15.2%  | 18.9%    |
| ROAA   | 2.9%    | 2.5%    | 2.0%   | 1.7%   | 2.1%     |
| Cost/Income (adjusted for non-recurring items)                                     | 37.2%   | 40.4%   | 43.8%  | 47.2%  | 45.0%    |
| NIM (Quarterly)  | 5.1%    | 4.6%    | 3.5%   | 3.8%   | 3.8%     |
| Adjusted NIM (Quarterly)   | 4.9%    | 3.9%    | 2.9%   | 2.3%   | 3.4%     |
| Liquidity ratios   |         |         |        |        |          |
| Loans/Deposits adj. with merchant payables <sup>1</sup>                            | 95.8%   | 98.7%   | 97.8%  | 103.1% | 103.5%   |
| Loans/Deposits adj. with on-balance sheet alternative funding sources <sup>2</sup> | 74.6%   | 79.3%   | 76.7%  | 76.7%  | 78.5%    |
| Asset quality ratios   |         |         |        |        |          |
| NPL Ratio  | 2.7%    | 2.3%    | 2.4%   | 2.7%   | 2.8%     |
| Coverage   | 78.3%   | 78.9%   | 78.7%  | 74.4%  | 74.7%    |
| Gross Cost of Risk (Cumulative-bps)  | 133     | 144     | 131    | 156    | 102      |
| Solvency ratios  |         |         |        |        |          |
| CAR  | 16.8%   | 15.2%   | 14.8%  | 13.7%  | 13.5%    |
| Tier I Ratio   | 15.6%   | 14.3%   | 13.8%  | 12.8%  | 12.5%    |
| Leverage   | 7.2x    | 8.0x    | 8.4x   | 8.6x   | 8.4x     |



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