

March 31, 2012

**BRSA Consolidated Earnings Presentation** 



## **1Q 2012 Macro Highlights**

Improving liquidity and risk appetite followed by doubts about the strength and sustainability of growth

- Mixed messages from the US and the Eurozone economic indicators
- · Weak import demand from all three major regions in the global economy
- · Uncertainty around further easing by FED and ECB gained ground
- Commodity prices are on the rise -- Gold was up by 7% & oil by ~20%.

Economy heading for a soft landing

- Y-o-Y GDP growth rate in 4Q11 fell to 5.2% from 8.4% in 3Q11 -- An encouraging rebalancing is occurring within GDP
  - o In 4Q11, highest positive contribution from foreign demand since 2Q09
  - o Private consumption & investments decelerated significantly in 4Q11
- Current account deficit ended the year at a decelerated level at US\$ 77.2bn & improved financing quality
- Annual CPI at the end of 1Q12 was 10.43% -- Even though core inflation started to come down, energy prices keep the headline CPI high
- The policy interest rate was unchanged at 5.75% and the upper band of interest rate corridor was lowered from 12.5% to 11.5%
  - o Interest rate corridor has been actively used since the end of 2011
  - o Average CBT funding rate surged in CBT's effort to fight the inflationary pressures due to currency pass through
  - Taking the liquidity projections into account, the ranges for weekly and monthly Turkish lira funding were revised. Additionally, fraction of TL required reserves that can be held in gold were increased from 10% to 20%. This action alone released TL 6.1bn of reserves and increased banks' liquidity
- During 1Q12, TL appreciated by 1.6% and 1.5% against USD and Euro, respectively while benchmark bond yield was at 9.4% on a monthly average at the end of 1Q12
- Liquidity conversion ratio of issued bonds was reduced from 100% to 50% upon BRSA's amendment in February
- Effective as of January 1st, 2012, liquid fund management fee cap was decreased to 1.10% from 2.73%



## 1Q 2012 Highlights

Balance sheet strength: distinguishing feature of Garanti...

Customer-oriented, liquid, low-risk and well-capitalized balance sheet

Maintained focus on profitable growth - selective lending continues on high margin products

TL lending growth 2.5% q-o-q, at a slower pace vs. sector

- Healthy market share gains in high margin retail products with no pricing competition (Mortgage: 1.2% q-o-q vs. sector's 0.8%; GPL: 4.2% q-o-q vs. sector's 3.6%)
- Intentional market share loss in TL commercial lending to maintain rational pricing and defend margins

FX lending growth 4.3% q-o-q, driven by commercial lending

**FRN** heavy securities book remain as a hedge -- FRN in total slightly down to 56% in 1Q 12 vs. 58% at YE 11, due to redemptions replaced with favorable fixed rate TL securities

#### Asset quality remained intact

- Slight pick-up in NPL ratio (1Q 12: 2.1%) -- as expected, across the board, at a lower pace vs. sector
- Collections -- still strong, however at a normalizing pace
- Comfortable provisioning level -- Gross CoR <100 bps, in line with budget guidance</li>

#### Solid funding mix -- Actively managed and diversified

- · Deposit heavy funding remains with emphasis on sustainable and lower cost mass deposits
- Opportunistic utilization of repos & money market funding to support margins
- Sustained high demand deposit levels -- demand deposits / total deposits: 20%
- Loans to Deposits @ 98%, LTD:77% when mortgages, project finance & invesment loans (mat.>4 years) are excluded

Strong capitalization bolstered by high internal capital generation capacity: CAR: 16%, Leverage:8x

...leads to consistent delivery of strong results

Strong profitability backed by well-defended margins, sustainable income sources & efficiently managed costs ROAE: 21%; ROAA: 2.4%

Margins holding-up well -- almost flattish when quarterly fluctuating CPI book is excluded

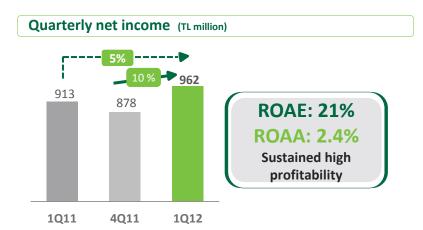
- Ongoing positive effect of timely and proactive loan re-pricing on loan yields
- · Managed lending growth with higher weight in lucrative products and rational pricing

**Net fees and commissions** -- Sustained double digit growth momentum on a comparable basis via highly diversified fee sources **Commitment to strict cost discipline** - single digit growth in real terms

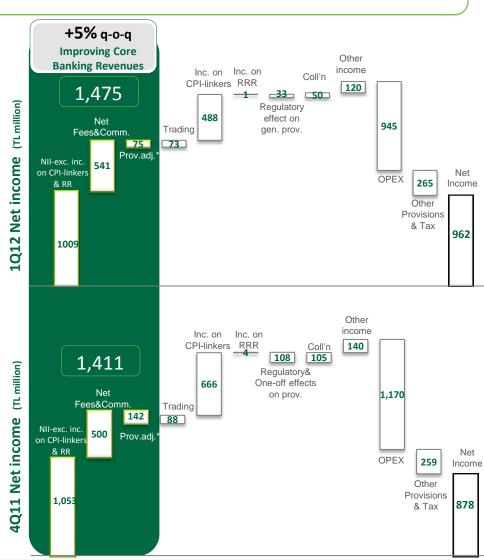
- Opex/ Avg assets: 2.3% in 3M12 vs. 2.5% in 3M11
- Fees/OPEX: 65% on adjusted basis<sup>1</sup> vs. 57% on reported basis
- Investment in distribution network continued (avg branch additions: ~50 y-o-y)



# Strategically and actively managed balance sheet leading to strong levels of core banking revenues & ROAE of 21%

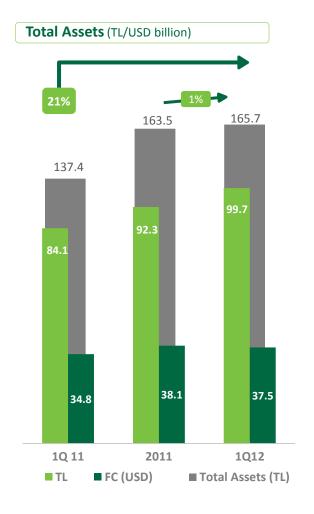


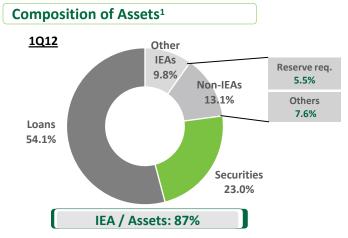
- Ongoing positive effect of timely loan-repricing limited the pressure of increasing funding costs
- Robust & growing fee base despite negative effects of decreased cap on fund management fees & accounting methodology change on cash loan origination fees
- Although lower, still strong contribution from CPI-linkers
- Normalizing collections, as expected

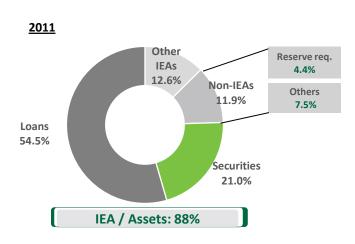




## Customer-oriented asset mix -- Loans/Assets back to pre-crisis levels







### **Growth-1Q12**

In line with economic slowdown, moderating lending growth

Loans<sup>3</sup>
Securities

1% 11%

**Loans/Assets** 

54.1%

vs. **54.5%** at YE 11

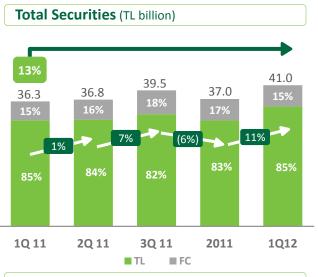
**Liquidity Ratio<sup>2</sup>** 

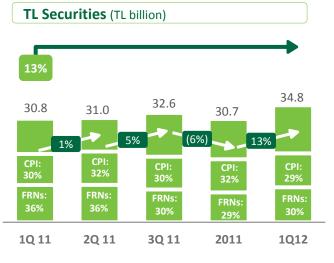
31%

<sup>2 (</sup>Cash and banks + Trading securities + AFS)/Total Assets



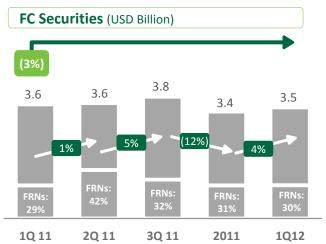
## FRN heavy securities book continues to serve as a hedge -- redemptions replaced with favourable fixed rate TL securities

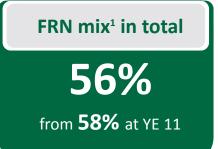






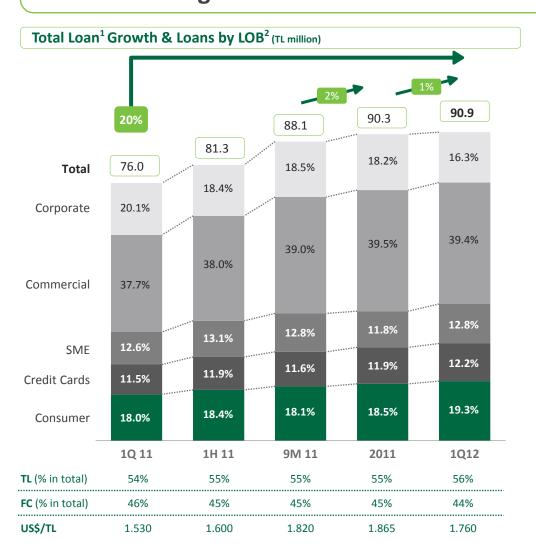








## Moderating loan growth in line with economic slow down -- Retail lending remains as the growth driver



TL Loan Growth<sup>3</sup>: Bank-only - Q-o-Q 1.7% vs. Sector's 4.1% ➤ Mainly driven by lucrative retail loans > Refraining from pricing competition in commercial lending to defend margins market share: 11.0% in 10 12 vs. 11.3% at YE 11

#### FC Loan Growth<sup>3</sup>: Bank-only - Q-o-Q and US\$

1.8% vs. Sector's 2.2%

> Healthy growth without sacrifying loan yields

market share: 18.4% in 10 12 vs. 18.5% at YE 11

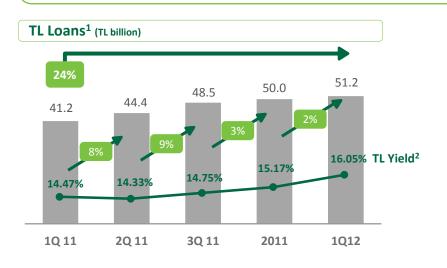
<sup>1</sup> Performing cash loans

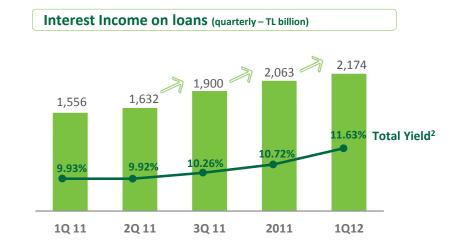
<sup>2</sup> Based on bank-only MIS data

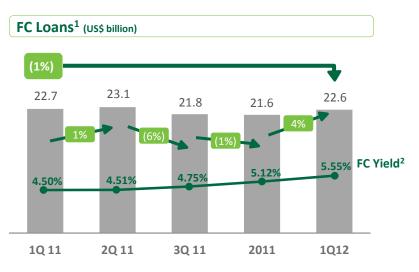
<sup>3</sup> Based on bank-only financials for fair comparison with the sector. Sector data is based on BRSA weekly data for commercial banks



# Sustained upward trend in loan yields -- positive result of selective growth strategy and timely re-pricing





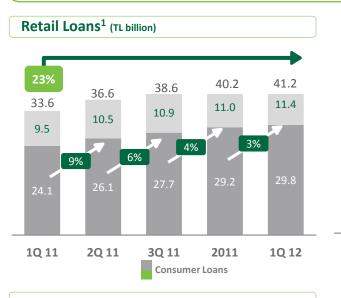


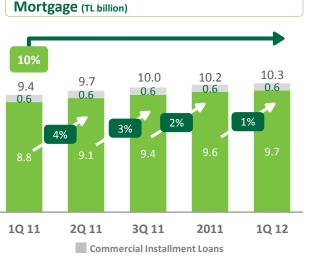
Ongoing positive effect of timely loan re-pricing & selective growth in high-yielding loans bolstered the yields

<sup>1</sup> Performing cash loans

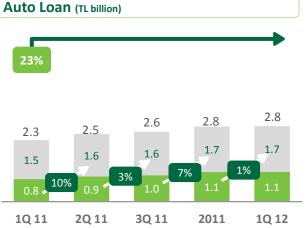


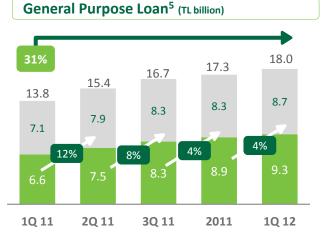
## Selective growth focus -- Healthy market share gains in high-margin retail loans











	QtD	Mar 12	Rank <sup>4</sup>
Mortgage	1	13.4%	#1
Auto	1	15.0%	#3
General Purpose <sup>5</sup>	1	10.8%	#2
Retail <sup>1</sup>	1	12.9%	#2

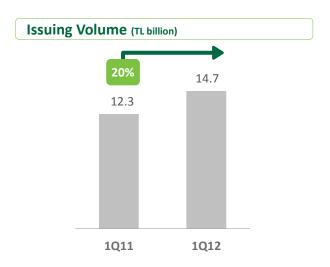
Market Shares<sup>2,3</sup>

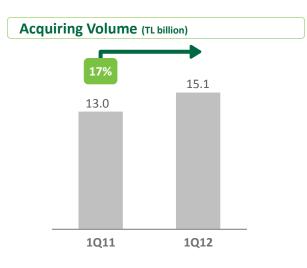
<sup>1</sup> Including consumer, commercial installment, overdraft accounts, credit cards and other 4 As of 2011 among private banks 2 Including consumer and commercial installment loans

<sup>3</sup> Sector figures are based on bank-only BRSA weekly data, commercial banks only

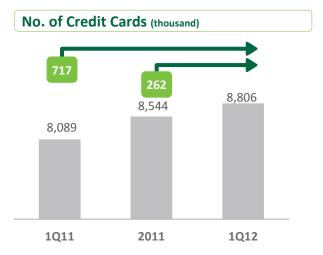


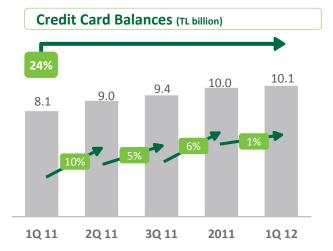
## Strength in card business – a good contributor to sustainable revenues











#### **Market Shares**

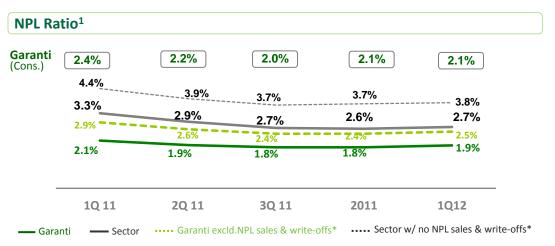
	QTD $\Delta$	Mar 12	Rank
Acquiring	-115 bps	18.8%	#2
Issuing	-56 bps	18.4%	#1
# of Credit Cards	+24bps	16.9%	#1
POS <sup>1</sup>	+75 bps	18.3%	#1
ATM	-4 bps	10.0%	#3

2 Annualized

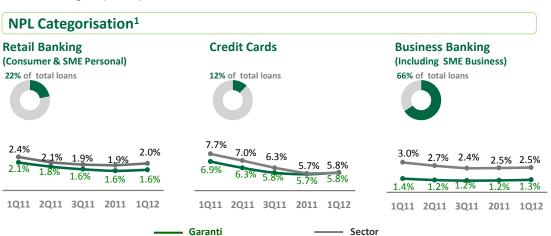
Note: All figures are bank-only except for Credit Card Balances



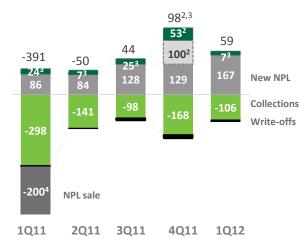
## Asset quality remained intact...



<sup>\*</sup> Adjusted with write-offs in 2008,2009,2010 and 2011. 2010 and 2011 sector NPL sales & write-offs total: TL ~2.7 bn and ~TL 1.9 bn, respectively. Garanti sold NPLs in 1Q 11 amounting to TL 484mn, of which TL 200mn relates to the NPL portfolio with 100% coverage and the rest being from previously written-off NPLs. Gross income booked amounts TL 54mn.







Normalizing but still strong collections

### **Nominal NPLs**

Slight deteoriation -- 3%

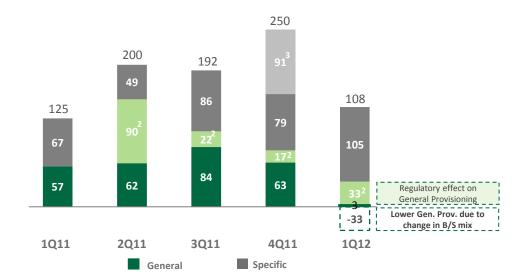
- as expected
- across the board
- > at a lower pace than sector



## ...with comfortable levels of coverage and provisioning

### Quarterly Loan-Loss Provisions (TL million)

Coverage Ratio Mar 11	Jun 11	Sept 11	Dec 11	Mar 12
Sector <sup>1</sup> 86%	87%	83%	82%	82%
Garanti 82%	82%	82%	82%	81%
Garanti 81%	81%	81%	79%	79%



### **Coverage Ratio**

79%

### remained strong

Slightly lower consolidated coverage is due to Romanian subsidiary's **NPL** policy

## **Specific Gross CoR**

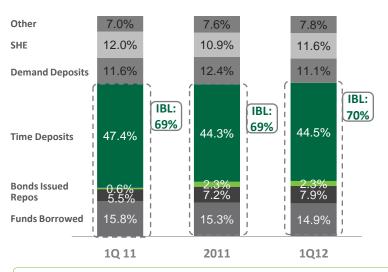
46bps

remained flat

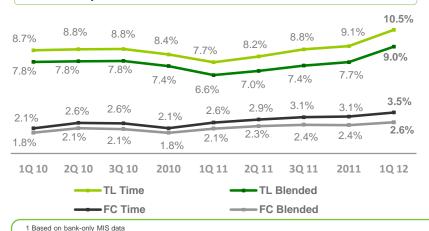


## Solid funding mix – well diversified and actively managed

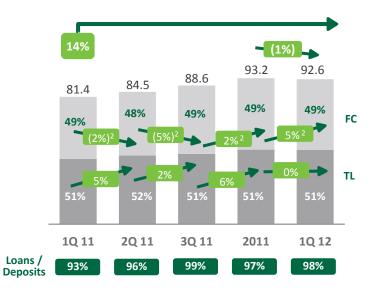
#### **Composition of Liabilities**



#### Cost of Deposits<sup>1</sup> (Quarterly Averages)



#### Total Deposits (TL billion)



## **Loans/Deposits**

98%

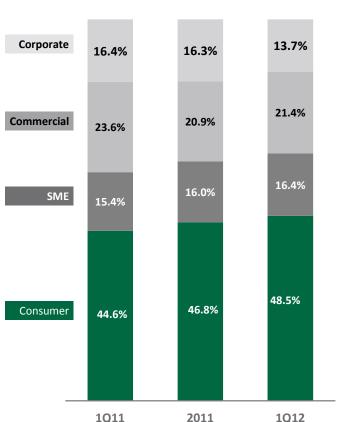
or **77%** when mortgages, project finance & investment loans (mat.>4yrs) are excluded

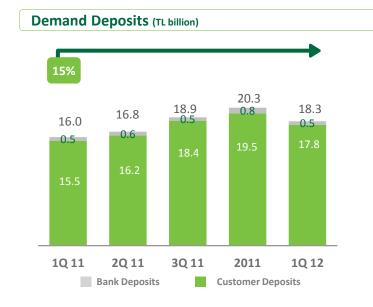
- Opportunistic and timely utilization of alternative funding sources to support margins
- Deposit costs rising as expected, however at a contained manner due to focus on lower cost mass deposits



# Robust deposit base with further emphasis placed on mass deposits and sustained high weight of demand deposits







Demand Deposits<sup>3</sup> / Total Deposits

**19%** vs. sector's 16%

Sizeable demand deposit level maintained

Customer Demand Deposits<sup>2</sup>

Solid presence in demand deposits maintained

Market share: 14.5%

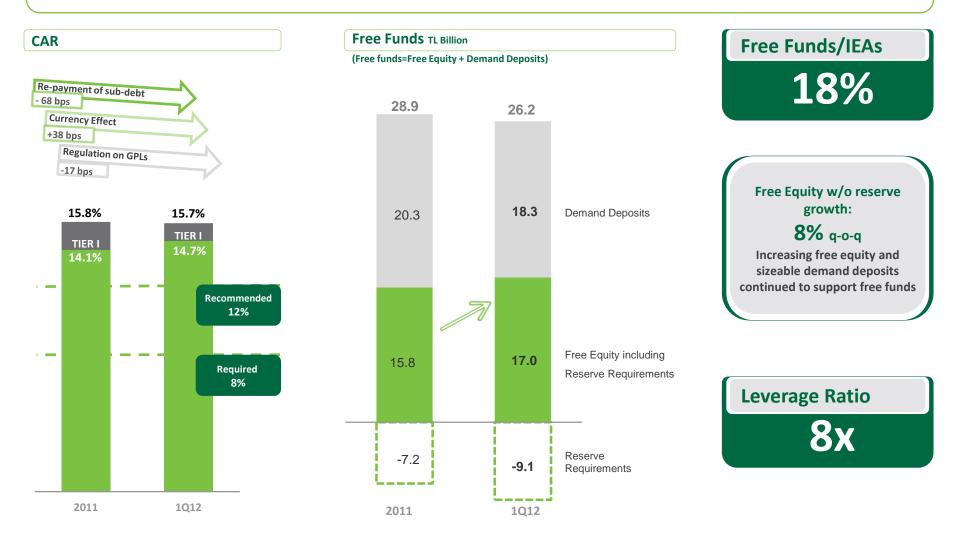
<sup>1</sup> Based on bank-only MIS data

<sup>2</sup> Sector data is based on BRSA weekly data for commercial banks only

<sup>3</sup> Based on bank-only financials for fair comparision with the sector. Demand Deposits/ Total Deposits as per consolidated financials is 20%

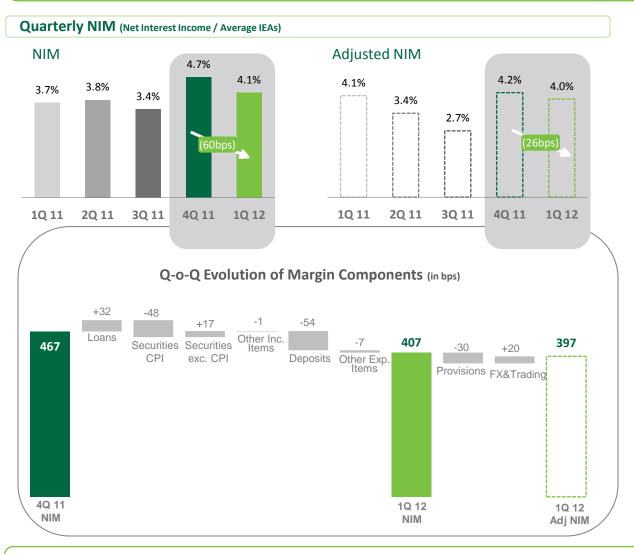


## High internal capital generation capability bolsters strong capitalization ratios





# Margins held up well, despite the negative quarterly fluctuation of the CPI book and the duration mismatch



### **Quarterly NIM:**

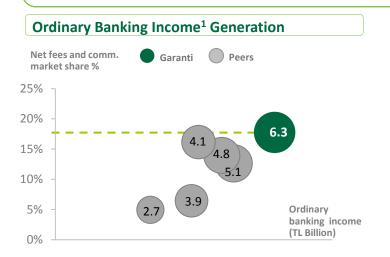
~Flattish when volatility from CPI linkers are excluded

- Ongoing positive effect of timely and proactive loan repricing on loan yields
- Managed lending growth with higher weight in lucrative products and rational pricing

Squeeze in Adj. NIM was limited due to relief in general provisions

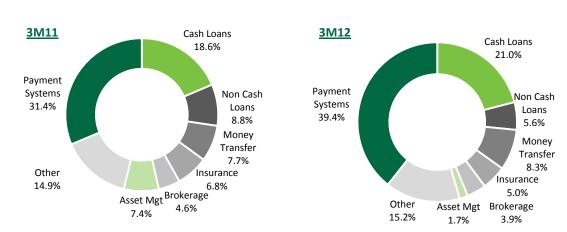


# Healthy Fees & Commissions income supported by strong customer penetration and cross-sell

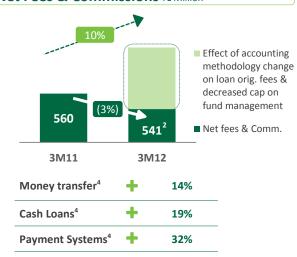


- Leader in interbank money transfer
   18% market share vs. the peer's average ~10%
- Highest payment systems commissions per volume
   1.6% vs the peer's average 1.3%<sup>5</sup>
- #1 in bancassurrance
- Strong presence in brokerage
   ~6% market share

#### Net Fees & Commissions Breakdown 3,4



#### Net Fees & Commissions TL Million



<sup>1</sup> Defined as; net interest income adjusted with provisions for loans and securities, net FX and trading gains + net fees and commissions. Based on bank-only financials for fair comparison as of 2011

<sup>2 3</sup>M12 cash loan origination fees are accounted for on an accrual basis per methodolgy change

<sup>3</sup> Breakdown is on a comparable basis to same period last year



# Differentiated business model leading to consistent delivery of outstanding results

. Milli	on)	1Q 11	1Q 12	% Change
(+)	NII- excl. inc on CPIs & RR	965	1,009	5%
(+)	Net fees and commissions	560	541	-3%
(-)	Specific LLP & General Prov exc. regulatory effects & one-offs	-125	-75	-40%
=	CORE BANKING REVENUES	1,400	1,475	5%
(+)	Income on RR	0	1	n.m.
(+)	Income on CPI linkers	163	488	200%
(-)	Regulatory effects on provisions	0	-33	n.m.
(+)	Trading & FX gains	259	73	-72%
(+)	Collections	205	50	-76%
(+)	Other income -before one-offs	90	120	33%
(-)	OPEX	-843	-945	12%
(-)	Taxation and other provisions	-313	-265	-15%
(+)	One-offs (post -tax)	-47	0	n.m.
(+)	-NPL sale	43	0	n.m.
(-)	-Free provisions	-90	0	n.m.
	NET INCOME	913	962	5%
	Equity holders of the Bank	911	953	4%
	Minority Interest	2	9	n.m.

**Double-digit growth** in Net Fees & Commissions sustained on a comparable basis\*

Increase in OPEX mainly stemming from:

- ~50 average new branch openings y-o-y
- Double-digit inflation readings y-o-y

**OPEX/Avg.** Assets

2.3%

Fees/OPEX

65% on adjusted basis\*

vs. **57%** on reported basis

**Cost/Income** 

43.5%



# **Appendix**



# **Balance Sheet - Summary**

(TL million)	Mar-11	Dec-11	Mar-12	YTD Change
ASSETS				
Cash &Banks <sup>1</sup>	10,655	17,851	13,403	-25%
Reserve Requirements	5,906	7,185	9,101	27%
Securities	36,293	36,992	40,974	11%
Performing Loans	75,962	90,329	90,922	1%
Fixed Assets & Subsidiaries	1,532	1,662	1,639	-1%
Other	7,019	9,457	9,658	2%
TOTAL ASSETS	137,367	163,475	165,696	1%
LIABILITIES & SHE				
Deposits	81,395	93,236	92,607	-1%
Repos & Interbank	7,604	11,738	13,173	12%
Bonds Issued	828	3,742	3,751	0%
Funds Borrowed <sup>2</sup>	21,942	25,297	24,856	-2%
Other	9,171	11,562	12,143	5%
SHE	16,427	17,900	19,166	7%
TOTAL LIABILITIES & SHE	137,367	163,475	165,696	1%



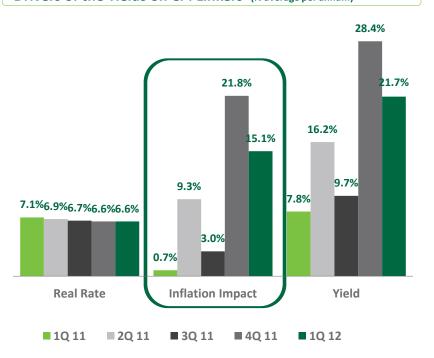
# **Quarterly Income Statement**

(TL Million)		1Q 12	4Q 11	3Q 11	2Q 11	1Q 11
(+)	NII- excl. inc on CPIs and Reserve Req.	1,009	1,053	975	856	965
(+)	Net fees and commissions	541	500	556	513	560
(-)	Specific LLP & General Prov exc. regulatory effects & one-offs	-75	-142	-170	-110	-125
=	CORE BANKING REVENUES	1,475	1,411	1,361	1,259	1,400
(+)	Income on RR	1	4	0	0	0
(+)	Income on CPI linkers	488	666	222	354	163
(-)	Regulatory&One-off effects <sup>1</sup> on provisions	-33	-108	-22	-90	0
(+)	Trading & FX gains	73	88	-69	76	259
(+)	Collections	50	105	43	82	205
(+)	Other income -before one-offs	120	140	44	145	90
(-)	OPEX	-945	-1,170	-876	-831	-843
(-)	Taxation and other provisions	-265	-258	-164	-225	-313
(+)	One-offs (post -tax)	0	0	0	247	-47
(+)	-NPL sale	0	0	0	0	43
(+)	-Eureko, Mastercard & Visa stake sale	0	0	0	162	0
(+)	-Subsidiary valuation	0	0	0	85	0
(-)	-Free provisions	0	0	0	0	-90
=	NET INCOME	962	878	539	1,016	913
	Equity holders of the Bank	953	872	533	1,010	911
	Minority Interest	9	6	6	5	2

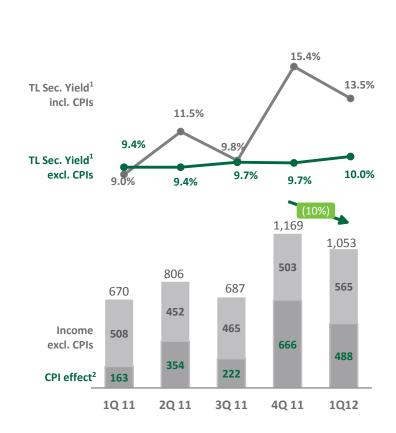


# Long-term strategy of investing in CPI linkers as a hedge for expected reversal in market indicators

Drivers of the Yields on CPI Linkers<sup>1</sup> (% average per annum)

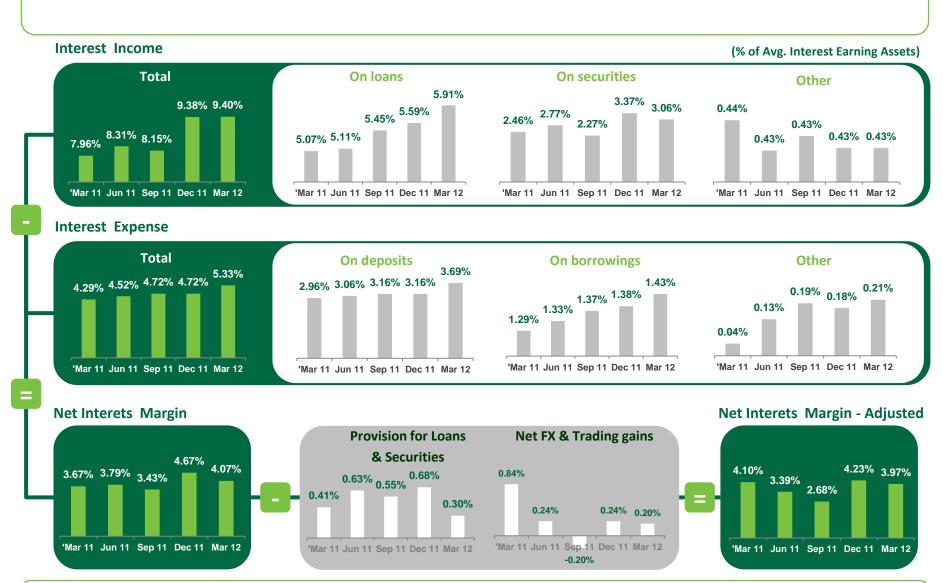


#### Interest Income & Yields on TL Securities (TL billion)





## **Quarterly Margin Analysis**

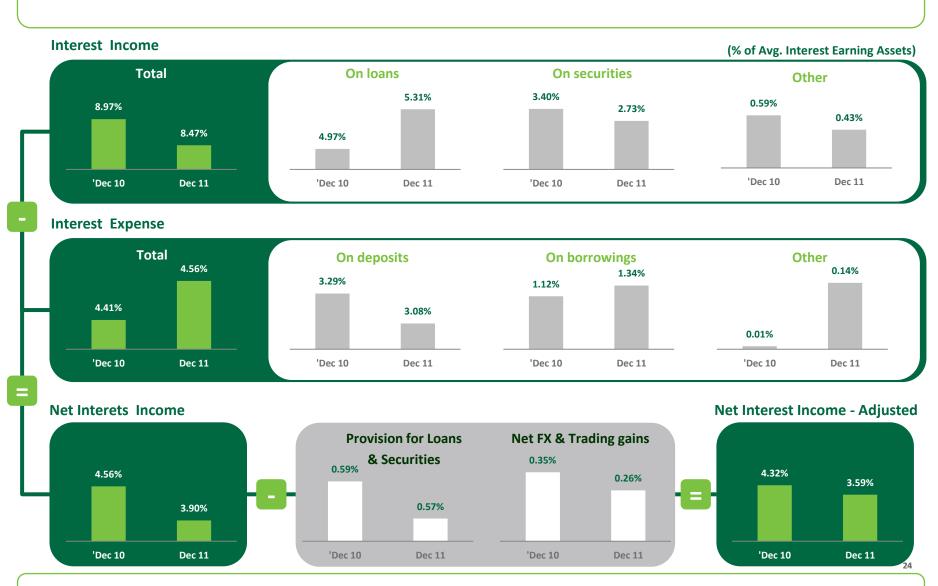


Note: Quarterly NIM analysis

Adjustments to NIM: Net Interest Income/ Average IEA adjusted by FX gain/loss, provision for loans and securities, and net trading income/loss \* Funds borrowed and repos



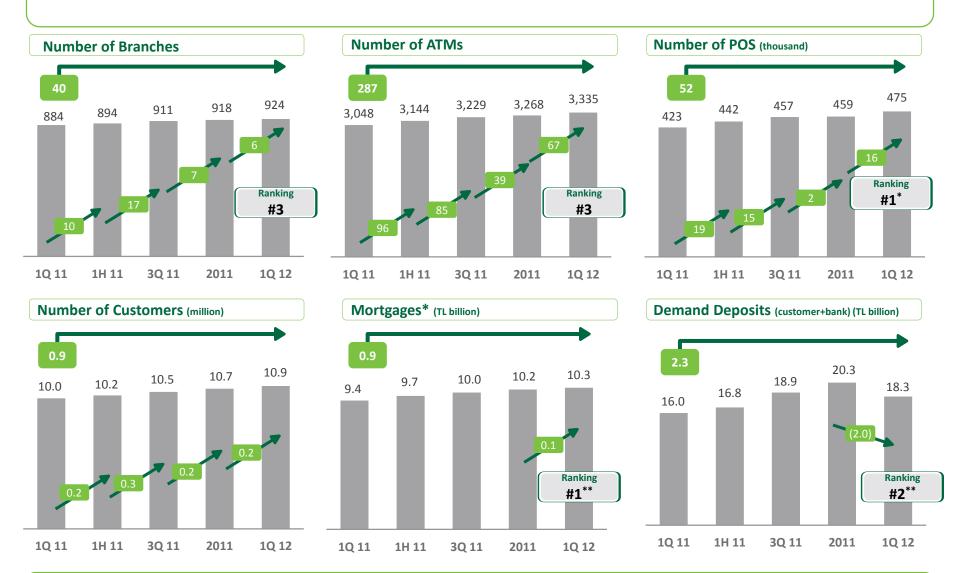
## **Cumulative Margin Analysis**



Adjustments to NIM: Net Interest Income/ Average IEA adjusted by FX gain/loss, provision for loans and securities, and net trading income/loss \* Funds borrowed and repos



## Further strengthening of retail network...

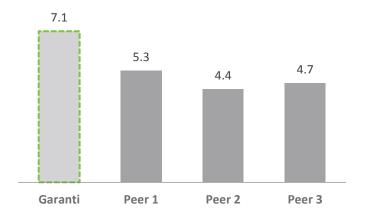


<sup>\*</sup>Including shared POS terminals
\*\*Mortgage and demand deposit ranks are as of 4Q11

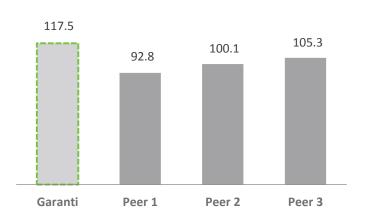


## ...while preserving the highest efficiency ratios

#### Ordinary Banking Income per Avg. Branch (12M 2011) (TL billion)



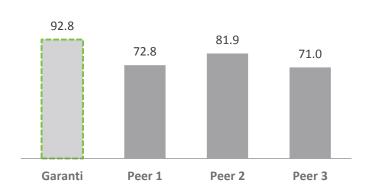
### Loans<sup>1</sup> per Avg. Branch (12M 2011) (TL billion)



#### Assets per Avg. Branch (12M 2011) (TL billion)



#### Customer Deposits per Avg. Branch (12M 2011) (TL billion)





# **Key financial ratios**

	Mar-11	Jun-11	Sep-11	Dec-11	Mar-12
Profitability ratios					
ROAE	21.6%	21.4%	18.9%	19.5%	20.9%
ROAA	2.6%	2.5%	2.2%	2.2%	2.4%
Cost/Income	38.4%	39.2%	43.6%	45.6%	43.5%
NIM (Cumulative)	3.7%	3.7%	3.6%	3.9%	4.1%
Adjusted NIM (Cumulative)	4.1%	3.7%	3.3%	3.6%	4.0%
Liquidity ratios					
Liquidity ratio	31%	29%	30%	31%	31%
Loans/Deposits	93.3%	96.1%	99.4%	96.9%	98.2%
Asset quality ratios					
NPL Ratio	2.4%	2.2%	2.0%	2.1%	2.1%
Coverage	81%	81%	81%	79%	79%
Gross Cost of Risk (Cumulative-bps)	68	86	87	95	47
Solvency ratios					
CAR	16.9%	16.8%	15.5%	15.8%	15.7%
Tier I Ratio	14.9%	14.9%	13.7%	14.1%	14.7%
Leverage	7.4x	7.9x	8.4x	8.1x	7.6x



## Details of select items in funding base

#### **Bonds** issued

#### 1Q 11:

• TL 1 billion bond with 1 year maturity, at a cost of 7.68%

#### 2Q 11:

- TL 750 million bond with 6M maturity, at a cost of 8.41%
- TL 750 million bond with 6M maturity, at a cost of 8.54%
- US\$ 500 million Eurobond with 10 year maturity, fixed coupon 6.25%
- US\$ 300 million Eurobond with 5 year maturity, floating 3M LIBOR + 2.5%

#### 4Q 11:

- TL 750 million bond with 6M maturity, at a cost of 8.10% (Roll-over)
- TL 750 million bond with 6M maturity, at a cost of 10.09% (Roll-over)

#### 1Q 12:

- TL 350 million bond with 92 days maturity, at a cost of 10.54% (Roll-over)
- TL 650 million bond with 176 days maturity, at a cost of 10.69% (Roll-over)

#### **Funds borrowed**

#### 2Q 11:

- Secured € 1 billion 1 year syndicated loan, comprising two separate tranches in the amount of € 782.5 million and US\$ 304.5 million. The all-in cost has been realized as EURIBOR+1.1% and LIBOR+1.1%, respectively.
- Borrowed € 50 million and US\$ 225 million with 5 year maturity under Diversified Payment Rights securitization program

#### 4Q 11:

- Secured US\$ 1 billion 1 year syndicated loan, comprising two separate tranches in the amount of US\$ 233.6 million and
- €576.2 million. The all-in cost has been realized as LIBOR+1% and EURIBOR+1%, respectively.



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