



**December 31, 2011**

**IFRS Earnings Presentation**

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## 4Q 2011 Macro Highlights

The European sovereign credit crisis continued to weigh on the markets

- Rating agencies either warned or cut the credit profile of nearly every major European country.
- Collateral and funding issues in the European banking sector accelerated.
- Central banks from developed nations have taken coordinated actions and provided liquidity.
- The U.S. economy has shown signs of resilience and stronger economic data has provided confidence.
- Most commodity prices were hurt in the fourth quarter by the rally in the USD.
- Elevated domestic inflationary pressures and related fears of a hard landing in China led to tighter monetary policy in many emerging market countries.

Limited improvement in C/A deficit while additional tightening by CBT pushes rates higher

- 3Q11 GDP growth rate 8.2%, above expectations of 7% -- decelerating pace in GDP growth (12% and 8.8% in previous quarters) to halve in 4Q (approximately 4%) and end 2011 at around 8%.
- The 12 month cumulative C/A deficit decelerated to below USD 78 bn -- still limited improvement
- Annual inflation rose to 10.45% at the end of 2011 -- double digit in headline while slight deceleration in core inflation
- After the policy shift to tightening in October, CBT highlighted focus on price stability while preserving financial stability as a supplementary objective and started additional monetary tightening at the end of December.
- During 2011, TL depreciated by 13.5% in real terms against the currency basket, fell to its lowest real value against emerging market currencies
- CBT interventions caused volatility in TL, pressured reserves and limited funding at 5.75% resulting in increased cost
- Benchmark bond rate increased from 7% to over 11% levels in 2011.
- CBT decreased TL RRR on average to 10.5% from 13.1% in 3Q11 and FC RRR to 10.2% from ~11%
- Banks are able to maintain up to 40% of TL RRR in FX and maintain up to 10% of both TL and FX RRR in Gold.

# 4Q 2011 Highlights

Balance sheet strength: distinguishing feature of Garanti...

## Customer driven assets increasingly contribute to the asset mix

- Solid lending growth highlights the year (2011:30%; 2011 Currency adj.: 19%), moderating in 4Q as economy slows down:  
TL loan growth 4% in 4Q vs 9% in 3Q, mainly driven by lucrative retail products  
GPLs (+4% qoq; +44% ytd); CCs (+6% qoq; +23% ytd); mortgages (+2% qoq; +16% ytd)  
FC loans (in US\$) flattish qoq, +1% ytd

**FRN heavy securities book remain as a hedge** -- Securities/assets: 22% from 30% in 2010

## Sound asset quality

- NPL ratio 2011 YE 2.3%
- Exceptionally strong collections in 4Q smooth out the temporary increase in new NPL inflows

## Solid funding mix -- Actively managed and diversified

- Higher focus on deposit growth in 4Q and deliberately reduced repo & money market funding to support margins
- Clear differentiation in capturing demand deposits (+8% qoq; +33% ytd)
- Loans<sup>1</sup> to Deposits @ 99%, LTD:78% when mortgages, project finance & investment loans (mat.>4 years) are excluded

**Strong capitalization** mirroring high internal capital generation capacity : **CAR<sup>2</sup>: 16%, Leverage:8x**

...leads to consistent delivery of strong results

## Sustained high profitability in a challenging year

- **ROAE:20%** -- on a comparable basis\* **ROAE :21%** vs. 22% at YE 10
- **ROAA:2.3%** -- on a comparable basis\* **ROAA :2.4%** vs. 2.8% at YE 10

**Expanding margin in 4Q** on the back of timely loan re-pricings, focus on growth of high margin products & effectively managed funding mix (4Q NIM: 4.7% vs. 3.4% in 3Q; Cumulative NIM: 3.9% vs. 4.6% at YE 10 – well within guidance)

**Net fees and commissions:** Sustained **double digit growth momentum** via highly diversified fee sources

- Money transfer +24% y-o-y; Insurance +13% y-o-y; Payment systems: +11% y-o-y

Commitment to **strict cost discipline** - single digit growth despite higher than expected inflation

- Opex/ Avg assets: 2.5% in 2011 vs. 2.8% in 2010
- Fees/OPEX: 57% in 2011 vs. 55% in 2010;
- Investment in distribution network continued (net branch additions: +55 ytd & +7 qoq)

# Sound profitability sustained even in a challenging environment

## Net Income

TL Million

1Q11: 921

2Q11: 977

3Q11: 579

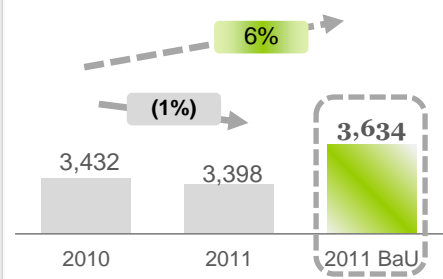
4Q11: 922



2011: 3,398

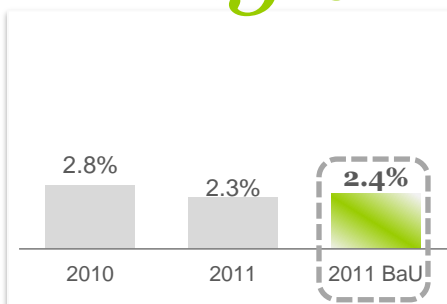
## Net Income

TL Million

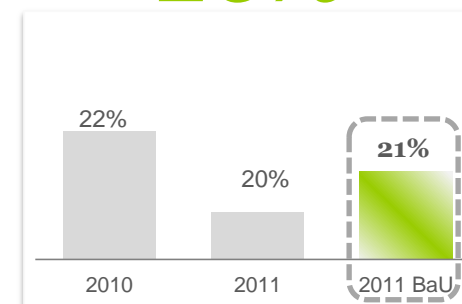


*Business as Usual  
(BaU) ROE  
sustained at  
**>20%***

ROAA: **2.3%**



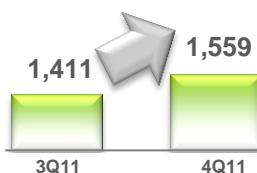
ROAE: **20%**



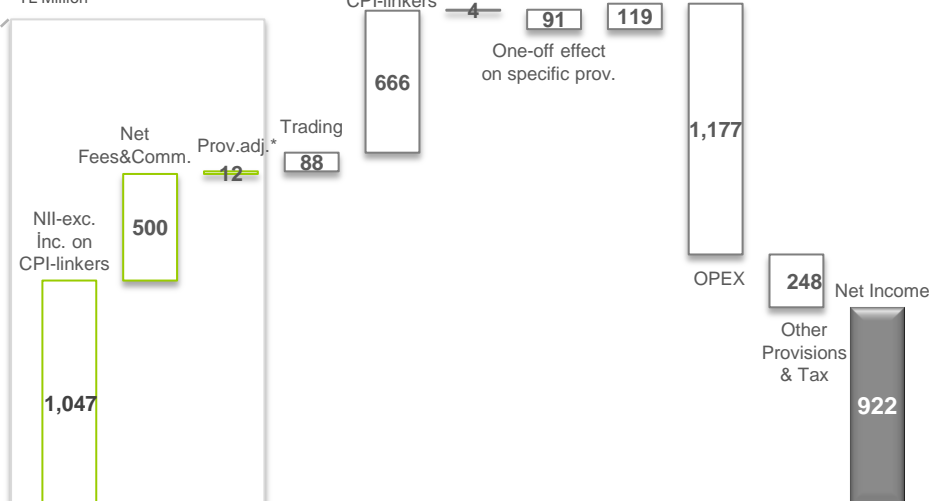
# Proven ability in generating strong core banking revenues via strategically and dynamically managed balance sheet

- **Improving loan-deposit spread** q-o-q & actively managed funding mix
- **Diversified & sizable fee base** -- lower fee income q-o-q due to timing of account maintenance fees
- **CPI linkers** prove hedge objective
- Strengthened provisioning
- Exceptionally **strong collections**
- Seasonality in OPEX

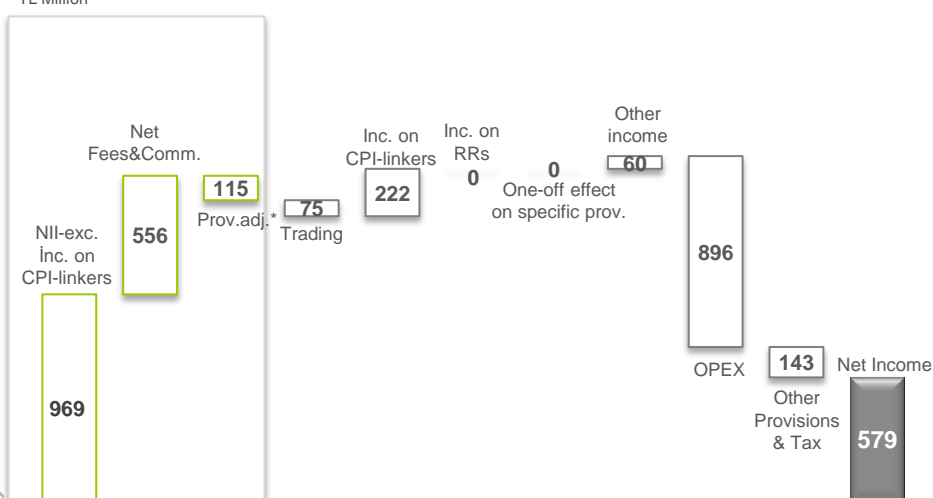
## IMPROVING CORE BANKING REVENUES



## 4Q11 Net Income



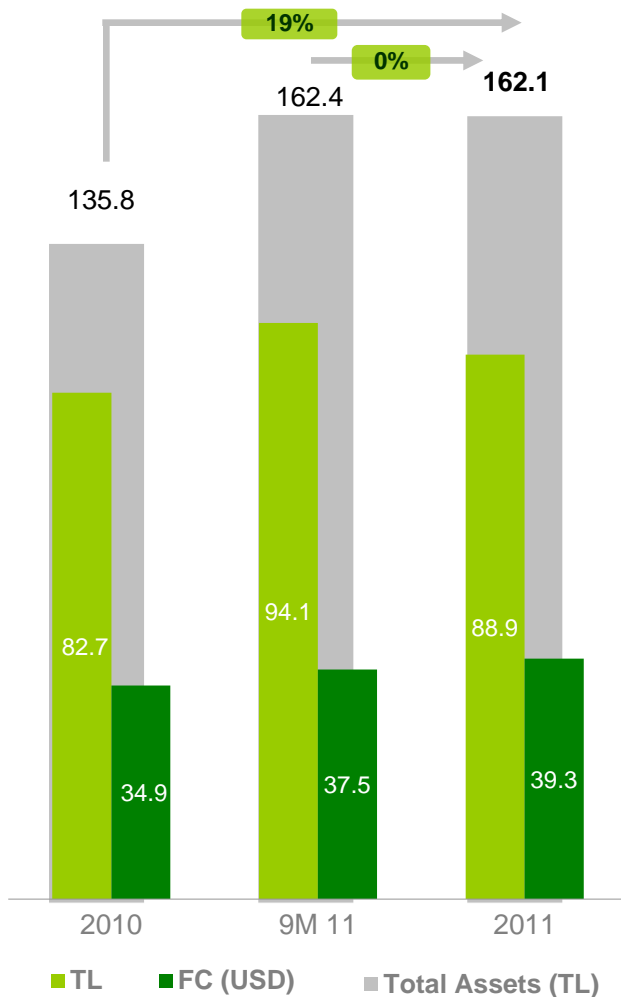
## 3Q11 Net Income



# Customer driven assets increasingly contribute to the mix -- Loans/Assets back to pre-crisis levels

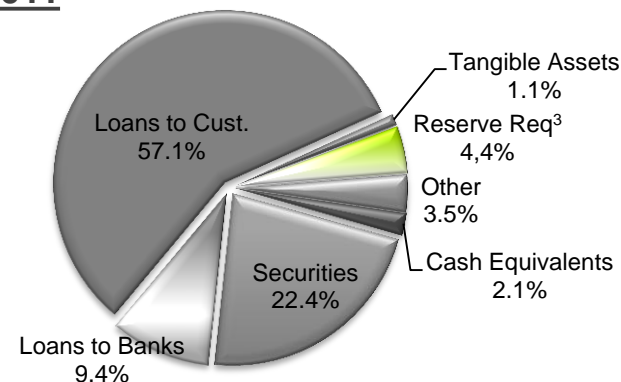
## Total Assets

TL / USD Billion



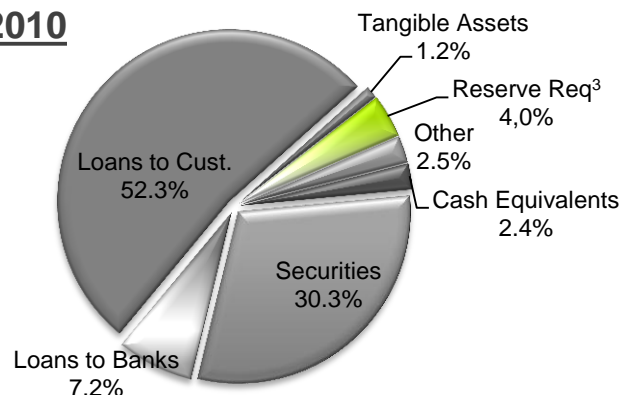
## Composition of Assets<sup>1</sup>

**2011**



IEA / Assets: 86.5%

**2010**



IEA / Assets: 87.0%

## Growth:

2011

Loans<sup>1</sup>: **30%**

Securities: **-12%**

## Loans/Assets

**57%**

VS.

**52%** at YE 10

## Liquidity Ratio<sup>2</sup>

**31%**

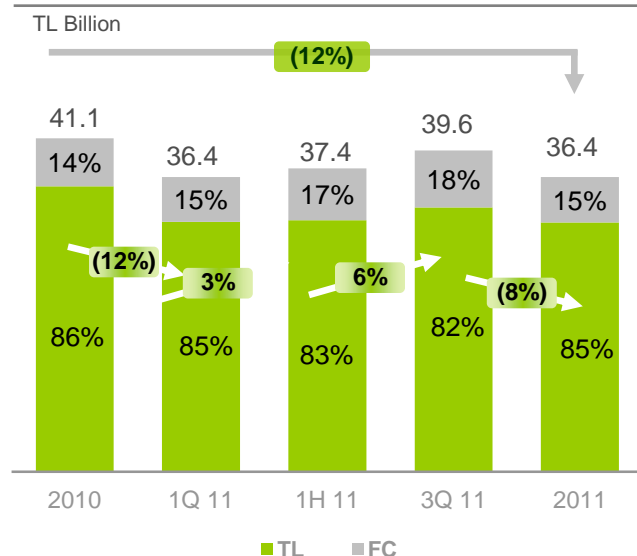
<sup>1</sup> Loans to customers including leasing and factoring receivables

<sup>2</sup> (Cash and banks + trading securities + AFS)/Total Assets

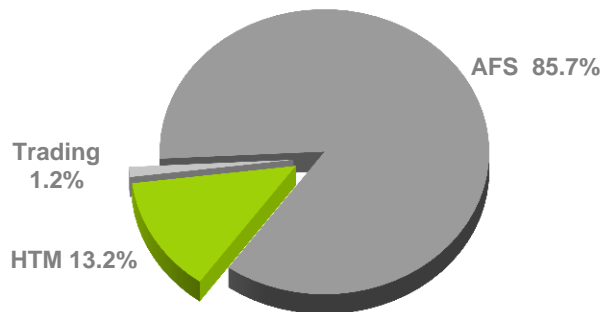
<sup>3</sup> Including reserves in CBRT

# FRN heavy securities book remain as a hedge -- shrinkage in security book due to a redemption

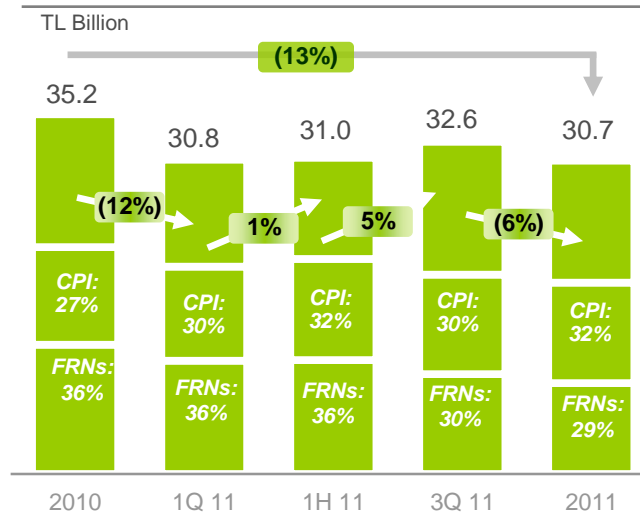
## Total Securities



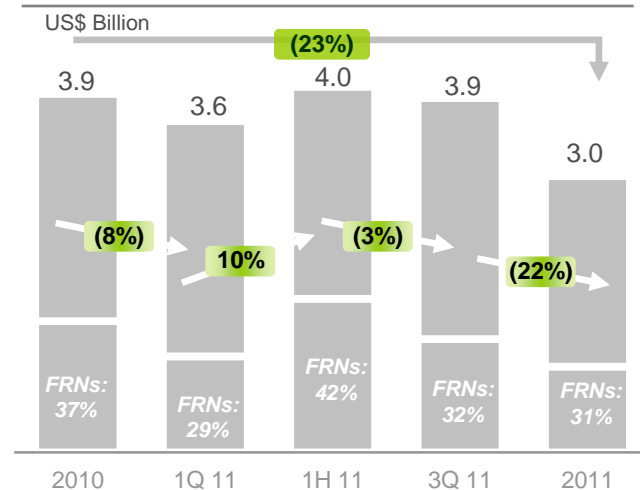
## Total Securities Composition



## TL Securities



## FC Securities



## Securities/Assets

**22%**  
down from  
**30%** at YE 10

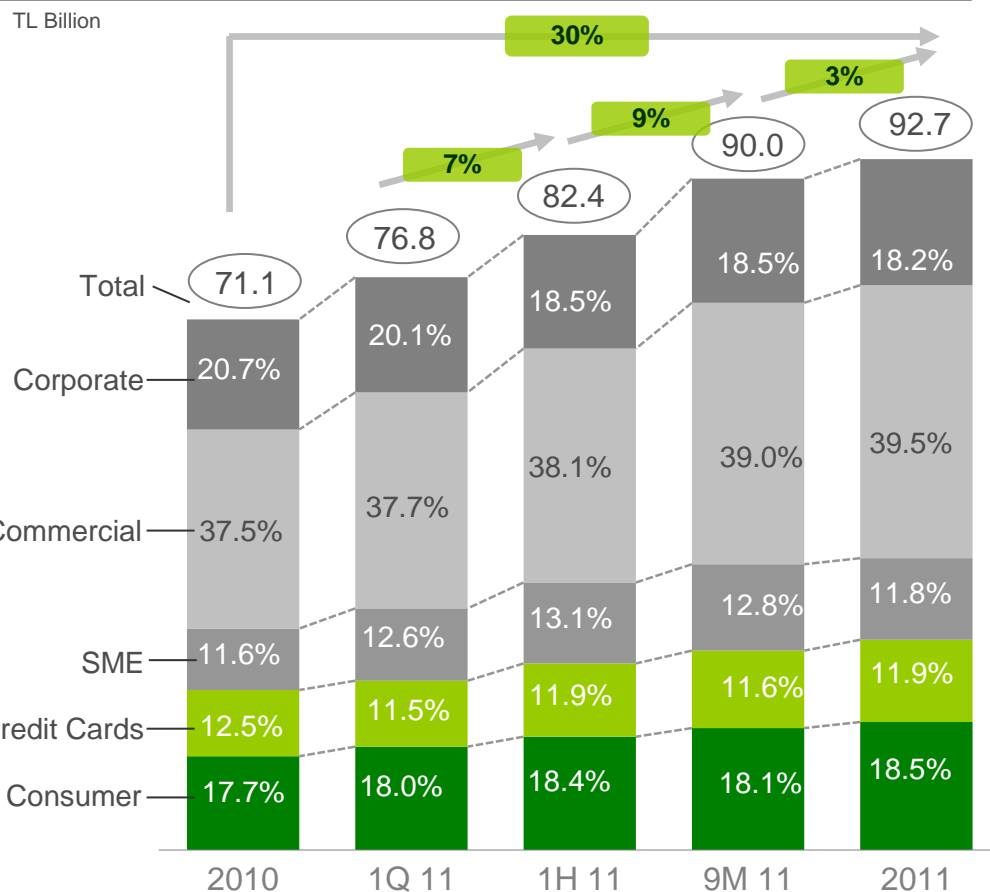
*FRN mix in total*

**58%**

from  
**56%** at 9M 11  
and  
**60%** at YE 10

# Robust lending growth in 2011 -- moderating in 4Q as economy slows down

## Total Loan<sup>1</sup> Growth & Loans by LOB<sup>2</sup>



## TL Loan Growth:<sup>3</sup>

Q-o-Q  
**4%** vs. Sector's 3%

Market Share: **11.3%** in 2011  
vs. 10.7% in 2010

## FC Loan Growth:<sup>3</sup>

Q-o-Q and US\$ based

**-0.3%** vs. Sector's -1%

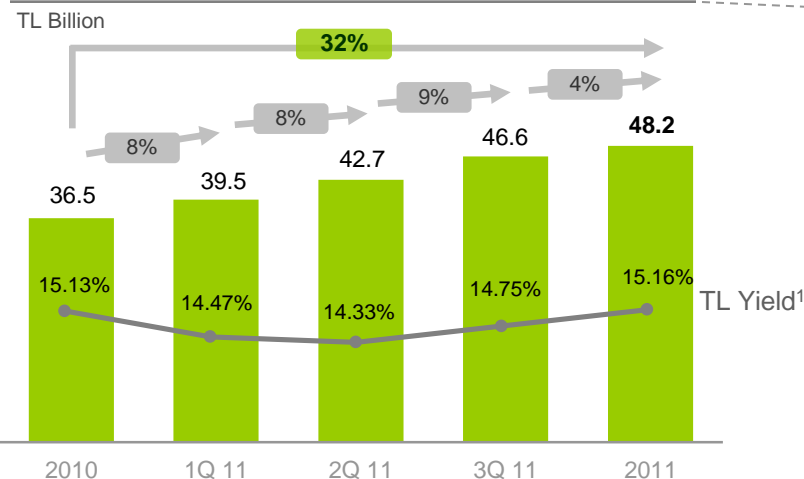
Market Share: **18.5%** in 2011  
vs. 20.4% in 2010

TL (% in total)	51%	51%	52%	52%	52%
FC (% in total)	49%	49%	48%	48%	48%
US\$/TL	1.520	1.530	1.600	1.820	1.865

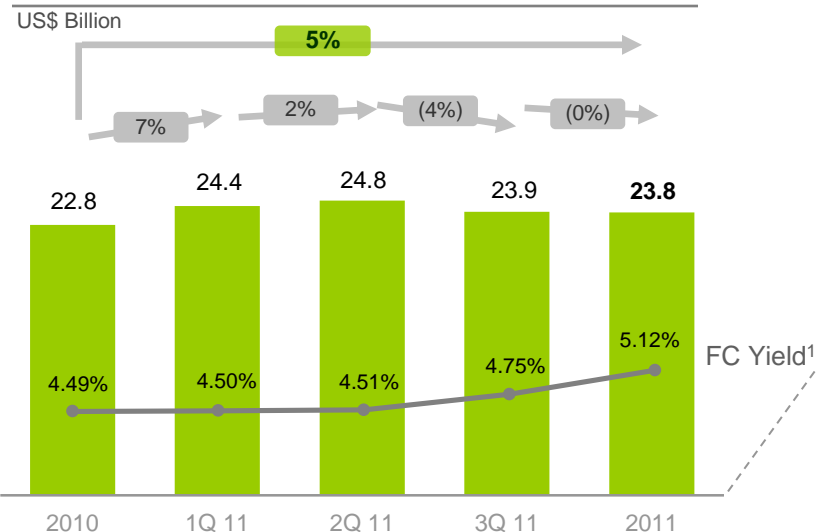


# Increasing loan yields: timely repricing + maturing lower interest rate loans + increasing weight of higher yielding loans

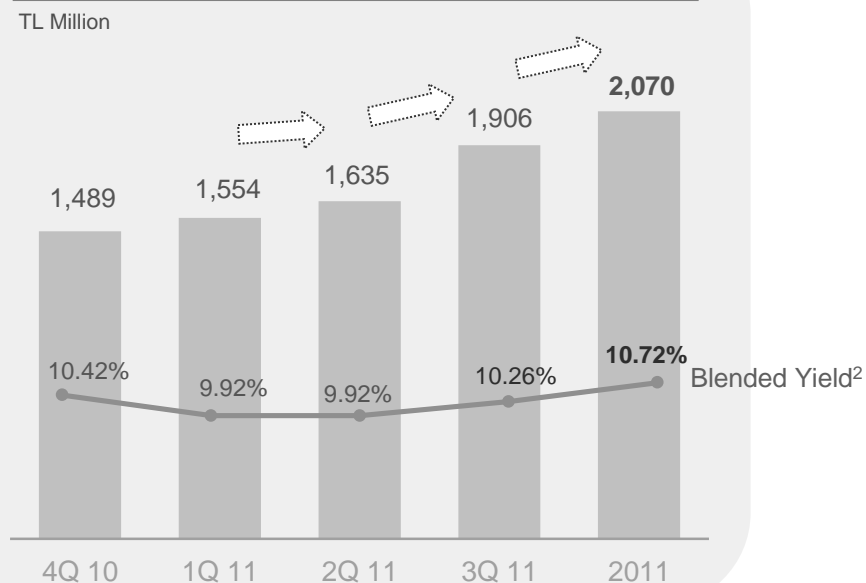
## TL Loans



## FC Loans



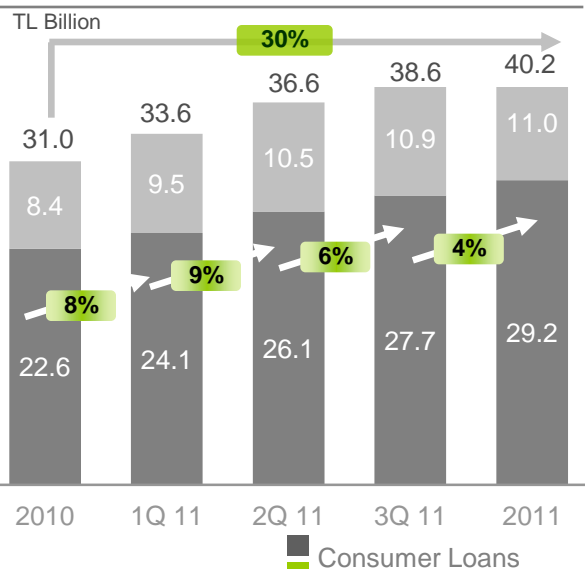
## Interest Income on loans (quarterly)



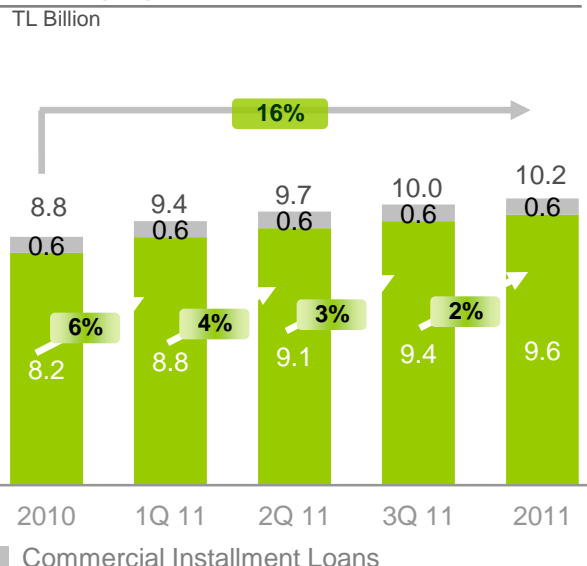
***Pro-active & timely loan re-pricings...***  
 avg. TL loan repricing ytd<sup>2</sup> **+~700 bps**  
 avg. FC loan repricing ytd<sup>2</sup> **+~300 bps**  
***... reflected in loan yields trending up***

# Lucrative retail products continued to be the main driver of TL loan growth

## Retail Loans<sup>1</sup>



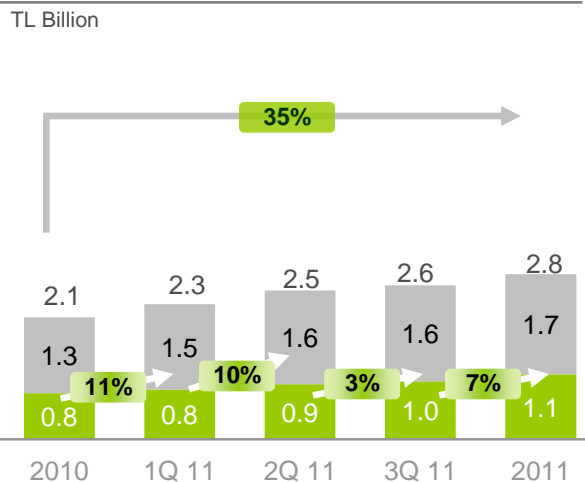
## Mortgage Loan Growth



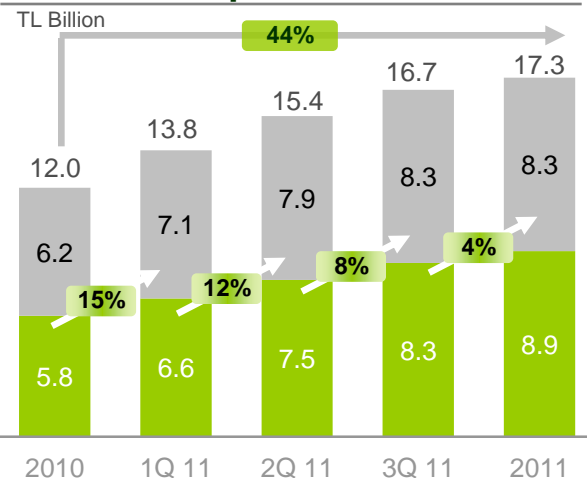
Higher market share gain in high-margin products

GPL Market Share  
+~**40 bps** increase in 2011  
to **10.6%**

## Auto Loan Growth



## General Purpose<sup>5</sup> Loan Growth



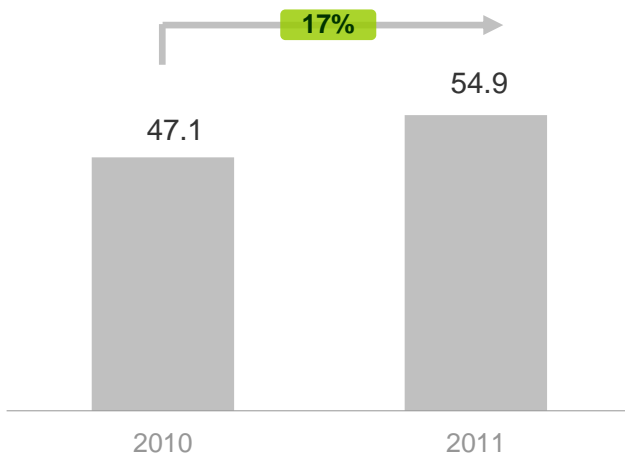
## Market Shares<sup>2,3</sup>

	YtD	Dec 11	Rank <sup>4</sup>
Mortgage	↓	13.3%	#1
Auto	↓	14.9%	#3
General Purpose <sup>5</sup>	↑	10.6%	#2
Retail <sup>1</sup>	↓	12.9%	#2

# Strength in cards business – a good contributor to sustainable revenues

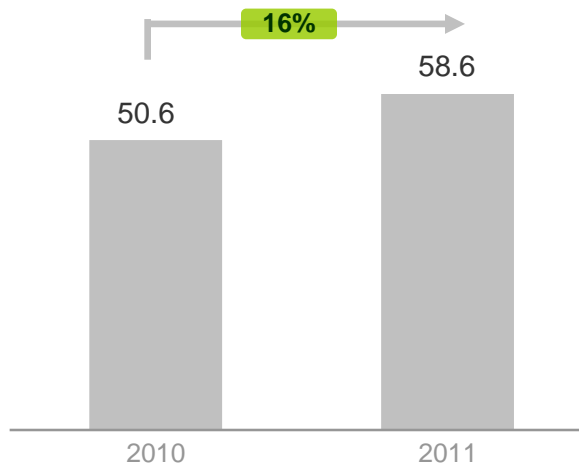
## Issuing Volume

TL Billion



## Acquiring Volume

TL Billion



## #1 in Card Business

### Per Credit Card Spending (TL, Dec 11<sup>2</sup>)



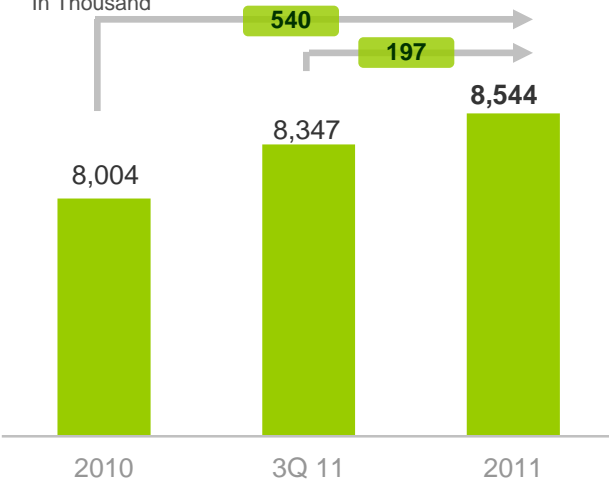
### Per Debit Card Spending

**>2 times the sector**

... with the ultimate aim of creating **cashless society**

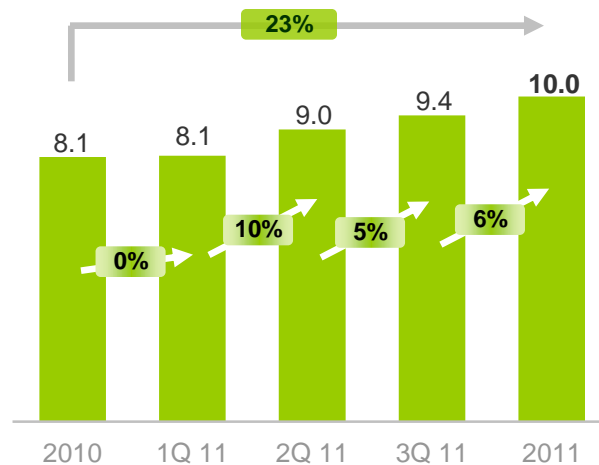
## No. of Credit Cards

In Thousand



## Credit Card Balances

TL Billion

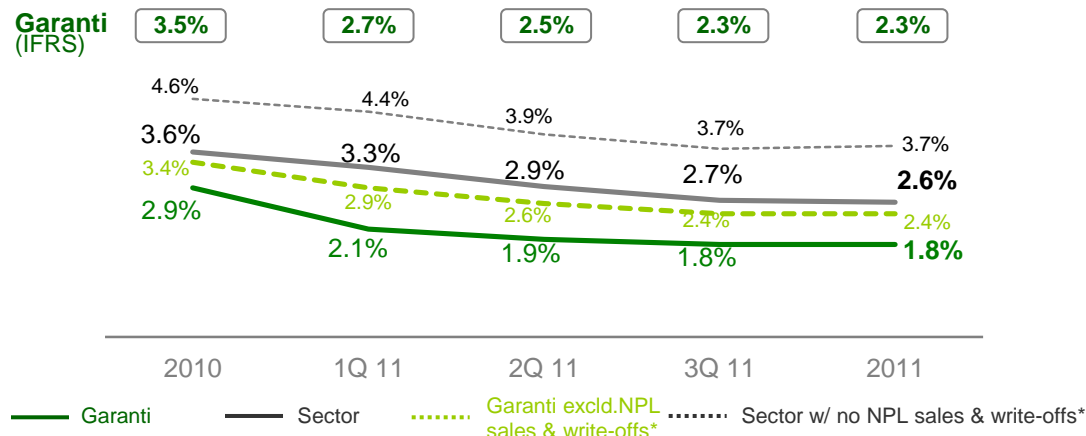


## Market Shares

	YTD Δ	Dec 11	Rank
Acquiring	-144 bps	19.9%	#2
Issuing	-119 bps	18.9%	#1
# of Credit Cards	-42 bps	16.6%	#1
POS <sup>1</sup>	+98 bps	23.2%	#1
ATM	-79 bps	10.1%	#4

# Asset quality shines with significant gap vs. sector

## NPL Ratio<sup>1</sup>



\* Adjusted with write-offs in 2008, 2009, 2010 and 2011. 2010 and 2011 sector NPL sales & write-offs total: TL ~2.7 bn and ~TL 1.9 bn, respectively. Garanti, on a bank-only basis, sold NPLs in 1Q 11 amounting to TL 484mn, of which TL 200mn relates to the NPL portfolio with 100% coverage and the rest being from previously written-off NPLs. Gross income booked amounts TL 54mn.

## NPL Ratio 2011

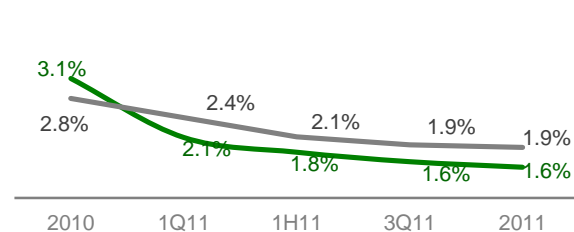
**2.3%**  
~ pre-crisis level

## NPL Categorisation<sup>1</sup>

### Retail Banking

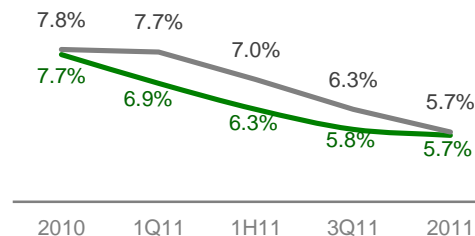
(Consumer & SME Personal)

21% of Garanti's Total Loans



### Credit Cards

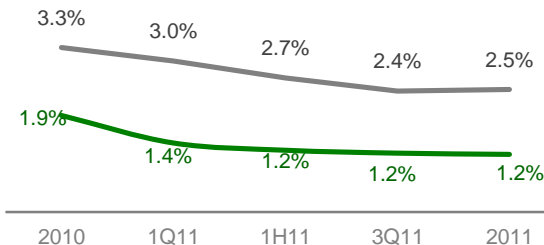
12% of Garanti's Total Loans



### Business Banking

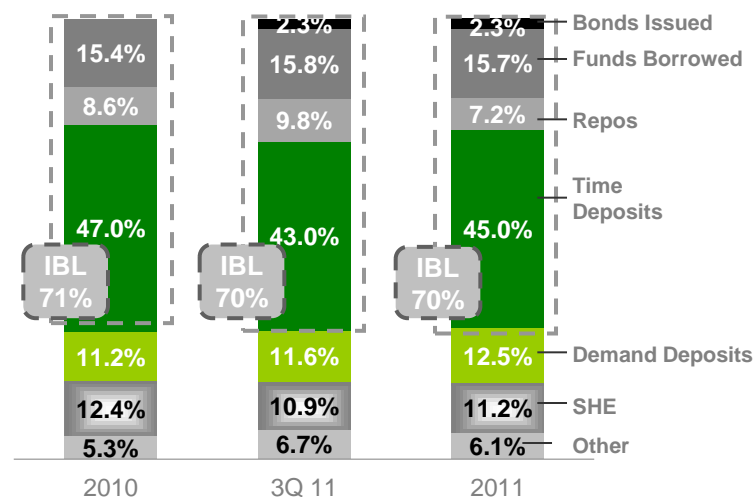
(Including SME Business)

67% of Garanti's Total Loans



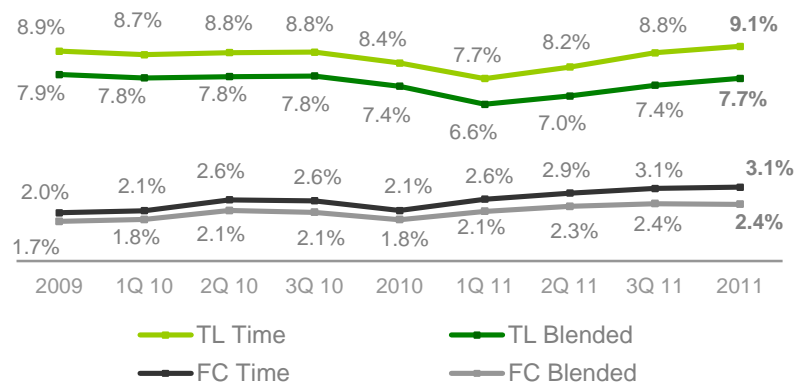
# Solid funding base -- Focus back on deposits, limiting the dependency on potentially higher cost of repos

## Composition of Liabilities

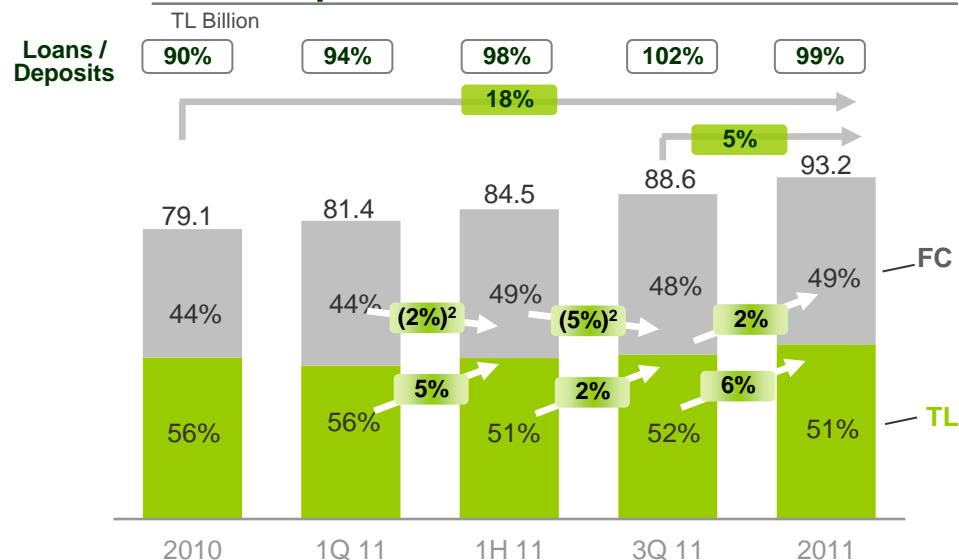


## Cost of Deposits<sup>1</sup>

Quarterly Averages



## Total Deposits



**Loans/ Deposits 99%** or **96%** when merchant payables as deposits included

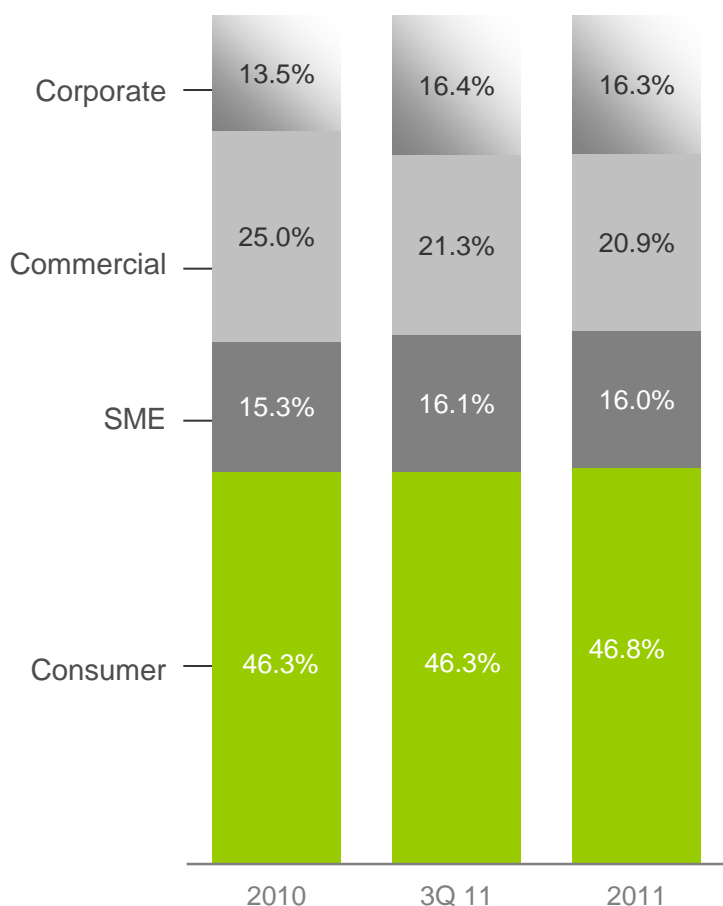
*Deliberate reduction in repo funding due to potential of significant cost increase in 4Q*

*Deposit costs rising, however at a more contained manner*

# Clear differentiation in attracting demand deposits

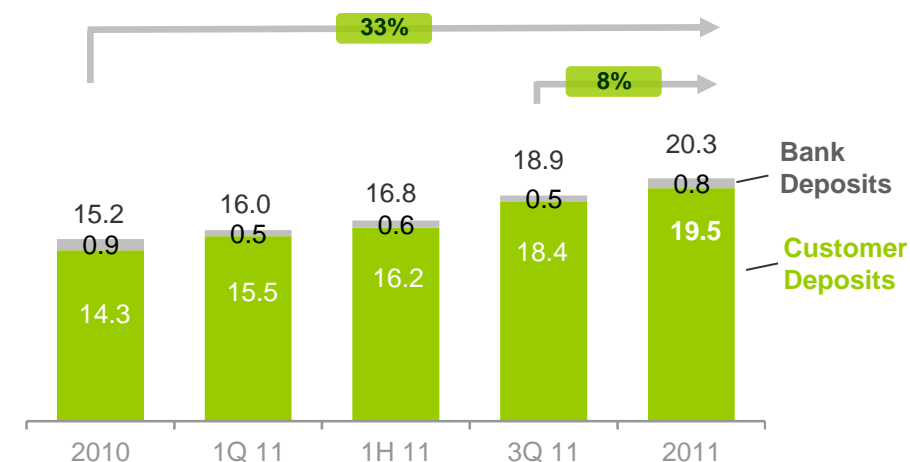
## Deposits by LOB<sup>1</sup>

(Excluding bank deposits)



## Demand Deposits

TL Billion



## Customer Demand Deposits<sup>2</sup>

YTD Growth

**36%** vs. Sector's 20%

**15.2%**  
Market share

*Sizeable demand deposit level strengthened*

**Demand Deposits / Total Deposits:**

**21%**<sup>3</sup> vs. Sector's 17%<sup>2</sup>

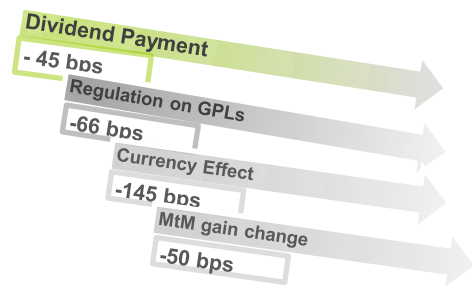
<sup>1</sup> Based on bank-only MIS data

<sup>2</sup> Sector average calculated based on BRSA weekly data, commercial banks only

<sup>3</sup> Based on bank-only financials for fair comparison with sector. Demand Deposits / Total Deposits as per IFRS figures is 22%

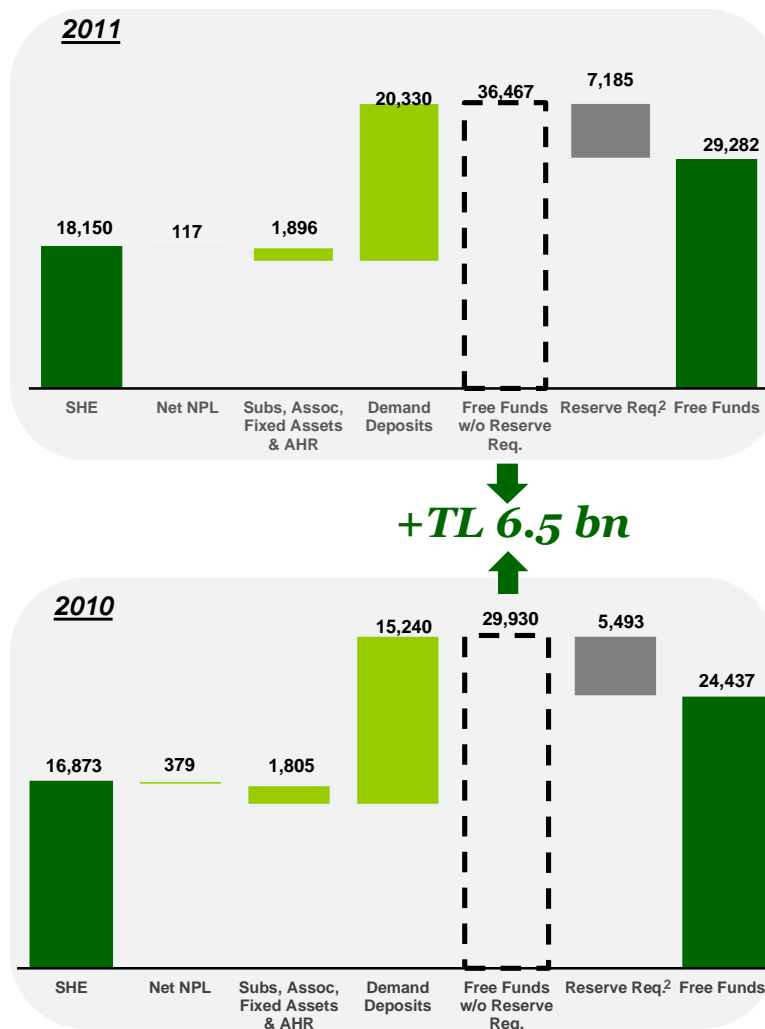
# Sustained strong capitalization ratios due to high internal capital generation capability

## CAR<sup>1</sup>



## Free Funds Evolution

TL Million



Free Funds/  
IEAs

**21%**

VS.

**18%** in 9M 11

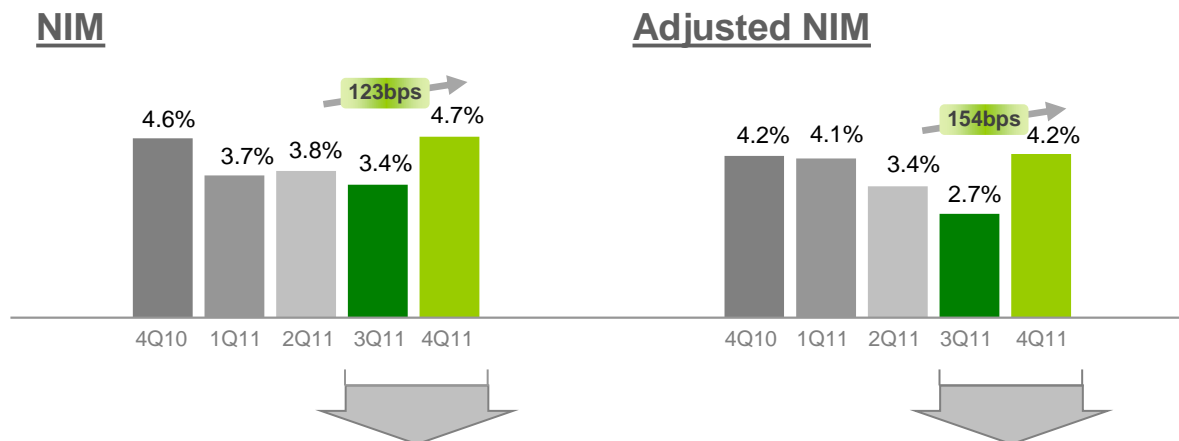
*Easing on RRRs  
and higher  
demand deposit  
levels boosted  
free funds*

Leverage  
Ratio

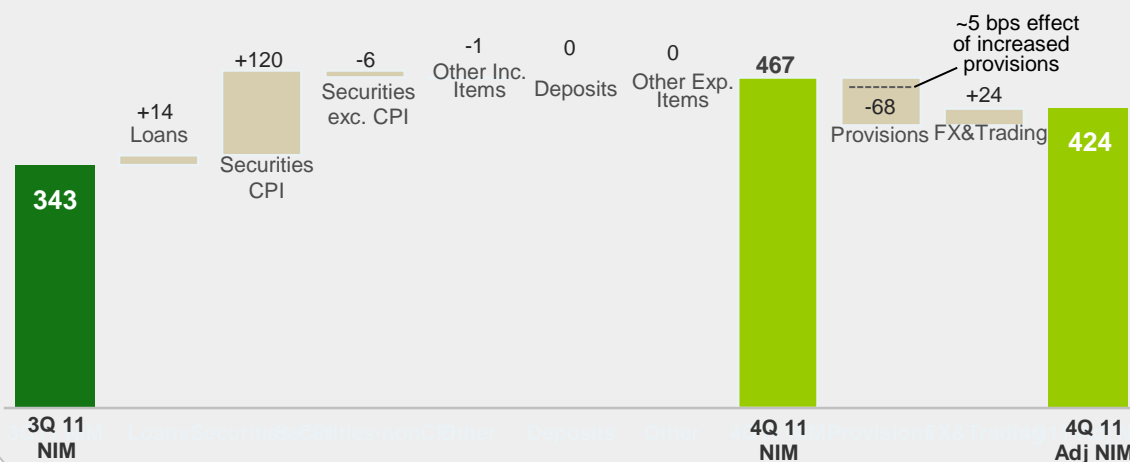
**8x**

# Margin expansion resumes in 4Q on the back of timely and proactively managed asset/liability mix -- Cum. margin down by 65 bps, better than expected

## Quarterly NIM (Net Interest Income / Average IEAs)



## Q-o-Q Evolution of Margin Components (in bps)



## 4Q 11 over 3Q 11:

- Long-term strategy of investing in CPI linkers paid off in 4Q

**NIM up by 123 bps**

- Flattish NIM q-o-q when volatility from CPI linkers are excluded**

- Increasing **loan** volumes with **higher yields** &
- Well-managed funding costs**

- Adj. NIM up by **154bps** in 4Q, bolstered also by the **recovery of trading losses** incurred in 3Q

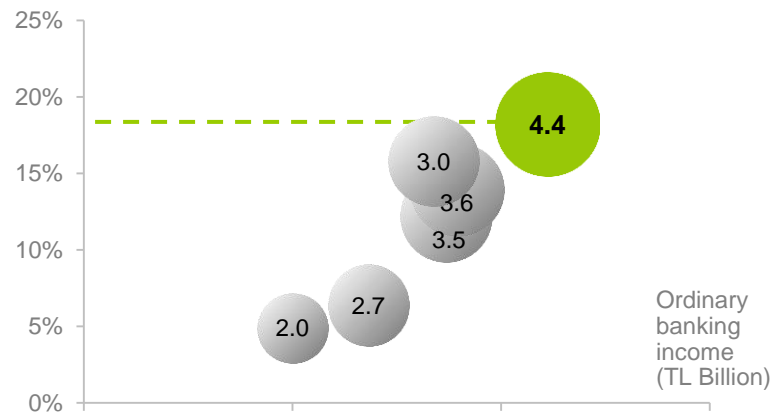


# Strength in customer acquisition and penetration reflects on the double digit growth momentum of net fees & commissions

## Ordinary Banking Income<sup>1</sup> Generation

Based on 9M 2011 bank-only data for fair comparison

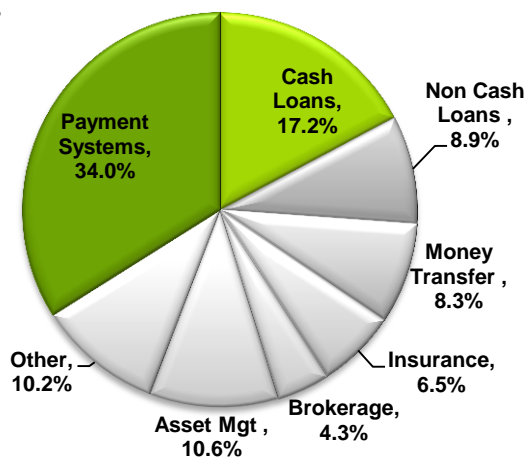
Net fees and comm.  
market share %



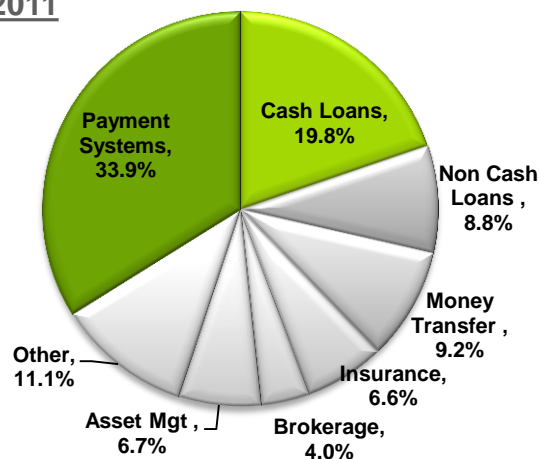
- Strong presence in brokerage market share **~6%**
- **#1** in bancassurance
- Leader in interbank money transfer **18%** market share vs. Peer avg. **~10%**
- Highest payment systems commissions per volume **1.6%** vs. Peer avg. **1.3%**<sup>5</sup>
- Diminishing share of asset management fees due to regulatory pressures **compensated by further diversified fee sources**

## Net Fees & Commissions Breakdown<sup>3,4</sup>

**2010**

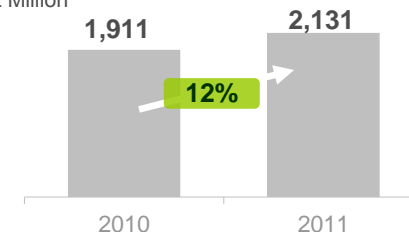


**2011**



## Net Fees & Commissions<sup>2</sup>

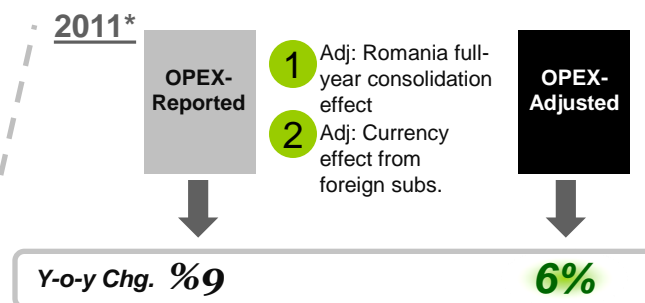
TL Million



Money transfer	+24% y-o-y
Insurance	+13% y-o-y
Payment Systems	+11% y-o-y

# Differentiated business model leading to consistent delivery of outstanding results

(TL Million)		2010	2011	% Change
(+)	NII- excl. inc on RRs and CPIs	3,954	3,826	-3%
(+)	Net fees and commissions	1,911	2,131	12% ✓
(-)	Net Specific LLP--before one-offs	(76)	(129)	69%
=	<b>CORE BANKING REVENUES</b>	<b>5,789</b>	<b>5,828</b>	<b>1% ✓</b>
(+)	Income on RR	87	5	-95%
(+)	Income on CPI linkers	1,173	1,405	20% ✓
(-)	Specific LLP-one-offs	-	(91)	n.m
(+)	Trading & FX gains	399	336	-16%
(+)	Other income -before one-offs	310	463	49%
(-)	OPEX	(3,451)	(3,776)	9%
(-)	Taxation and other provisions	(874)	(886)	1%
(+)	One-offs (post -tax)	-	114	n.m
(+)	-NPL sale	-	43	n.m
(+)	-Eureko, Mastercard & Visa stake sale	-	161	n.m
(-)	-Free provisions	-	(90)	n.m
=	<b>NET INCOME</b>	<b>3,432</b>	<b>3,398</b>	<b>-1%</b>
	<i>Equityholders of the Bank</i>	<i>3411</i>	<i>3,378</i>	<i>-1%</i>
	<i>Minority Interest</i>	<i>21</i>	<i>19</i>	<i>-7%</i>



**Fees/Opex:**  
**57%** up from  
 55% at 2010

**Opex/Avg. Assets:**  
**2.5%** down from  
 2.8% at 2010

**Cost/Income:**  
**46%**

# Appendix

## Details on One-off items affecting 2011 P&L

Sources of Changes	Explanation	P&L Impact (Post-tax)
1. Mastercard & Visa Stake Sale	<ul style="list-style-type: none"> <li>Mastercard stake sale</li> <li>Capital gain on VISA stake sale</li> </ul>	+76 Mn TL
2. 20% Eureko Stake Sale	<ul style="list-style-type: none"> <li>Garanti exercised the put option to sell 20% of the share capital of Eureko Sigorta A.Ş. to Eureko B.V.</li> </ul>	+85 Mn TL
4. Income From Debt Sales	<ul style="list-style-type: none"> <li>On a bank-only basis, non-performing loan portfolio amounting to TL 483.9 million was sold to a local asset management company at a sale price of TL 53.9 million.</li> </ul>	+43 Mn TL
5. Free Provisions	<ul style="list-style-type: none"> <li>90 Mn TL free provision is set aside in line with the conservatism principle considering the circumstances which may arise from any changes in the economy or market conditions .</li> </ul>	-90 Mn TL

**Total one-off effect**
**114 Mn TL**

# Details on regulatory actions affecting 2011 P&L

Sources of Changes	Explanation	P&L Impact (Post-tax)
1. Reserve Requirement Ratios	• TL average reserve requirement ratio was increased to 11.7% in 2011 from 5.2% in 2010	-216 Mn TL
	• FC average reserve requirement ratio was increased to 11.0% in 2011 from 9.8% in 2010	-30 Mn TL
	• The remuneration on TL reserve requirements ended as of Oct 14, 2010	-70 Mn TL
2. Flexibility on TL Reserve Requirements	• CBRT allowed banks to keep up to 40% of reserve requirements as FX and 10% as gold gradually since Sept. 2011	+23 Mn TL
3. Cap on Fund Management Fees	• Liquid fund management fee cap has been decreased to 1.1% from 2.73% recently (from 3.65% at the beginning of 2011)	-54 Mn TL
5. SDIF Size Parameter	• The impact emerges from the projected increase in Saving Deposits Insurance Fund (SDIF) premium ratio (+%0.02 – from %0.013 to %0.015)	-2 Mn TL

<b>Total regulatory effect</b>	+	<b>Total one-off effect</b>	=	<b>Grand Total</b>
<b>-350 Mn TL</b>		<b>114 Mn TL</b>		<b>-236 Mn TL</b>

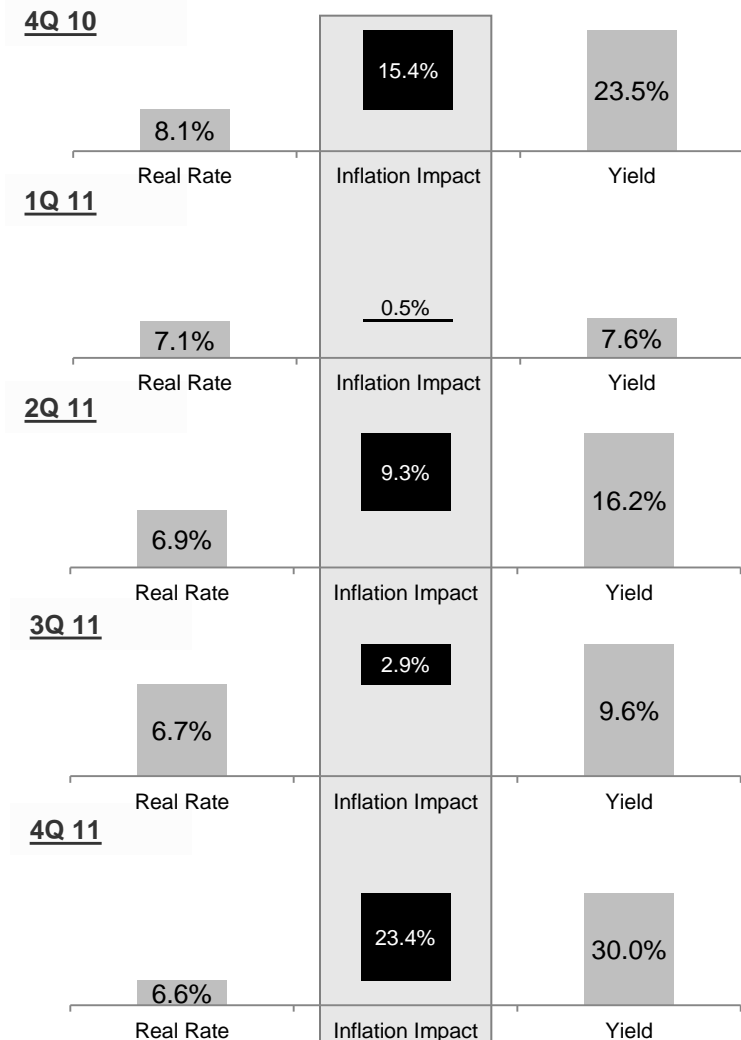
# Balance Sheet - Summary

	(TL Million)	Dec-10	Sep-11	Dec-11	% Ytd Change
<b>Assets</b>	<b>Cash &amp; Banks</b>	14,883	21,151	18,663	25%
	<b>Securities</b>	41,137	39,603	36,361	-12%
	<b>Loans to Customers</b>	71,092	89,979	92,654	30%
	<b>Tangible Assets</b>	1,585	1,615	1,711	8%
	<b>Other</b>	7,106	10,030	12,750	79%
	<b>Total Assets</b>	<b>135,803</b>	<b>162,378</b>	<b>162,139</b>	<b>19%</b>
<b>Liabilities &amp; SHE</b>	<b>Deposits from Customers</b>	76,296	85,452	90,139	18%
	<b>Deposits from Banks</b>	2,808	3,184	3,097	10%
	<b>Repo Obligations</b>	11,735	15,878	11,738	0%
	<b>Funds Borrowed</b>	20,942	25,691	25,448	22%
	<b>Bonds Payable</b>	-	3,674	3,742	n.m
	<b>Other</b>	7,149	10,825	9,825	37%
	<b>SHE</b>	16,873	17,674	18,150	8%
	<b>Total Liabilities &amp; SHE</b>	<b>135,803</b>	<b>162,378</b>	<b>162,139</b>	<b>19%</b>

# Long-term strategy of investing in CPI linkers as a hedge for expected reversal in market indicators

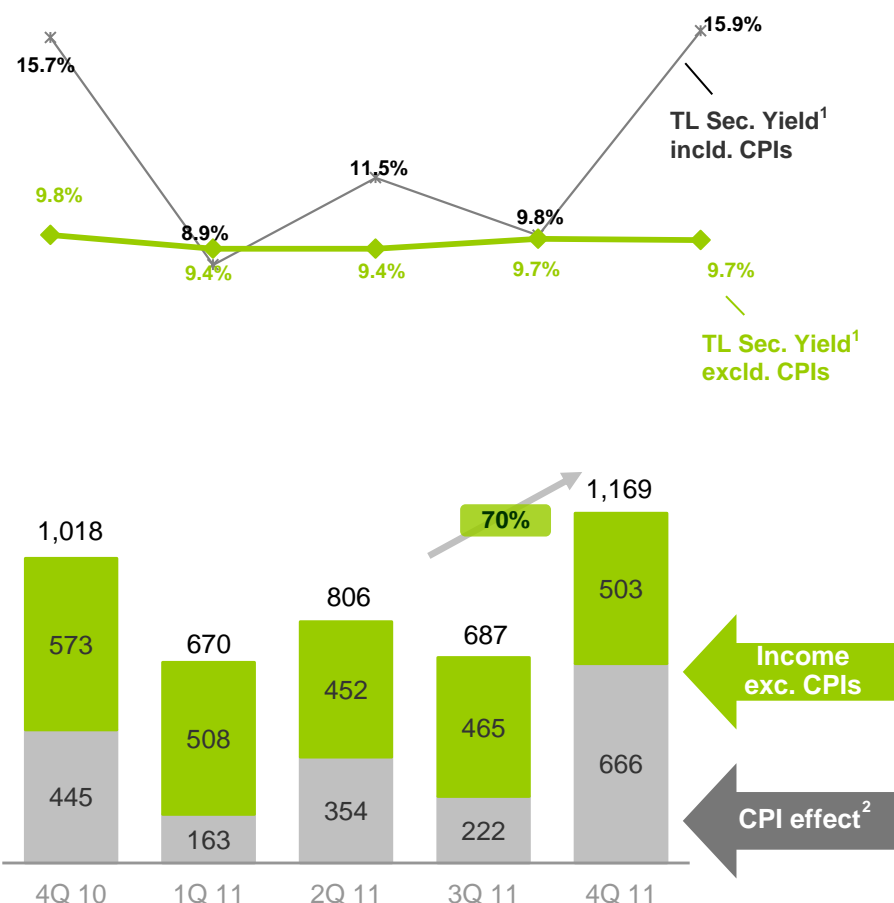
## Drivers of the Yields on CPI Linkers<sup>1</sup>

% average per annum



## Interest Income<sup>3</sup> & Yields on TL Securities

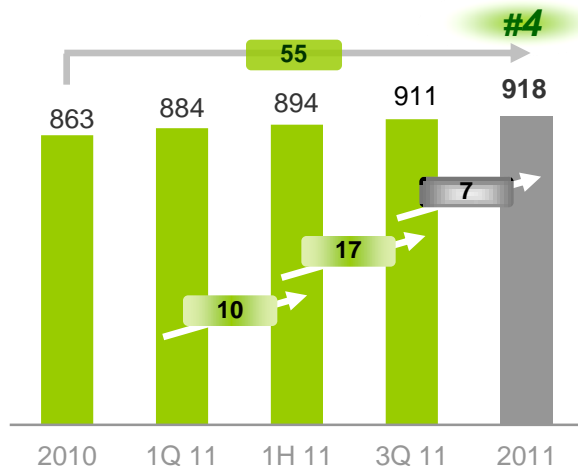
TL Million



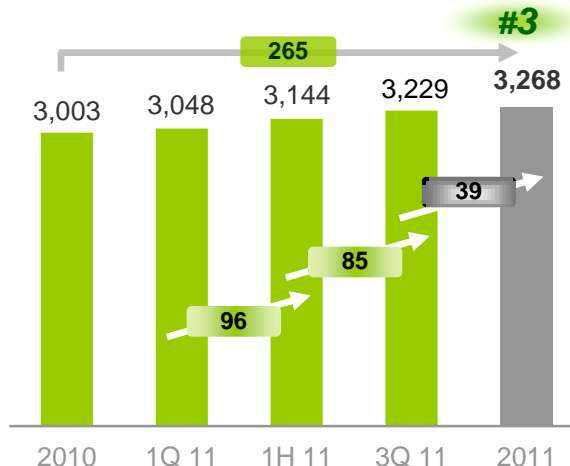
<sup>1</sup> Based on bank-only MIS data  
<sup>2</sup> Per valuation method based on actual monthly inflation readings  
<sup>3</sup> Based on BRSA consolidated financials

# Further strengthening of retail network...

## Number of Branches

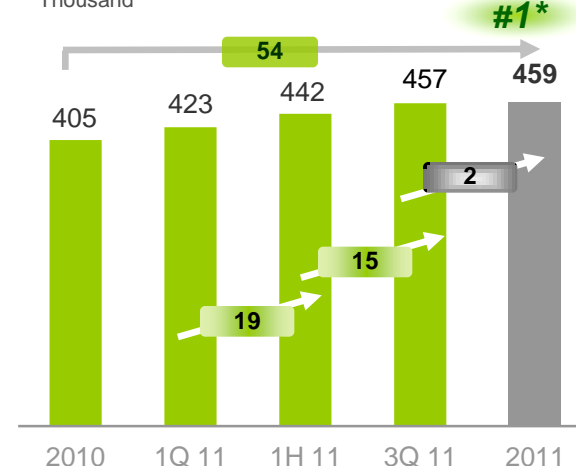


## Number of ATMs



## Number of POS

Thousand



## Number of Customers

Millions



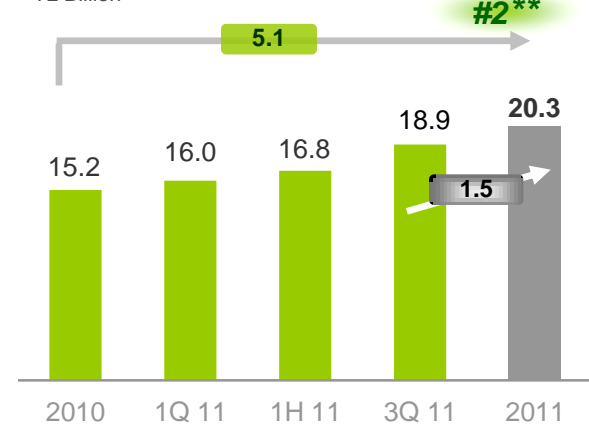
## Mortgages

TL Billion



## Demand Deposits (customer+bank)

TL Billion

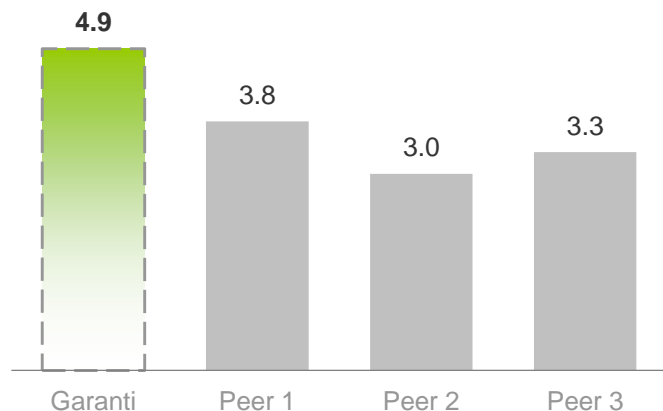




...while preserving the highest efficiencies

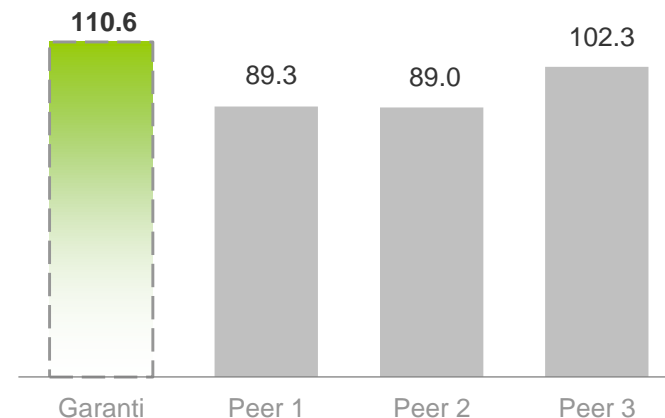
### Ordinary Banking Income per Branch

9M 2011, TL million



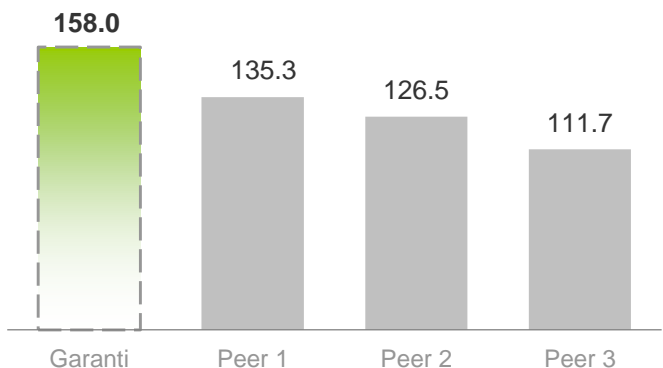
### Loans per Branch<sup>1</sup>

9M 2011, TL million



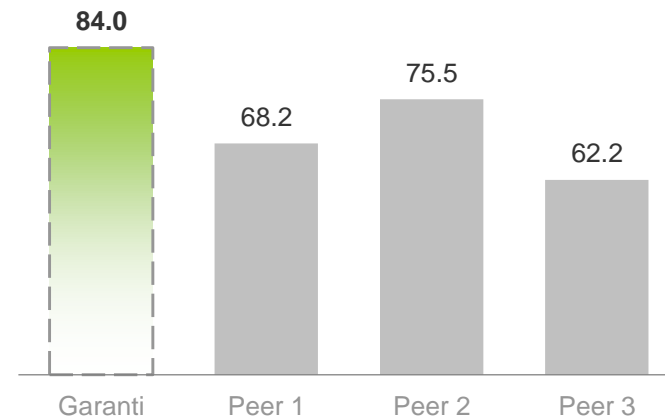
### Assets per Branch

9M 2011, TL million



### Customer Deposits per Branch

9M 2011, TL million



## Details of selected items in funding base

### **Bonds issued:**

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#### **1Q 11:**

- ✓ TL 1 billion bond with 1 year maturity, at a cost of 7.68%

#### **2Q 11:**

- ✓ TL 750 million bond with 6M maturity, at a cost of 8.41%
- ✓ TL 750 million bond with 6M maturity, at a cost of 8.54%
- ✓ US\$ 500 million Eurobond with 10 year maturity, fixed coupon 6.25%
- ✓ US\$ 300 million Eurobond with 5 year maturity, floating 3M LIBOR + 2.5%

#### **4Q 11:**

- ✓ TL 750 million bond with 6M maturity, at a cost of 8.10% (Roll-over)
- ✓ TL 750 million bond with 6M maturity, at a cost of 10.09% (Roll-over)

## Details of selected items in funding base

### Funds borrowed:

---

#### **2Q 11:**

- ✓ Secured € 1 billion 1 year syndicated loan, comprising two separate tranches in the amount of € 782.5 million and US\$ 304.5 million. The all-in cost has been realized as EURIBOR+1.1% and LIBOR+1.1%, respectively.
- ✓ Borrowed € 50 million and US\$ 225 million with 5 year maturity under Diversified Payment Rights securitization program

#### **4Q 11:**

- ✓ Secured US\$ 1 billion 1 year syndicated loan, comprising two separate tranches in the amount of US\$ 233.6 million and €576.2 million. The all-in cost has been realized as LIBOR+1% and EURIBOR+1%, respectively.



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